



# CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED *DECEMBER 31, 2021 AND 2020*

**HIGH MARGINS**  
**ZERO CAPITAL**

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## Management's Report

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The accompanying consolidated financial statements have been prepared by management, who is responsible for their integrity, consistency, objectivity and reliability. To fulfill this responsibility, PrairieSky Royalty Ltd. maintains policies, procedures and systems of internal control to ensure that reporting practices and accounting and administrative procedures are appropriate to provide reasonable assurance that the assets are safeguarded, transactions are properly authorized and relevant and reliable financial information is produced.

These consolidated financial statements have been prepared in conformity with International Financial Reporting Standards and, where appropriate, reflect estimates based on management's judgment.

Independent auditors, KPMG LLP, were appointed by the shareholders to perform an examination of the corporate and accounting records so as to express an opinion on the consolidated financial statements. Their examination included tests and procedures considered necessary to provide reasonable assurance that the consolidated financial statements are presented fairly in accordance with International Financial Reporting Standards.

The Board of Directors approves the consolidated financial statements. Their financial statement-related responsibilities are fulfilled primarily through the Audit Committee, which is comprised of independent directors. The Audit Committee, which meets with the auditors and management to review the activities of each and reports to the Board of Directors, oversees management's responsibilities for the financial reporting and internal control systems. The auditors have full and direct access to the Audit Committee and meet periodically with the committee both with and without management present to discuss their audit and related findings.

(signed) "Andrew M. Phillips",

President & Chief Executive Officer

Calgary, Alberta  
February 7, 2022

(signed) "Pamela P. Kazeil",

Vice President, Finance & Chief Financial Officer



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## INDEPENDENT AUDITORS' REPORT

To the Shareholders of PrairieSky Royalty Ltd.

### **Opinion**

We have audited the consolidated financial statements of PrairieSky Royalty Ltd. (the "Company"), which comprise:

- the consolidated statements of financial position as at December 31, 2021 and December 31, 2020
- the consolidated statements of earnings and comprehensive income for the years then ended
- the consolidated statements of changes in shareholders' equity for the years then ended
- the consolidated statements of cash flows for the years then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies

Hereinafter referred to as the "financial statements".

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Company as at December 31, 2021 and December 31, 2020, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "*Auditors' Responsibilities for the Audit of the Financial Statements*" section of our auditors' report.

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



### ***Key Audit Matters***

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements for the year ended December 31, 2021. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters to be communicated in our auditors' report.

### ***Assessment of the royalty revenue accrual***

#### ***Description of the matter***

We draw attention to note 3 and note 13 to the financial statements. The Company's royalty revenue accrual as of December 31, 2021 was \$52.4 million, of which a portion related to crude oil and natural gas. The Company earns royalty revenue from the sale of crude oil and natural gas that is recognized as it accrues in accordance with the terms of the royalty agreements, which is generally in the month when the crude oil and natural gas is produced. The royalty revenue accrual is necessary due to the delay between the timing of crude oil and natural gas production and when the Company receives its royalty production and payment, which is typically a time lag of one to two months.

The estimate of the royalty revenue accrual is based upon certain significant assumptions:

- Royalty production
- Realized commodity prices.

Royalty production is based on both historical production information and publicly available production data adjusted pursuant to the terms of the Company's royalty agreements. The realized commodity prices are based on publicly available benchmark commodity prices, adjusted for quality, location, allowable deductions, or other factors pursuant to the terms of the royalty agreements for crude oil and natural gas in the month of production.

#### ***Why the matter is a key audit matter***

We identified the assessment of the royalty revenue accrual as a key audit matter. This matter represented an area of significant risk of material misstatement given the magnitude of the royalty revenue accrual and the high degree of estimation uncertainty in determining the royalty revenue accrual. Significant auditor judgment and effort was required to evaluate evidence for the Company's royalty production and realized commodity price assumptions.

#### ***How the matter was addressed in the audit***

The primary procedures we performed to address this key audit matter included the following:

We compared the Company's prior year's royalty revenue accrual to received royalty production and received realized commodity prices to assess the Company's ability to accurately estimate.



We evaluated the reasonableness of the Company's royalty revenue accrual by:

- Comparing the Company's royalty production assumptions for crude oil and natural gas to 2021 received royalty production. We took into account changes in conditions and events affecting the Company to assess the adjustments or lack of adjustments made by the Company in arriving at the royalty production assumptions
- Developing an expectation of the realized commodity price assumptions for crude oil and natural gas based on publicly available benchmark commodity prices adjusted for quality, location, allowable deductions, or other factors
- Developing an expectation of the royalty revenue accrual for crude oil and natural gas based on the Company's royalty production assumptions and our expectation of the realized commodity price assumptions and comparing the expectation to the Company's royalty revenue accrual
- Comparing the royalty revenue accrual to cash received subsequent to December 31, 2021, for a selection of customers.

#### ***Other Information***

Management is responsible for the other information. Other information comprises:

- the information included in Management's Discussion and Analysis filed with the relevant Canadian Securities Commissions.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit and remain alert for indications that the other information appears to be materially misstated.

We obtained the information included in Management's Discussion and Analysis filed with the relevant Canadian Securities Commissions as at the date of this auditors' report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditors' report.

We have nothing to report in this regard.

#### ***Responsibilities of Management and Those Charged with Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS as issued by the IASB, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

### ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors'



report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
- Determine, from the matters communicated with those charged with governance, those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our auditors' report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this auditors' report is Gregory Ronald Caldwell.

KPMG LLP

Chartered Professional Accountants

Calgary, Canada  
February 7, 2022

## Consolidated Statements of Financial Position

(millions)		As at December 31, 2021	As at December 31, 2020
<b>Assets</b>			
Current Assets			
Accounts receivable and accrued royalty revenue	(Note 4)	\$ 52.4	\$ 27.2
Prepays		0.5	0.5
		52.9	27.7
Royalty assets, net	(Note 5)	1,036.8	623.5
Exploration and evaluation assets	(Note 6)	1,789.7	1,325.5
Goodwill	(Note 7)	631.0	631.0
<b>Total Assets</b>		<b>\$ 3,510.4</b>	<b>\$ 2,607.7</b>
<b>Liabilities and Shareholders' Equity</b>			
Current Liabilities			
Bank debt	(Note 8, 17)	\$ -	\$ 42.9
Accounts payable and accrued liabilities	(Note 9)	20.3	11.9
Income tax payable		2.7	1.5
Dividend payable	(Note 11)	21.5	13.4
		44.5	69.7
Long-term bank debt	(Note 8, 17)	643.4	-
Lease obligation	(Note 10)	0.9	1.6
Share-based compensation payable	(Note 12)	6.6	1.9
Deferred income taxes	(Note 15)	220.4	193.0
<b>Total Liabilities</b>		<b>915.8</b>	<b>266.2</b>
<b>Shareholders' Equity</b>			
Shareholders' capital	(Note 11)	3,402.8	3,202.9
Paid in surplus		8.2	7.7
Deficit		(816.4)	(869.1)
<b>Total Shareholders' Equity</b>		<b>2,594.6</b>	<b>2,341.5</b>
<b>Total Liabilities and Shareholders' Equity</b>		<b>\$ 3,510.4</b>	<b>\$ 2,607.7</b>

See accompanying Notes to Consolidated Financial Statements.

Approved on behalf of the Board of Directors of PrairieSky Royalty Ltd.:

(signed) "James M. Estey"

Director

(signed) "Margaret A. McKenzie"

Director



## Consolidated Statements of Earnings and Comprehensive Income

(millions, except per share amounts)		For the year ended December 31	
		2021	2020
<b>Revenues</b>			
Royalty production revenue	(Note 13)	\$ 291.8	\$ 156.2
Other revenue	(Note 13)	16.2	15.2
Revenues		308.0	171.4
<b>Expenses</b>			
Administrative	(Note 14)	32.0	18.6
Production and mineral taxes		3.6	2.5
Depletion, depreciation and amortization	(Note 5)	101.8	104.5
Exploration and evaluation	(Note 6)	7.8	6.5
Net Earnings Before Finance Items and Income Taxes		162.8	39.3
<b>Finance Items</b>			
Finance expense		5.1	1.5
<b>Net Earnings Before Income Taxes</b>		<b>157.7</b>	<b>37.8</b>
Income tax expense	(Note 15)	34.4	6.1
<b>Net Earnings and Comprehensive Income</b>		<b>\$ 123.3</b>	<b>\$ 31.7</b>
<b>Net Earnings per Common Share</b>			
Basic and Diluted	(Note 11)	\$ 0.55	\$ 0.14

See accompanying Notes to Consolidated Financial Statements.

## Consolidated Statements of Changes in Shareholders' Equity

(millions)	Shareholders' Capital	Paid In Surplus	Deficit	Total Shareholders' Equity
<b>Balance at December 31, 2020</b>	<b>\$ 3,202.9</b>	<b>\$ 7.7</b>	<b>\$ (869.1)</b>	<b>\$ 2,341.5</b>
Net earnings	-	-	123.3	123.3
Issue of common shares - bought deal offering (Note 11)	230.1	-	-	230.1
Share issue costs, net of tax (Note 11)	(7.6)	-	-	(7.6)
Common shares repurchased and cancelled (Note 11)	(22.6)	-	(0.1)	(22.7)
Share-based compensation (Note 12)	-	0.5	-	0.5
Dividends on common shares (Note 11)	-	-	(70.5)	(70.5)
<b>Balance at December 31, 2021</b>	<b>\$ 3,402.8</b>	<b>\$ 8.2</b>	<b>\$ (816.4)</b>	<b>\$ 2,594.6</b>

(millions)	Shareholders' Capital	Paid In Surplus	Deficit	Total Shareholders' Equity
<b>Balance at December 31, 2019</b>	<b>\$ 3,293.6</b>	<b>\$ 6.6</b>	<b>\$ (814.5)</b>	<b>\$ 2,485.7</b>
Net earnings	-	-	31.7	31.7
Common shares repurchased and cancelled (Note 11)	(90.7)	-	(0.2)	(90.9)
Share-based compensation (Note 12)	-	1.1	-	1.1
Dividends on common shares (Note 11)	-	-	(86.1)	(86.1)
<b>Balance at December 31, 2020</b>	<b>\$ 3,202.9</b>	<b>\$ 7.7</b>	<b>\$ (869.1)</b>	<b>\$ 2,341.5</b>

See accompanying Notes to Consolidated Financial Statements.

## Consolidated Statements of Cash Flows

(millions)		For the year ended December 31	
		2021	2020
<b>Operating Activities</b>			
Net earnings		\$ 123.3	\$ 31.7
Depreciation, depletion and amortization	(Note 5)	101.8	104.5
Exploration and evaluation	(Note 6)	7.8	6.5
Deferred tax expense	(Note 15)	29.8	3.4
Share-based compensation, net of cash settlements	(Note 12)	11.8	0.6
Non-cash revenue		(1.5)	-
Accretion on bank debt	(Note 8)	0.3	-
Interest on lease obligation		0.1	0.1
Funds from Operations		273.4	146.8
Net change in non-cash working capital	(Note 18)	(21.4)	5.5
Cash From Operating Activities		252.0	152.3
<b>Investing Activities</b>			
Royalty asset acquisitions	(Note 5)	(458.3)	(7.2)
Exploration and evaluation acquisitions	(Note 6)	(527.3)	(2.2)
Net change in non-cash working capital	(Note 18)	(0.8)	0.8
Cash Used in Investing Activities		(986.4)	(8.6)
<b>Financing Activities</b>			
Bank debt draws	(Note 8)	602.1	35.6
Share issuance, net of costs	(Note 11)	220.1	-
Dividends on common shares	(Note 11)	(62.4)	(87.8)
Common shares repurchased	(Note 11)	(22.7)	(90.9)
Debt transaction costs	(Note 8)	(1.9)	-
Payments on lease obligation	(Note 10)	(0.8)	(0.7)
Net change in non-cash working capital	(Note 18)	-	0.1
Cash From (Used) in Financing Activities		734.4	(143.7)
<b>Change in Cash and Cash Equivalents</b>		-	-
<b>Cash and Cash Equivalents, Beginning of Year</b>		-	-
<b>Cash and Cash Equivalents, End of Year</b>		\$ -	\$ -

See accompanying Notes to Consolidated Financial Statements.

## 1. *Nature of Operations*

PrairieSky Royalty Ltd. ("PrairieSky" or the "Company") has a geologically and geographically diverse portfolio of fee simple mineral title ("Fee Lands"), lessor interests in and to leases that are currently issued in respect of certain Fee Lands ("Lessor Interests"), crude oil and natural gas overriding royalty interests, gross overriding royalty interests, net profit interests and production payments on lands (collectively, "GORR Interests") and other acreage spanning Alberta, Saskatchewan, British Columbia and Manitoba (collectively, the "Royalty Properties"). The Company is focused on encouraging third parties to actively develop the Royalty Properties, while strategically seeking additional petroleum and natural gas royalty assets that provide the Company with medium-term to long-term value enhancement potential. The Company does not directly conduct operations to explore for, develop or produce petroleum or natural gas; rather, third-party development of the titled or leased lands provides the Company with royalty revenue as petroleum and natural gas are produced from such properties.

The Company's shares are publicly traded on the Toronto Stock Exchange ("TSX") under the stock symbol "PSK". The location of the head and registered office of the Company is Suite 1700, 350 - 7<sup>th</sup> Avenue S.W., Calgary, Alberta, T2P 3N9.

## 2. *Basis of Presentation*

These consolidated financial statements (the "financial statements") have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

These financial statements have been prepared on a historical cost basis, except for share-based payment transactions. The financial statements have been prepared on a going concern basis and amounts are in millions of Canadian dollars unless otherwise stated.

These financial statements were approved and authorized for issuance by the Company's Board of Directors on February 7, 2022.

## 3. *Summary of Significant Accounting Policies*

### A) SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGMENTS

The timely preparation of financial statements requires management to make estimates and use judgment regarding the reported amounts of assets and liabilities, revenues and expenses and disclosures of contingent assets and liabilities as at the date of the financial statements. Such estimates primarily relate to fair value estimates and unsettled transactions and events as at the date of the financial statements and accordingly, actual results could differ from the estimates.

### *COVID-19 Update*

During the first quarter of 2020, the World Health Organization declared the novel coronavirus (COVID-19) outbreak a global pandemic prompting many countries around the world to close international borders, place restrictions on travel and force closures for certain types of public places and businesses that were deemed non-essential, causing significant disruption to global economies. Although health measures have eased, vaccination and booster programs are well underway, and economies are in various stages of re-opening, the timing of a full economic recovery remains uncertain, partially as a result of the rise in variants of the virus. At the onset of the pandemic, benchmark pricing for crude oil was severely and negatively

impacted through excess global supply and deteriorating demand. Over the balance of 2020 and 2021, crude oil pricing has positively responded to global participants maintaining production cuts and improved global demand. Natural gas demand and pricing has improved in 2021. Improved benchmark pricing has positively impacted the oil and gas industry and PrairieSky but the potential for volatility remains. Management has incorporated the anticipated impacts of COVID-19 and the economic recovery in its estimates and assumptions at period end and continues to monitor current commodity prices, currency exchange rates, industry activity levels and third-party anticipated capital expenditures for 2022 and beyond. The following discussion outlines the accounting policies and practices involving the use of judgments and estimates that are critical to determining PrairieSky's financial results.

### ***Changing Regulation***

Emissions, carbon and other regulations impacting climate and climate-related matters are constantly evolving. With respect to environmental, social and governance ("ESG") and climate reporting, the International Sustainability Standards Board has issued an IFRS Sustainability Disclosure Standard with the aim to develop sustainability disclosure standards that are globally consistent, comparable and reliable. In addition, the Canadian Securities Administrators have issued a proposed National Instrument 51-107 *Disclosure of Climate-related Matters*. The cost to comply with these standards, and others that may be developed or evolve over time, has not yet been quantified.

Significant estimates and judgments made by management in the preparation of these financial statements are outlined below.

### **Identification of Cash Generating Units**

The identification of cash generating units ("CGUs") requires judgement. CGUs are defined as the lowest level of integrated assets for which there are separately identifiable cash flows that are largely independent of cash flows from other assets or groups of assets. The classification of assets and allocation of corporate assets into CGUs requires judgment and interpretation. Factors considered in the classification include how management monitors the entity's operations, how management makes decisions about continuing or disposing of assets and operations, and the nature of the assets.

### **Crude Oil and Natural Gas Reserves**

Reserves estimates are not recorded in the Company's financial statements but they do affect net earnings and assets and liabilities through their impact on depreciation, depletion and amortization ("DD&A"), amounts used for impairment calculations, deferred taxes and amounts used to determine fair values of assets acquired through acquisitions and business combinations. By their nature, proved and probable crude oil and natural gas reserves and the future cash flows derived from them are significant estimates, which are subject to measurement uncertainty, and include significant assumptions related to future royalty production from proved and probable crude oil and natural gas reserves and future realized commodity prices. Accordingly, the impact to amounts reported in the financial statements for future periods could be material. Reserves have been evaluated at December 31, 2021 by the Company's external independent qualified reserves evaluators.

The Company considers the impact of the evolving worldwide demand for energy and global advancement of alternative sources of energy that are not sourced from fossil fuels in its assessment of depletion on its oil and gas properties. Depletion of the Company's oil and gas properties is based on proved and probable reserves. The ultimate period in which global energy markets can transition from carbon-based sources to alternative energy is highly uncertain; however, the majority of the Company's proved and probable reserves included in the reserve report prepared as of December 31, 2021, should be realized prior to a full transition away from carbon-based energy. At this time, the Company has not capped its reserve life, the estimated maximum life, for purposes of calculating depletion expense. The Company will continue to monitor its estimates as the energy evolution continues.

## Business Combinations

Management's judgement is required to determine whether a transaction constitutes a business combination or asset acquisition based on the criteria in IFRS 3, "Business Combinations". Business combinations are accounted for using the acquisition method of accounting and are differentiated from an asset acquisition when business processes are associated with the assets. Refer to Note 3(M) regarding estimation uncertainty with respect to fair values assigned in a business combination.

## Recoverability of Asset Carrying Values

Judgment is required to assess when impairment indicators, or reversal indicators, exist and impairment testing is required with respect to the carrying value of royalty assets, exploration and evaluation assets and goodwill. Estimation is required in determining internally developed cash flow estimates for undeveloped properties, including the timing of third-party development, as well as determining the discount rate. Refer to Note 3(I) and 3(J).

The application of the Company's accounting policy to transfer assets from exploration and evaluation assets to royalty assets or to expense capitalized exploration and evaluation assets requires management to make certain judgments based on the estimated proved and probable crude oil and natural gas reserves, if any, used in the determination of an area's technical feasibility and commercial viability.

## Crude Oil and Natural Gas Royalty Revenue Accruals

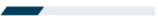
The Company follows the accrual method of accounting, making estimates in its financial and operating results. This may include estimates of royalty revenue and related expenses, which are based on significant assumptions related to royalty production and realized commodity pricing, for the period reported, for which actual results have not yet been received. The Company has no operational control over the Royalty Properties and as a result, the Company uses both historical production information and publicly available production data adjusted pursuant to the terms of the Company's royalty agreements to determine royalty production. Realized commodity prices are based on publicly available benchmark commodity prices, adjusted for quality, location, allowable deductions, or other factors pursuant to the terms of the royalty agreements. These royalty revenue accrual estimates are revised based on actual royalty production volumes and realized commodity prices received in subsequent periods.

## Share-based Compensation

The calculation of share-based compensation includes both judgments and estimates. Judgments include which valuation model is most appropriate to estimate the fair value of awards granted under the Company's Stock Option Plan, as well as the determination of the peer group used to calculate the total shareholder return for the performance share units ("PSUs").

Under the Stock Option Plan, the Company uses the Black-Scholes option pricing model which requires that management make estimates for the expected life of the option, the anticipated volatility of the share price over the life of the option, the dividend yield, the risk-free interest rate for the life of the option, and the number of options that will ultimately vest. Estimates of the forfeiture rate for stock options are made through the vesting period based on past forfeitures and future expectations and are adjusted for actual forfeitures when stock options are exercised.

Estimates and assumptions are used in the valuation model to determine the fair value of share unit awards, including the number of share unit awards that will ultimately vest under the Share Unit Award Incentive Plan and the Officer Deferred Share Unit ("ODSU") Plan. Estimates of forfeiture rates for restricted share units ("RSUs"), PSUs and ODSUs are made through the vesting period based on past forfeitures and future expectations and are adjusted for actual forfeitures when RSUs, PSUs and/or ODSUs vest. Fluctuations in share-based compensation may occur due to changes in the underlying share price, and for PSUs, revised management estimates of relevant performance factors. PSUs are subject to certain performance criteria



that include total shareholder return based on performance against a pre-determined peer group as well as a multiple performance criteria methodology set by the Board of Directors. Based on these criteria, a range of zero to two times the original PSU grant may be eligible to vest in respect of the three-year trailing period being measured. Refer to Note 3(P). At each period end, management estimates the impact of performance and total shareholder return on PSUs.

## Income Taxes

Tax provisions are based on enacted or substantively enacted laws. Changes in those laws could affect amounts recognized in the period of the change and future periods. In periods of rate change, the Company estimates the period of anticipated reversal of the associated deferred income tax liability to determine the appropriate tax rate to apply to temporary differences. Deferred income tax assets are recognized to the extent future recovery is probable in management's judgment. Deferred income tax assets are reduced to the extent that it is no longer probable that sufficient taxable earnings will be available to allow all or part of the asset to be recovered.

## B) FUNCTIONAL AND PRESENTATION CURRENCY

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These financial statements are presented in Canadian dollars, which is the functional currency of PrairieSky.

## C) PRINCIPLES OF CONSOLIDATION

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The financial statements include the accounts of the Company and all of its subsidiary companies. Subsidiaries are all entities over which the Company has control. Subsidiaries are consolidated from the date on which the Company obtains control.

Control exists when the Company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. All intercompany balances and transactions, and any unrealized income and expenses, arising from intercompany transactions are eliminated upon consolidation.

## D) CASH AND CASH EQUIVALENTS

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Cash and cash equivalents include cash on hand and short-term investments, such as money market deposits or similar type instruments, with a maturity of three months or less when purchased.

## E) ROYALTY ASSETS

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Royalty assets are measured at cost less accumulated depletion, depreciation and amortization. All costs directly associated with fee simple lands and royalty interests are capitalized on an area-by-area basis. Costs include acquisitions of royalty interests with crude oil and natural gas reserves, and transfers of exploration and evaluation assets.

Costs accumulated within each area are depleted using the unit-of-production method based on proved plus probable crude oil and natural gas reserves, as determined by external independent qualified reserves evaluators.

For divestitures of properties, a gain or loss is recognized in net earnings. Exchanges of properties are measured at fair value, unless the transaction lacks commercial substance or fair value cannot be reliably measured. Where the exchange is measured at fair value, a gain or loss is recognized in net earnings.

Costs associated with office furniture, fixtures, leasehold improvements, and information technology are carried at cost and depreciated on a straight-line basis over the estimated useful lives of the assets, which range from three to nine years.

## F) LEASES

The Company recognizes a right-of-use asset and a lease liability at the lease commencement date. The lease liability is initially measured at the present value of the lease liability payments, discounted using the Company's incremental borrowing rate. Right-of-use assets are depreciated over the term of the lease. The right-of-use asset recognized relates to the Company's head office lease in Calgary.

## G) EXPLORATION AND EVALUATION ASSETS

Exploration and evaluation ("E&E") assets consist of expenditures incurred in an exploration area pending the determination of technical feasibility and commercial viability. These costs include unproved property acquisition costs, undeveloped land, mineral leases, and seismic. Assets classified as E&E are not amortized or depleted.

Technical feasibility and commercial viability is considered to be determinable when crude oil and natural gas reserves are determined to exist and are capable of economic production. When an area is determined to be technically feasible and commercially viable, the accumulated costs are transferred to royalty assets. Seismic value is transferred to royalty assets on a systematic basis over the term of the license or data. E&E assets are assessed for impairment prior to any such transfer, by comparing the carrying amount to the greater of the relevant asset's fair value less costs of disposal or value in use. When an area is determined not to be technically feasible and commercially viable, the unrecoverable costs are charged to net earnings as E&E expense. In addition, as Crown mineral leases and undeveloped GORR Interests expire, the costs associated with those lands are recognized as E&E expense.

## H) BUSINESS COMBINATIONS

Business combinations within the scope of IFRS 3 are accounted for using the acquisition method. The acquired identifiable net assets are measured at their fair value at the date of acquisition. Deferred taxes are recognized for any differences between the fair value and the tax basis of net assets acquired. Any excess of the purchase price over the fair value of the net assets acquired is recognized as goodwill. Any deficiency of the purchase price below the fair value of the net assets acquired is recorded as a gain in net earnings. Associated transaction costs are expensed when incurred. When a business combination includes a non-controlling interest, the non-controlling interest is initially measured based on either its fair value or its proportionate share of the fair value of identifiable net assets acquired.

## I) IMPAIRMENT OF ROYALTY ASSETS AND E&E ASSETS

The carrying values of royalty assets and E&E assets are reviewed at each reporting date for indicators that the carrying value of an asset or CGU exceeds its recoverable amount. E&E assets are also reviewed for impairment indicators and assessed for impairment upon reclassification from E&E assets to royalty assets. If indicators of impairment exist, the recoverable amount of the asset or CGU is estimated. If the carrying value of the asset or CGU exceeds the recoverable amount, the asset or CGU is written down with an impairment recognized in net earnings. A CGU is the lowest level at which there are identifiable cash inflows that are largely independent of the cash inflows of other CGUs. Based on the interdependency of the cash flows, costs capitalized in areas within royalty assets and E&E assets are aggregated into one CGU.

The recoverable amount of an asset or CGU is the greater of its fair value less costs of disposal or its value in use. Fair value less costs of disposal is the amount obtainable from the sale of assets in an arm's length transaction less costs of disposal. Refer to Note 3(M). Value in use is determined by estimating the present value of the future net cash flows expected to be derived from the continued use of the CGU.

Reversals of impairments are recognized when there has been a subsequent increase in the recoverable amount. In this event, the carrying amount of the asset or CGU is increased to its revised recoverable amount with an impairment reversal recognized in net earnings. The recoverable amount is limited to the



original carrying amount less accumulated depletion as if no impairment had been recognized for the asset or CGU for prior periods. After such a reversal, the depletion expense is adjusted in future periods to allocate the CGU's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life.

## J) GOODWILL

Goodwill represents the excess of consideration paid over the fair value of acquired assets and assumed liabilities recognized in a business combination. Subsequent measurement of goodwill is at cost less any accumulated impairments.

Goodwill is assessed for impairment at least annually on December 31. If the carrying amount for the CGU exceeds the recoverable amount of the CGU, including goodwill, the associated goodwill is written down with an impairment recognized in net earnings. The recoverable amounts are determined based on the greater of fair value less costs of disposal or value in use. Fair value less costs of disposal is the amount obtainable from the sale of assets in an arm's length transaction less costs of disposal. Refer to Note 3(M). Value in use is determined by estimating the present value of the future net cash flows expected to be derived from the continued use of the CGU. Goodwill impairments are not reversed.

## K) PROVISIONS AND CONTINGENCIES

Provisions are recognized when the Company has a present obligation as a result of a past event, it is probable that an outflow of resources will be required and a reliable estimate can be made of the amount of the obligation. Provisions are measured based on the discounted expected future cash outflows.

When a contingency is substantiated by confirming events, can be reliably measured and will likely result in an economic outflow, a liability is recognized in the financial statements as the best estimate required to settle the obligation. A contingent liability is disclosed where the existence of an obligation will only be confirmed by future events, or where the amount of a present obligation cannot be measured reliably or will likely not result in an economic outflow. Contingent assets are only disclosed when the inflow of economic benefit is probable. When the economic benefit becomes virtually certain, the asset is no longer contingent and is recognized in the financial statements.

## L) FINANCIAL INSTRUMENTS

Financial instruments are measured at fair value on initial recognition of the instrument, which is typically the transaction price unless a financial instrument contains a significant financing component. Measurement in subsequent periods depends on whether the financial instrument has been classified as fair value through profit or loss ("FVTPL"), amortized cost, or fair value through other comprehensive income ("FVOCI") as defined by the accounting standard.

Financial instruments classified as FVTPL or FVOCI are measured at fair value with changes in those fair values recognized in net earnings or other comprehensive income, respectively. Financial assets or liabilities classified at amortized cost are subsequently measured using the effective interest method of amortization.

Accounts receivable and accrued revenue, accounts payable and accrued liabilities, bank debt, and dividends payable are measured at amortized cost. The Company has not designated any financial instruments as FVOCI or FVTPL, nor does the Company use hedge accounting.

## M) FAIR VALUE MEASUREMENTS

The fair value of a financial instrument is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

A number of the Company's accounting policies and disclosures require the determination of fair value, for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability.

The fair value of royalty assets and E&E assets recognized in a business combination or asset acquisition and as determined for fair value less costs of disposal for impairment are based on market values. The market value of royalty assets is the estimated amount for which royalty assets could be exchanged on the acquisition date between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and with compulsion. The market value of royalty assets are estimated with reference to the cash flow multiples from production based on cash flow multiples of the same or similar assets, or are based on estimates of the discounted future cash flows from proved and probable crude oil and natural gas reserves. The market value of E&E assets are estimated with reference to the market values of current arm's length transactions in comparable locations, or are based on estimates of the discounted future cash flows from undeveloped properties. The assumptions and estimates with respect to determining the fair value of royalty and E&E assets generally include estimates of discounted future cash flows from proved and probable crude oil and natural gas reserves, estimates of future royalty production from undeveloped properties including timing of third-party development, future benchmark commodity prices, and discount rates. Changes in any of the assumptions or estimates used in determining the fair value of acquired assets and liabilities could impact the amounts assigned to assets, liabilities and goodwill. Future net earnings can be affected as a result of changes in future DD&A, asset impairment or goodwill impairment. The fair value of assets acquired through asset acquisitions is determined by allocating the purchase price based on the relative fair values.

## N) REVENUE RECOGNITION

PrairieSky receives royalties on production from third-party development of petroleum and natural gas pursuant to lease agreements on its fee simple lands. PrairieSky also collects royalties on production from GORR interests that are tied to an underlying third-party mineral lease.

The continuation of a lease is typically dependent on the holder thereof continuing to produce hydrocarbons and maintaining the lease in good standing. Accordingly, PrairieSky's performance obligations with respect to production royalties are satisfied over time, as petroleum and natural gas are produced.

Royalty revenue from the sale of crude oil, natural gas liquids ("NGL") and natural gas is recognized as it accrues in accordance with the terms of the royalty agreement, which is generally in the month when the product is produced with production volumes primarily marketed with lessees' production. Revenue for royalty production that is taken-in-kind is recognized when the performance obligations are met, which is when control of the product and title are transferred to the purchaser. Royalty revenue is measured at fair value of the consideration received or receivable when management can reliably estimate the amount, pursuant to the terms of the royalty agreements. An accrual is included in revenue and accounts receivable for amounts not received at the reporting date based on both historical production information and publicly available production data adjusted pursuant to the terms of the Company's royalty agreements to determine royalty production with realized commodity prices based on publicly available benchmark commodity prices adjusted for quality, location, allowable deductions, or other factors. Differences between the estimates and actual amounts received are adjusted and recorded in the period when the actual amounts are received.

Other revenue is comprised of non-royalty production revenue, including revenue generated from lease rentals and mineral lease bonus consideration received when new leases are negotiated. The Company generates bonus consideration by leasing its mineral interests to exploration and production companies. The performance obligations for bonus consideration received for new leases and lease rentals for the term of the initial lease ("primary term") are satisfied when the lease agreement is executed, consideration receivable from the third-party is determined to be collectible, and the Company has no obligation to return the consideration received. When a lease is extended past the primary term, lease rental payments are due and recognized annually on the anniversary of the lease execution.

## O) PRODUCTION AND MINERAL TAXES

Production and mineral taxes relate to payments made to provincial governments based on acreage or production of crude oil and natural gas on non-government owned lands which is recognized when the product is produced.

## P) SHARE-BASED COMPENSATION

The Company's long-term incentive plans include a Stock Option Plan, a Share Unit Award Incentive Plan, an ODSU Plan, and a Deferred Share Unit ("DSU") Plan. Obligations for payments of cash or common shares under the Company's long-term incentive plans are accrued over the vesting period using fair values.

For the equity-settled Stock Option Plan, fair values are determined at the grant date and are recognized over the vesting period as compensation costs with a corresponding increase to paid in surplus. When the awards are exercised, the associated paid in surplus is recognized in shareholders' capital. The assumptions used by the Company are discussed in Note 12.

For the cash-settled share unit awards, fair values are determined at grant date and subsequently revalued at each reporting date based on the market value of the Company's common shares and are recognized over the vesting period as compensation costs, with a corresponding change to liabilities. The valuation incorporates the period-end share price, dividends declared during the period, the number of units outstanding at each period end and certain management estimates, such as estimated forfeiture rates and a performance multiplier for PSUs. Classification of the associated short-term and long-term liabilities is dependent on the contractual payout dates.

## Q) INCOME TAXES

Income tax is recognized in net earnings except for items directly related to shareholders' equity, in which case it is recognized in shareholders' capital or other comprehensive income. Current income tax is measured at the amount expected to be recoverable from or payable to the taxation authorities based on the income tax rates enacted or substantively enacted at the end of the reporting period.

The Company follows the asset and liability method of accounting for income taxes. Under this method, deferred income tax is recorded for the effect of any temporary difference between the accounting and income tax basis of an asset or liability. Deferred income tax assets are recognized to the extent future recovery is probable. Deferred income tax assets are reduced to the extent that it is no longer probable that sufficient taxable earnings will be available to allow all or part of the asset to be recovered.

Deferred income tax is calculated using the enacted or substantively enacted income tax rates expected to apply when the assets are realized or liabilities are settled. The effect of a change in the enacted or substantively enacted tax rates is recognized in net earnings or in shareholders' capital depending on the item to which the adjustment relates.

Deferred income tax liabilities and assets are not recognized for temporary differences arising on:

- the initial recognition of goodwill; or
- the initial recognition of an asset or liability in a transaction which is not a business combination and, at the time of the transaction, affects neither accounting net earnings nor taxable earnings.

## R) NET EARNINGS PER SHARE AMOUNTS

Basic net earnings per common share is computed by dividing net earnings by the weighted average number of common shares outstanding during the period. Diluted net earnings per common share is calculated giving effect to the potential dilution that would occur if stock options were exercised or other contracts to issue common shares were exercised, fully vested, or converted to common shares. The treasury stock method is used to determine the dilutive effect of stock options and other dilutive instruments.

The treasury stock method assumes that proceeds received from the exercise of in-the-money stock options and other dilutive instruments are used to repurchase common shares at the average market price for the period.

## 4. Accounts Receivable and Accrued Royalty Revenue

	As at December 31, 2021	As at December 31, 2020
Trade receivables and accrued royalty revenue	\$ 52.6	\$ 28.3
Allowance for doubtful accounts	(0.2)	(1.1)
	\$ 52.4	\$ 27.2

Trade receivables and accrued royalty revenue relate to lease and royalty production payments receivable.

The analysis of accounts receivable and accrued royalty revenue that are past due but not impaired is as follows:

	Total	Neither past due nor impaired	Past due but not impaired 4 - 6 Months	Past due but not impaired 7 - 12 Months
As at December 31, 2021	\$ 52.4	\$ 52.4	\$ -	\$ -
As at December 31, 2020	\$ 27.2	\$ 27.2	\$ -	\$ -

In determining the recoverability of trade receivables that are past due but not impaired, the Company considers the age of the outstanding receivables and the credit worthiness of the counterparties. Refer to Note 17 for further information about credit risk.

## 5. Royalty Assets, Net

<b>Cost</b>	
Balance, December 31, 2019	\$ 1,395.9
Asset acquisitions	7.2
Transfers from exploration & evaluation assets	(Note 6) 38.3
Balance, December 31, 2020	1,441.4
Asset acquisitions	459.8
Transfers from exploration & evaluation assets	(Note 6) 55.3
<b>Balance, December 31, 2021</b>	<b>\$ 1,956.5</b>
<b>Accumulated Depletion, Depreciation and Amortization</b>	
Balance, December 31, 2019	\$ (713.4)
Depletion, depreciation and amortization	(104.5)
Balance, December 31, 2020	(817.9)
Depletion, depreciation and amortization	(101.8)
<b>Balance, December 31, 2021</b>	<b>\$ (919.7)</b>
<b>Carrying Amounts</b>	
Balance, December 31, 2020	\$ 623.5
<b>Balance, December 31, 2021</b>	<b>\$ 1,036.8</b>

For the year ended December 31, 2021, royalty assets acquired were \$459.8 million (December 31, 2020 - \$7.2 million). Royalty asset acquisitions included \$370.1 million of producing Lessor Interests and GORR Interests acquired from Heritage Royalty in Alberta, Saskatchewan and Manitoba, inclusive of transaction costs, through an asset acquisition which was effective December 31, 2021 ("Heritage Acquisition"). The Company acquired producing GORR Interests on land in the Marten Hills area of Alberta ("Marten Hills

Acquisition") for \$34.2 million and acquired producing Lessor Interests and GORR Interests primarily in Central Alberta for \$26.1 million. In addition, the Company completed the acquisition of a portfolio of Fee Lands and GORR Interests across Western Canada, of which \$19.4 million was attributed to producing Lessor and GORR Interests. There were no indicators of impairment noted at December 31, 2021 or December 31, 2020.

## 6. Exploration and Evaluation ("E&E") Assets

Balance, December 31, 2019		\$	1,368.1
Asset acquisitions			2.2
Transfers to royalty assets	(Note 5)		(38.3)
Land expiries			(6.5)
Balance, December 31, 2020			1,325.5
Asset acquisitions			527.3
Transfers to royalty assets	(Note 5)		(55.3)
Land expiries			(7.8)
<b>Balance, December 31, 2021</b>		<b>\$</b>	<b>1,789.7</b>

For the year ended December 31, 2021, E&E assets acquired were \$527.3 million (December 31, 2020 - \$2.2 million), including \$358.6 million of value attributed to undeveloped drilling locations on Fee Lands and complementary seismic as part of the Heritage Acquisition. E&E asset acquisitions for the year ended December 31, 2021 also included \$120.8 million of value attributed to GORR Interests on undeveloped drilling locations on current and future phases of the Marten Hills Acquisition and \$8.0 million related to Fee Lands and GORR Interests on non-producing assets primarily in Central Alberta. In addition, the Company attributed \$24.3 million to E&E assets related to the acquisition of a portfolio of Fee Lands and GORR Interests, as well as seismic, across Western Canada. There were no indicators of impairment noted at December 31, 2021 or December 31, 2020.

For the year ended December 31, 2021, \$7.8 million (December 31, 2020 - \$6.5 million) of costs associated with expired Crown mineral leases and GORR Interests were recognized as exploration and evaluation expense. The expense will vary period to period as a result of the timing of lease expiries, if any.

## 7. Goodwill

At December 31, 2021, Goodwill was \$631.0 million (December 31, 2020 - \$631.0 million). Goodwill is assessed for impairment at least annually. The recoverable amount of the Company's sole CGU was determined using fair value less costs of disposal with reference to the market capitalization of the Company. The impairment test of goodwill at December 31, 2021 concluded that the estimated recoverable amount exceeded the carrying amount of the CGU, including goodwill. As such, no goodwill impairment existed. At December 31, 2021, the market capitalization of the Company was \$3.3 billion compared to a net asset carrying value of \$2.6 billion.

## 8. Bank Debt

	As at December 31, 2021	As at December 31, 2020
Bank debt	\$ -	\$ 42.9
Long-term bank debt	645.0	-
Unamortized debt transaction costs	(1.6)	-
<b>Total debt</b>	<b>\$ 643.4</b>	<b>\$ 42.9</b>

Concurrent with the closing of the Marten Hills Acquisition on July 19, 2021, the Company expanded its extendible revolving credit facility with a syndicate of Canadian banks to \$200 million from \$150 million with

no change to the \$25 million operating facility (both facilities together defined as the "Credit Facility"), for a total of \$225 million.

On September 29, 2021, the Company expanded the Credit Facility to \$425 million from \$225 million and extended the maturity date from January 30, 2023 to February 28, 2025. In conjunction with the expansion and extension, the Company added a sustainability-linked pricing mechanism as further described below (the "Sustainable Credit Facility"). In connection with the Heritage Acquisition on December 15, 2021, the Company further expanded the Sustainable Credit Facility to \$725 million. The Sustainable Credit Facility has a permitted increase to \$800 million, subject to lender consent, and, subject to certain requirements, may be extended on an annual basis. The maturity date of the Sustainable Credit Facility remains February 28, 2025.

Debt transaction costs incurred during the year ended December 31, 2021 of \$1.9 million have been netted against the long-term debt and are being amortized over the remaining term. For the year ended December 31, 2021, total amortization of debt transaction costs was \$0.3 million.

At December 31, 2021, \$645.0 million was drawn on the Sustainable Credit Facility (December 31, 2020 - \$42.9 million). The effective interest rate for the year ended December 31, 2021 was 2.1% (December 31, 2020 - 2.2%).

The Sustainable Credit Facility includes borrowing options of Canadian prime rate-based advances, U.S. base rate advances, LIBOR loans, bankers' acceptances and letters of credit, and will bear interest on a variable grid based on certain financial ratios, over the prevailing applicable rate for the type of loan. As part of the aforementioned extension, the Company amended the Sustainable Credit Facility to include a sustainability-linked pricing mechanism which may reduce or increase borrowing costs by a maximum of 5 basis points based on the Company's ESG performance, determined by a third-party ESG rating agency. The Sustainable Credit Facility is unsecured and does not have a borrowing base restriction.

The Sustainable Credit Facility has three financial covenants, whereby the Company's ratio of adjusted consolidated senior debt to EBITDA for the trailing 12 months will not exceed 3.5:1.0, adjusted consolidated total debt to EBITDA for the trailing 12 months will not exceed 4.0:1.0, and the adjusted consolidated total debt to capitalization ratio will not exceed 55%. EBITDA used in the covenant calculation is net earnings adjusted for non-cash items, interest expense and income taxes. All covenants are calculated as at, and for the 12 months ending December 31, 2021. EBITDA for the trailing 12 months has been adjusted for material acquisitions as defined in the Sustainable Credit Facility agreement. As at December 31, 2021, the Company was compliant with all covenants provided for in the lending agreement and forecasts compliance to covenants for at least the next 12 months.

## 9. Accounts Payable and Accrued Liabilities

		As at December 31, 2021	As at December 31, 2020
Trade payables		\$ 2.1	\$ 1.6
Production and mineral taxes payable		3.2	2.5
Accrued liabilities for cash settled share-based compensation	(Note 12)	9.8	3.2
Current portion of lease obligation	(Note 10)	0.7	0.6
Other accrued liabilities		4.5	4.0
		<b>\$ 20.3</b>	<b>\$ 11.9</b>

## 10. Lease Obligation

The Company has the following future commitments associated with its office lease obligation:

	As at December 31, 2021	As at December 31, 2020
Less than 1 year	\$ 0.8	\$ 0.8
2-3 years	0.9	1.5
4-5 years	-	0.1
Total lease payments	1.7	2.4
Amounts representing interest over the term of the lease	(0.1)	(0.2)
Present value of net lease payments	1.6	2.2
Current portion of lease obligation (Note 9)	(0.7)	(0.6)
Non-current portion of lease obligation	\$ 0.9	\$ 1.6

For the year ended December 31, 2021, non-cash interest expense of \$0.1 million (December 31, 2020 - \$0.1 million) was recognized relating to lease obligations.

Total cash outflows for the year ended December 31, 2021 of \$1.6 million (December 31, 2020 - \$1.4 million) included variable lease payments and lease liability payments. Variable lease payments for the year ended December 31, 2021 of \$0.8 million (December 31, 2020 - \$0.7 million) were recognized in administrative expense and were included in operating activities in the consolidated statements of cash flows. Lease liability payments for the year ended December 31, 2021 of \$0.8 million (December 31, 2020 - \$0.7 million) were included in financing activities in the consolidated statements of cash flows.

## 11. Share Capital

### AUTHORIZED

The authorized share capital of the Company includes an unlimited number of common shares and an unlimited number of preferred shares issuable in series. The holders of the common shares are entitled to one vote in respect of each common share held at all meetings of shareholders, except meetings at which only holders of a specified class of share have the right to vote. The common shares have no par value.

### ISSUED AND OUTSTANDING

	Year ended December 31, 2021		Year ended December 31, 2020	
	Number of Shares (millions)	Amount (\$ millions)	Number of Shares (millions)	Amount (\$ millions)
Common Shares Outstanding, Beginning of Year	223.3	\$ 3,202.9	233.1	\$ 3,293.6
Issued pursuant to bought deal offering	17.2	230.1	-	-
Share issue costs (net of \$2.4 million tax effect)	-	(7.6)	-	-
Common shares repurchased and cancelled	(1.7)	(22.6)	(9.8)	(90.7)
<b>Common Shares Outstanding, End of Year</b>	<b>238.8</b>	<b>\$ 3,402.8</b>	<b>223.3</b>	<b>\$ 3,202.9</b>

### COMMON SHARES

On December 15, 2021, the Company completed a bought deal prospectus offering of common shares. Pursuant to the offering, the Company issued 17.2 million common shares, inclusive of 2.2 million common shares issued pursuant to the exercise in full of the over-allotment option granted to the underwriters, at a



price of \$13.40 per common share for aggregate gross proceeds of \$230.1 million and net proceeds, after fees and expenses, of \$220.1 million.

#### *NORMAL COURSE ISSUER BID ("NCIB")*

On May 20, 2021, the Company announced the approval of the renewal of its NCIB by the TSX. The NCIB allows the Company to purchase for cancellation up to a maximum of 15,135,000 common shares over a twelve-month period which commenced on May 25, 2021 and expires no later than May 24, 2022.

During the year ended December 31, 2021, the Company purchased for cancellation 1,666,800 common shares (December 31, 2020 - 9,770,691 common shares) at an average cost of \$13.60 per common share (December 31, 2020 - \$9.30 per common share) for total consideration of \$22.7 million (December 31, 2020 - \$90.9 million). The total cost paid, including commissions and fees, was charged to share capital as there was no excess paid over the average carrying value of the common shares purchased and thus \$nil (December 31, 2020 - \$0.2 million) was charged to the deficit.

#### *DIVIDENDS*

During the year ended December 31, 2021, PrairieSky declared dividends of \$70.5 million (December 31, 2020 - \$86.1 million) or \$0.31 per common share (December 31, 2020 - \$0.3750 per common share) and paid dividends of \$62.4 million (December 31, 2020 - \$87.8 million). On December 8, 2021, the Board of Directors declared a quarterly dividend of \$0.09 per common share or \$21.5 million payable on January 17, 2022 to common shareholders of record on December 31, 2021.

#### *NET EARNINGS PER COMMON SHARE*

The following table presents the computation of net earnings per common share:

	Year ended December 31	
	2021	2020
Net Earnings	\$ 123.3	\$ 31.7
Number of Common Shares:		
Weighted Average Common Shares Outstanding - Basic	223.3	229.6
Effect of Dilutive Securities	0.5	0.5
Weighted Average Common Shares Outstanding - Diluted	223.8	230.1
Net Earnings per Common Share - Basic and Diluted	\$ 0.55	\$ 0.14

## **12. Share-based Compensation Plans**

The Company has a number of share-based compensation arrangements under which the Company awards various types of long-term incentive grants to eligible employees, officers and directors. They include stock options, PSUs, RSUs, ODSUs and DSUs.

The Company accounts for stock options granted to Company employees and officers as equity-settled share-based payment transactions and accrues compensation costs over the vesting period based on the fair values determined at the grant date.

The Company accounts for its PSUs, RSUs, ODSUs and DSUs, held by Company employees, officers and directors as cash-settled share-based payment transactions and accrues compensation costs and dividends over the vesting period based on the fair value at each reporting date.



The Company has recognized the following share-based compensation costs:

	Year ended December 31	
	2021	2020
Compensation costs of transactions classified as equity-settled	\$ 0.5	\$ 1.1
Compensation costs of cash settled transactions	12.0	1.2
<b>Total share-based compensation expense</b>	<b>\$ 12.5</b>	<b>\$ 2.3</b>

The Company has recognized the following liability for share-based payment transactions:

	As at December 31, 2021	As at December 31, 2020
Liability for unvested cash-settled plans	\$ 11.2	\$ 2.5
Liability for vested cash-settled plans	5.2	2.6
<b>Liability for cash-settled plans</b>	<b>\$ 16.4</b>	<b>\$ 5.1</b>

Company payouts related to share-based compensation during the year ended December 31, 2021 were \$0.7 million (December 31, 2020 - \$1.7 million). As at December 31, 2021, \$9.8 million (December 31, 2020 - \$3.2 million) of the liability for cash-settled plans, which represents the value of the PSUs, RSUs and DSUs that are vested or will vest in the next twelve months, is included in accounts payable and accrued liabilities. The liability for vested cash-settled DSUs held by non-executive directors of \$5.2 million (December 31, 2020 - \$2.6 million) included in accounts payable and accrued liabilities may or may not be paid in the next twelve months as it only becomes payable when a director is no longer a member of the Board. The remaining \$6.6 million (December 31, 2020 - \$1.9 million) is a long-term liability and is reported as share-based compensation payable.

## STOCK OPTIONS

The Company has a Stock Option Plan that provides for granting of stock options to officers and certain employees. Stock options vest annually on their anniversary date over a three-year period and expire five years after the date of the grant.

The following table summarizes the change in stock options outstanding:

	Number (thousands)	Weighted average exercise price (\$)
Issued and Outstanding, December 31, 2019	1,562.5	25.08
Granted	270.2	15.23
Expired	(228.5)	30.05
Forfeited	(38.0)	26.39
Issued and Outstanding, December 31, 2020	1,566.2	22.62
Expired	(237.9)	22.55
Forfeited	(16.5)	26.38
<b>Issued and Outstanding, December 31, 2021</b>	<b>1,311.8</b>	<b>22.59</b>

There were no options exercised in 2020 or 2021.

There were no stock options granted during 2021 and the Company has not applied to the TSX or sought the approval from shareholders required to make future grants of stock options under the Stock Option Plan. The following assumptions were used to determine the fair value of stock options granted by the Company during 2020.

	December 31, 2020
Risk free interest rate	1.61%
Dividend yield	5.12%
Expected volatility rate based on historical volatility	31%
Forfeiture rate	6.4%
Expected life	5 years
Weighted average grant price	\$15.23
Fair value per option on grant date	\$2.50

The following table summarizes information regarding stock options outstanding at December 31, 2021:

Range Of Exercise Prices Per Common Share	Number of options outstanding	Weighted average remaining life (years)	Weighted average exercise price for options outstanding (\$/share)	Number of options exercisable	Weighted average exercise price for options exercisable (\$/share)	Weighted average fair value for options outstanding (\$/share)
\$15.23-\$17.67	817,002	2.33	16.86	409,146	17.19	3.10
\$32.03-\$32.06	494,842	0.56	32.05	494,842	32.05	8.00

The following table summarizes information regarding stock options outstanding at December 31, 2020:

Range Of Exercise Prices Per Common Share	Number of options outstanding	Weighted average remaining life (years)	Weighted average exercise price for options outstanding (\$/share)	Number of options exercisable	Weighted average exercise price for options exercisable (\$/share)	Weighted average fair value for options outstanding (\$/share)
\$15.23-\$22.55	1,061,365	2.59	18.14	403,858	20.54	3.22
\$32.03-\$32.06	504,842	1.56	32.05	398,552	32.04	8.00

For the year ended December 31, 2021, administrative expense includes \$0.5 million (December 31, 2020 - \$1.1 million) of compensation costs related to stock options.

## PERFORMANCE SHARE UNITS

PSUs granted to officers prior to December 31, 2020 entitle the officer to receive upon vesting a cash payment that is equal to the value of one common share of the Company for each PSU held, plus accrued dividends over the period from the date of grant to vesting, or the equivalent number of shares at the election of the Company. The Company may make an election to settle vested PSUs granted prior to December 31, 2020 with either a cash payment equal to the five-day weighted average trading price for the common shares multiplied by the number of vested PSUs or issue the number of common shares. For PSU grants on or after January 1, 2021, a new long-term incentive plan was adopted so that PSUs granted subsequent to December 31, 2020 may only be settled with a cash payment, and not common shares, equal to the five-day weighted average trading price for the common shares multiplied by the number of vested PSUs. PSUs vest following the completion of a three-year performance period provided the officer remains actively employed with the Company on the vesting date and certain performance criteria are met.

The ultimate value of the PSUs will depend upon the Company's performance relative to predetermined corresponding performance targets measured over a three-year period. Performance is based on the Company's total shareholder return ("TSR"), defined as share price appreciation plus dividends, relative to the TSR for a predetermined performance peer group. The Board has adopted a multiple performance criteria methodology, including TSR, for measuring the payout multiplier upon vesting of the PSUs. Based on this assessment, a range of zero to two times the original PSU grant, at the discretion of the Board of Directors, may be eligible to vest in respect of the three-year trailing period being measured.

The following table summarizes information related to the PSUs:

<i>Outstanding PSUs (thousands of units)</i>	
Issued and Outstanding, December 31, 2019	515.7
Granted	241.5
Vested	(127.8)
Units, in lieu of dividends	26.0
Issued and Outstanding, December 31, 2020	655.4
Granted	<b>361.0</b>
Expired	<b>(142.5)</b>
Units, in lieu of dividends	<b>18.9</b>
<b>Issued and Outstanding, December 31, 2021</b>	<b>892.8</b>

For the year ended December 31, 2021, the Company recorded a compensation expense of \$6.9 million (December 31, 2020 - \$0.6 million) related to outstanding PSUs. The market common share price used in the PSU fair value calculation at December 31, 2021 was \$13.63 (December 31, 2020 - \$10.09). The remaining weighted average life is 1.1 years.

### RESTRICTED SHARE UNITS

RSUs granted to eligible employees prior to December 31, 2020 entitle the employee to receive upon vesting a cash payment that is equal to the value of one common share for each RSU held, plus accrued dividends over the period from the date of grant to vesting, or the equivalent number of shares at the election of the Company. The Company may make an election to settle vested RSUs granted prior to December 31, 2020 with either a cash payment equal to the five-day weighted average trading price for the common shares multiplied by the number of vested RSUs or issue the number of common shares. For RSU grants on or after January 1, 2021, a new long-term incentive plan was adopted so that RSUs granted subsequent to December 31, 2020 may only be settled with a cash payment, and not common shares, equal to the five-day weighted average trading price for the common shares multiplied by the number of vested RSUs. RSUs vest evenly over a three-year period, provided the employee remains actively employed with the Company on the vesting date.

The following table summarizes information related to the RSUs:

<i>Outstanding RSUs (thousands of units)</i>	
Issued and Outstanding, December 31, 2019	117.1
Granted	80.5
Vested	(51.0)
Forfeited	(13.4)
Units, in lieu of dividends	4.9
Issued and Outstanding, December 31, 2020	138.1
Granted	<b>114.0</b>
Vested	<b>(60.1)</b>
Forfeited	<b>(27.2)</b>
Units, in lieu of dividends	<b>3.0</b>
<b>Issued and Outstanding, December 31, 2021</b>	<b>167.8</b>

For the year ended December 31, 2021, the Company recorded compensation expense of \$1.3 million (December 31, 2020 - \$0.5 million) related to outstanding RSUs. The market common share price used in the RSU fair value calculation at December 31, 2021 was \$13.63 (December 31, 2020 - \$10.09). The remaining weighted average life is 0.7 years.

## OFFICER DEFERRED SHARE UNITS

ODSUs have been granted to officers of the Company and entitle the officer to receive, upon departure from the Company, a cash payment that is equal to the value of one common share for each vested ODSU held, plus accrued dividends over the period from the date of grant to the date vested ODSUs are redeemed, which must be within 15 business days of the officer's departure from the Company. The cash payment to the officer is to be paid, at the Company's discretion, no later than December 31 of the first calendar year commencing after the date of the officer's departure.

ODSUs are settled in a cash payment equal to the five-day weighted average trading price for the common shares multiplied by the number of settled ODSUs, as further described below. ODSUs vest evenly over a three-year period, provided the employee or officer remains actively employed with the Company on the vesting date. ODSUs are not paid and/or settled until such time as the officer ceases to be an employee of the Company.

The following table summarizes information related to the ODSUs:

### *Outstanding ODSUs (thousands of units)*

Issued and Outstanding, December 31, 2019	-
Granted	40.3
Units, in lieu of dividends	1.6
Issued and Outstanding, December 31, 2020	41.9
Granted	120.3
Units, in lieu of dividends	3.6
<b>Issued and Outstanding, December 31, 2021</b>	<b>165.8</b>

For the year ended December 31, 2021, the Company recorded compensation expense of \$1.2 million (December 31, 2020 - \$0.2 million) related to outstanding ODSUs. The market common share price used in the ODSU fair value calculation at December 31, 2021 was \$13.63 (December 31, 2020 - \$10.09).

## DEFERRED SHARE UNITS

Directors receive an annual compensation amount in DSUs and have the option to receive Board and Committee retainers and fees in the form of DSUs, which vest immediately. These DSUs are equivalent to a common share plus accrued dividends over the period from date of grant and vesting to the date of redemption and are settled in cash. DSUs can only be redeemed following departure from the Company and must be redeemed prior to December 15<sup>th</sup> of the year following departure. For the year ended December 31, 2021, the majority of the directors elected to receive their annual Board and Committee retainers and fees in the form of DSUs.

DSUs are settled in a cash payment equal to the five-day weighted average trading price for the common shares multiplied by the number of settled DSUs, as further described below. DSUs are fully vested as of the grant date. DSUs are not paid and/or settled until such time as the director ceases to be a director of the Company.

The following table summarizes information related to the DSUs:

### *Outstanding DSUs (thousands of units)*

Issued and Outstanding, December 31, 2019	174.5
Granted	71.1
Units, in lieu of dividends	10.1
Issued and Outstanding, December 31, 2020	255.7
Granted	114.5
Units, in lieu of dividends	7.9
<b>Issued and Outstanding, December 31, 2021</b>	<b>378.1</b>

For the year ended December 31, 2021, the Company recorded a compensation expense of \$2.6 million (December 31, 2020 - recovery of \$0.1 million) related to outstanding DSUs. The market common share price used in the DSU fair value calculation at December 31, 2021 was \$13.63 (December 31, 2020 - \$10.09).

## 13. Revenues

The Company's royalty production revenue is determined pursuant to the terms of its royalty agreements. The transaction price for crude oil, NGL and natural gas is based on the commodity price in the month of production, adjusted for quality, location, allowable deductions, if any, or other factors. Commodity prices are based on market indices that are determined on a monthly or daily basis.

Royalty production revenue is generally received two months after the crude oil, NGL, and natural gas are produced. For royalty production volumes taken-in-kind, revenue is typically collected on the 25th day of the month following production. Lease rental revenue for the entire primary term is recorded when the lease is executed. Lease rental revenue for any subsequent period is recorded as due which is generally annually on the anniversary of the lease extension. Both the amount and timing of bonus consideration revenue can vary significantly from period to period as it is recorded when a new lease is executed and relates to the unique circumstances of each lease transaction.

Royalty Production Revenue by Product	Year ended December 31	
	2021	2020
Crude oil	\$ 191.0	\$ 99.2
NGL	36.6	21.6
Natural gas	64.2	35.4
	291.8	156.2
<b>Other Revenue</b>		
Lease rental income	\$ 6.1	\$ 5.9
Bonus consideration	8.3	5.8
Other income	1.8	3.5
	16.2	15.2
<b>Total Revenues</b>	<b>\$ 308.0</b>	<b>\$ 171.4</b>

Revenues by Classification	Year ended December 31	
	2021	2020
Lessor Interests on Fee Lands	\$ 174.5	\$ 98.5
GORR Interests	117.3	57.7
Royalty production revenue	291.8	156.2
Other revenue	16.2	15.2
<b>Total Revenues</b>	<b>\$ 308.0</b>	<b>\$ 171.4</b>

At December 31, 2021, receivables from contracts with customers, which are included in accounts receivable and accrued royalty revenue, totaled \$52.4 million (December 31, 2020 - \$27.2 million). For the year ended December 31, 2021, the Company recorded \$3.6 million (December 31, 2020 - \$8.1 million) of royalty production revenue relating to prior periods. The performance obligations for these prior period adjustments were satisfied in production periods prior to the current year, but were reported in the current year once collection risk was mitigated.

## 14. Administrative Expenses

		Year ended December 31	
		2021	2020
Salaries and benefits		\$ 12.9	\$ 10.5
Share-based compensation	(Note 12)	12.5	2.3
Office expense		3.1	2.4
Public company expense		1.7	1.4
Information technology and other		1.8	2.0
<b>Administrative Expenses</b>		<b>\$ 32.0</b>	<b>\$ 18.6</b>

## 15. Income Taxes

		Year ended December 31	
		2021	2020
Current tax expense		\$ 4.6	\$ 2.7
Deferred tax expense		29.8	3.4
<b>Income Tax Expense</b>		<b>\$ 34.4</b>	<b>\$ 6.1</b>

The following table reconciles income taxes calculated at the Canadian statutory rate with actual income taxes:

		Year ended December 31	
		2021	2020
Net Earnings Before Income Taxes		\$ 157.7	\$ 37.8
Canadian Statutory Rate		23.5%	24.3%
Expected Income Taxes		37.0	9.2
Effect on Taxes Resulting From:			
Permanent differences		(1.6)	(1.9)
Rate change		(1.0)	(1.2)
<b>Income Tax Expense</b>		<b>\$ 34.4</b>	<b>\$ 6.1</b>

The Company has not recognized tax deductible temporary differences of \$39.2 million as at December 31, 2021 (December 31, 2020 - \$47.3 million) related to the excess of tax pools acquired over the carrying value of certain net assets that were not a business combination and was therefore subject to the initial recognition exemption under IAS 12 "Income Taxes". Deferred income tax assets and liabilities are not recognized for temporary differences arising on the initial recognition of an asset or liability in a transaction which is not a business combination and, at the time of the transaction, affects neither accounting profit nor taxable earnings. The unrecognized deferred income tax asset is being amortized based on the net tax pool claims calculated for the period. The reversal of the unrecognized deferred tax asset for the year ended December 31, 2021 was \$1.9 million (December 31, 2020 - \$2.3 million).

The Company has not recognized taxable temporary differences of \$155.0 million related to the excess of the carrying value of net assets over the tax pools acquired on asset acquisitions that were not a business combination during the year ended December 31, 2021 and were therefore subject to the initial recognition exemption under IAS 12 "Income Taxes."

The deferred income tax charged to net earnings and the net deferred income tax liability consists of:

	Balance, December 31, 2020	Recognized in net earnings	Recognized directly in equity	Balance, December 31, 2021
Royalty and E&E assets	\$ 194.7	\$ 31.3	\$ -	\$ 226.0
Share-based compensation	(1.1)	(2.6)	-	(3.7)
Share issue costs	(0.6)	1.1	(2.4)	(1.9)
<b>Total</b>	<b>\$ 193.0</b>	<b>\$ 29.8</b>	<b>\$ (2.4)</b>	<b>\$ 220.4</b>

	Balance, December 31, 2019	Recognized in net earnings	Recognized directly in equity	Balance, December 31, 2020
Royalty and E&E assets	\$ 192.1	\$ 2.6	\$ -	\$ 194.7
Share-based compensation	(1.3)	0.2	-	(1.1)
Share issue costs	(1.2)	0.6	-	(0.6)
<b>Total</b>	<b>\$ 189.6</b>	<b>\$ 3.4</b>	<b>\$ -</b>	<b>\$ 193.0</b>

## 16. Capital Management

The Company's objective when managing its capital structure is to maintain financial flexibility in order to distribute cash to shareholders in the form of dividends and share repurchases and cancellations after consideration of the Company's financial requirements for its business and future growth opportunities. As a royalty company, PrairieSky does not have capital expenditure requirements, which enhances its financial flexibility.

The Company's capital structure is comprised of long-term debt, shareholders' equity, and working capital. The Company's capital structure is managed by taking into account operating activities, dividends paid to shareholders, common share repurchases, taxes, liquidity available under the Sustainable Credit Facility (Note 8), and other factors. The Company's operating results and capital structure are impacted by the level of development activity by third parties on the Royalty Properties and the resultant royalty production volumes, commodity prices and level of costs incurred by the Company.

	As at December 31, 2021	As at December 31, 2020
Shareholders' equity	\$ 2,594.6	\$ 2,341.5
Long-term debt	643.4	-
Working capital deficiency (working capital)	(8.4)	42.0
Net debt	635.0	42.0
Capitalization	\$ 3,229.6	\$ 2,383.5

The Company's capital structure is managed through its financial and operating forecast process. The forecast of the Company's future cash flows is based on estimates of production, crude oil, natural gas and NGL prices, production and mineral tax expense, administrative expenses, current taxes and other investing and financing activities. The forecast is regularly updated based on changes in commodity prices, production expectations and other factors that in the Company's view could impact cash flow. The preparation of financial forecasts requires management to make assumptions and estimates which may prove incorrect over time. As a result, there may be adverse changes in cash flows, working capital or debt levels that are currently unforeseen. During the year ended December 31, 2021, the Company has generated funds from operations of \$273.4 million, repurchased and cancelled shares for \$22.7 million, declared dividends of \$70.5 million, and made royalty acquisitions for cash consideration of \$985.6 million.

The Company had working capital of \$8.4 million at December 31, 2021, compared to a working capital deficiency of \$42.0 million at December 31, 2020, which was inclusive of bank debt of \$42.9 million. Long-term bank debt at December 31, 2021 was \$643.4 million. The bank debt balance has been reclassified to long-term liabilities as a result extending the maturity date of the Sustainable Credit Facility to February 28, 2025. Refer to Note 8. The Company's working capital includes \$5.2 million (December 31, 2020 - \$2.6 million) related to the liability for vested cash-settled DSUs issued to non-executive directors which may or may not be paid in the next twelve months as it only becomes payable when a director is no longer a member of the Board. Refer to Note 12.

## **17. Financial Instruments and Risk Management**

### **FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES**

The fair values of accounts receivable and accrued royalty revenue, accounts payable and accrued liabilities, and dividend payable approximate their carrying amount due to the short-term maturity of those instruments. Bank debt bears interest at a floating market rate with applicable variable margins, and accordingly the fair market value approximates the carrying amount.

### **RISKS ASSOCIATED WITH FINANCIAL ASSETS AND LIABILITIES**

The Company is exposed to financial risks arising from its financial assets and liabilities. Financial risks include market risk (such as commodity price and interest rate risk), credit risk and liquidity risk.

#### **Commodity Price Risk**

Commodity price risk is the risk the Company will encounter fluctuations in its future royalty revenue with changes in commodity prices. Commodity prices for crude oil, NGL and natural gas are influenced by global and regional factors, including levels of supply and demand, weather, geopolitical factors and the Canadian to US dollar exchange rate. The Company does not hedge its commodity price risk.

#### **Interest Rate Risk**

The Company is exposed to interest rate risk on its Sustainable Credit Facility. Interest rate risk arises from changes in market interest rates that may affect the fair value or future cash flows from the Company's financial assets or liabilities. Assuming all other variables held constant for the year-ended December 31, 2021, a 1% change (plus or minus) in the interest rate would have resulted in a corresponding change to net earnings before taxes of \$1.3 million. Bank debt bears interest at a floating market rate with applicable variable margins.

#### **Credit Risk**

Credit risk arises from the potential that the Company may incur a loss if a counterparty to a financial instrument fails to meet its obligation in accordance with agreed terms. A substantial portion of the Company's accounts receivable are from royalty agreements with crude oil and natural gas industry operators and are subject to normal industry credit risks. The Company's diversified revenue stream limits the size of any one property or industry operator with respect to total receivables. In addition, the Company takes certain of its production in-kind to mitigate credit risk and in certain cases, has put a letter of credit in place with producers.

As at December 31, 2021, there was no counterparty whose accounts receivable individually accounted for more than 10% of the total accounts receivable balance. The maximum credit risk exposure associated with accounts receivable and accrued royalty revenue is the total carrying value.



## Liquidity Risk

Liquidity risk is the risk that the Company will encounter difficulties in meeting a demand to fund financial liabilities as they come due. The Company manages its liquidity risk using cash and debt management programs, including financial forecasting. At December 31, 2021, the Company has unused capacity under its Sustainable Credit Facility of \$80.0 million. Refer to Note 8.

The timing of expected cash outflows relating to accounts payable and accrued liabilities of \$20.3 million, income tax payable of \$2.7 million and dividend payable of \$21.5 million is less than one year. Included in accounts payable and accrued liabilities is \$5.2 million related to vested cash settled DSUs issued to non-executive directors which may or may not be paid in the next year. Management maintains a conservative approach to debt management that aims to provide financial flexibility with respect to acquisitions and the dividend rate. The Board of Directors reviews and determines the dividend rate after considering expected commodity prices, foreign exchange rates, royalty production volumes, economic conditions, income taxes, and PrairieSky's capacity to fund its expenses and investing opportunities.

## 18. Supplementary Information

### NET CHANGE IN NON-CASH WORKING CAPITAL

	Year ended December 31	
	2021	2020
Source (use) of cash:		
Accounts receivable and accrued royalty revenue	\$ (25.2)	\$ 10.1
Prepays	-	0.1
Accounts payable and accrued liabilities	1.8	(0.6)
Income tax payable (receivable)	1.2	(3.2)
Changes in non-cash working capital	\$ (22.2)	\$ 6.4
Related to operating activities	(21.4)	5.5
Related to investing activities	(0.8)	0.8
Related to financing activities	-	0.1
Changes in non-cash working capital	\$ (22.2)	\$ 6.4

### SUPPLEMENTARY CASH FLOW INFORMATION

	Year ended December 31	
	2021	2020
Taxes paid	\$ 3.8	\$ 6.0
Taxes received	0.4	0.1
Interest paid	4.3	1.5

## 19. Commitments

The Company has in place three royalty acquisition agreements with unrelated parties, all of which expire on or before April 30, 2023. At December 31, 2021, the total remaining commitment under these agreements was \$6.4 million.

## 20. Related Party Transactions

### TRANSACTIONS WITH KEY MANAGEMENT PERSONNEL

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Company.

The following table summarizes compensation expense, cash and non-cash, all of which are included in administrative expenses, related to officers and directors of the Company:

	Year ended December 31	
	2021	2020
Salaries, bonuses, directors' fees and other benefits	\$ 4.2	\$ 3.0
Stock options	0.5	1.1
Share unit awards (Note 12)	10.7	0.7
<b>Total Compensation</b>	<b>\$ 15.4</b>	<b>\$ 4.8</b>

## Corporate Information

### BOARD OF DIRECTORS

James M. Estey<sup>(1)(2)</sup>  
Leanne Bellegarde  
P. Jane Gavan<sup>(3)</sup>  
Margaret A. McKenzie<sup>(3)</sup>  
Andrew M. Phillips  
Robert Robotti<sup>(4)</sup>  
Myron Stadnyk<sup>(2)(4)</sup>  
Sheldon B. Steeves<sup>(2)(3)(4)</sup>  
Grant A. Zawalsky<sup>(4)</sup>

- (1) Chair of the Board.
- (2) Member of the Governance and Compensation Committee. Mr. Stadnyk is the Chair of the Governance and Compensation Committee.
- (3) Member of the Audit Committee. Ms. McKenzie is the Chair of the Audit Committee.
- (4) Member of the Reserves Committee. Mr. Steeves is the Chair of the Reserves Committee.

### OFFICERS

Andrew M. Phillips,  
*President & Chief Executive Officer*  
Pamela P. Kazeil,  
*Vice President, Finance & Chief Financial Officer*  
Cameron M. Proctor,  
*Chief Operating Officer*

### AUDITORS

KPMG LLP

### BANKERS

Toronto-Dominion Bank

### TORONTO STOCK EXCHANGE TRADING SYMBOL

PSK

### INDEPENDENT RESERVE EVALUATORS

GLJ Ltd.

### TRANSFER AGENT

TSX Trust Company

### ABBREVIATIONS

bbls – barrels  
bbls/d – barrels per day  
BOE – barrels of oil equivalent (6 mcf = 1 bbl)  
BOE/d – barrels of oil equivalent per day  
Mcf – thousand cubic feet  
Mcf/d – thousand cubic feet per day  
MMcf – million cubic feet  
MMcf/d – million cubic feet per day  
NGL – natural gas liquids  
WTI – West Texas Intermediate  
WCS – Western Canadian Select

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