


## Abercrombie \& Fitch

## TABLE OF CONTENTS

Chairman's Letter 6

Financial Summary 11

Management's Discussion and Analysis 12

Quantitive and Qualitive Disclosures About Market Risk 23

Consolidated Statements of Income 24

Consolidated Balance Sheets 25

Consolidated Statements of Shareholders' Equity 26

Consolidated Statements of Cash Flows 27

Notes to Consolidated Financial Statements 28

Report of Independent Registered Public Accounting Firm 38

Corporate Information 41

Executive Officers and Board of Directors 42


I have often said our success is dependent on total commitment to the long term strength of our brands. That philosophy requires a delicate balance between protecting our current profitability while simultaneously investing in our brands to assure the company's success over the long-term. I, along with Bob Singer, the company's President and Chief Operating Officer, believe that managing this balance effectively is critical to the company's ongoing success. We have undertaken significant steps this year to achieve this balance and I am very pleased with our current performance as well as our future prospects.

Fiscal 2004 marked another year of strong operating results for our company. We achieved net income per share of $\$ 2.28$, up $11 \%$, on net sales of $\$ 2.021$ billion, up $18 \%$. The gross margin rate increased 300 basis points to $45.0 \%$. We utilized our strong cash position to repurchase 11.2 million shares of common stock for $\$ 434.7$ million. Shareholder value increased significantly in fiscal 2004 as our share price rose $88 \%$ and we began to pay a dividend amounting to $\$ 0.50$ per share.

During fiscal 2004 we undertook several initiatives in order to enhance the in-store experience of our customers as well as to expand the reach of the business both demographically and geographically. Recognizing the importance of our stores as the primary marketing vehicle for the business, we implemented a comprehensive program designed to increase control and discipline over store operations, and enhance the shopping experience of our customers. A large part of this initiative involved increasing staff coverage in stores by developing detailed programs to be used by store managers and brand representatives, as well as increasing the number of staff hours per week in our stores and enhancing staff training. We are pleased with the early results of the program. By increasing staff coverage throughout most of our stores, we have significantly improved customer service levels, while also upgrading store presentation standards and reducing merchandise shrink.

Hollister's performance during 2004 was exceptional. Hollister is now broadly recognized as a leading aspirational brand for the high school-aged guy and girl. The business recorded a double-digit comparable store increase for the year. In addition, we opened 84 new stores, increasing the total number of stores to 256. Sales productivity exceeded $\$ 420$ per square foot, with profitability similar to that of Abercrombie \& Fitch. In 2005, as we expect to open between 60 and 70 new Hollister stores, this brand will continue to be a primary growth vehicle for our company.

I am extremely proud of the improvements made in the Abercrombie \& Fitch business. Our team did an excellent job of differentiating the brand from the competition by increasing the quality of our products and stressing aspiration in every element of the brand. The Casual Luxury theme truly defines the aspirational
character of the Abercrombie \& Fitch brand. During 2004 we introduced Ezra Fitch, a high-quality classics line, inspired by our past, but mindful of our casual luxury orientation. Reflecting our initiatives to eliminate promotional activity and to improve store presentations, in late 2004 the brand began to achieve significant sales increases, a trend which has continued to accelerate in early 2005. This strength has also favorably impacted the abercrombie kids business. Looking ahead, we are excited about the opening of our two over 20,000 square feet Abercrombie \& Fitch flagship stores in 2005 in the two key markets in the United States, in Manhattan on the corner of Fifth Avenue and 56th Street and the other at The Grove at Farmer's Market in Los Angeles. We expect these stores to generate exceptional sales levels and at the same time further solidify the Abercrombie \& Fitch brand as an icon of casual American luxury

We launched RUEHL, our newest brand, with four stores opening in the fall of 2004 targeting the 22-35 year-old customer. The brand identifies itself with a Greenwich Village heritage and offers our first leather goods as well as designer denim and casual apparel with sophisticated fabrications. The in-store experience embodies luxury and mystery, while reflecting the feel of a classically inspired modern residence. We are building a very strong design and merchandising team and I am confident that RUEHL will become an important contributor to the company.

During fiscal 2004 we decided to expand our business internationally. To support this expansion, the company has established a European subsidiary in preparation for the rollout of Abercrombie \& Fitch stores in Europe planned for 2006. In addition, we are preparing for the launch of both Abercrombie \& Fitch and Hollister in Canada during 2005. While our initial steps into the global marketplace will be more focused when compared to our domestic rollout, we are optimistic about the prospects for this business given the high level of recognition our brands have throughout the world.

I believe that we are on track for another successful year in fiscal 2005. I am confident that we are achieving the necessary balance between long-term investment and shorter-term financial objectives and I believe this approach will bring us many more years of profitable growth and success.

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Michael S. Jeffries
Chairman and Chief Executive Officer


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## Abercrombie \& Fitch

Abercrombie \& Fitch

RESULTS OF OPERATIONS During the 2004 fiscal year, the FINANCIAL SUMMARY The following summarized operational Company made solid progress in executing its strategic priority to build and maintain the aspirational positioning of its brands. An integral part of this strategy was to reduce the overall level of promotions to increased its spending in its retail stores to improve the oyerall customer experience and reduce the level of shrink.

The Company had net sales of $\$ 2.021$ billion in fiscal 2004, up $8.3 \%$ versus net sales in the fiscal 2003 period. Net income was $\$ 216.4$ million in fiscal 2004, up $5.7 \%$ versus the 2003 fiscal year. Operating come for the 2004 fiscal year increased $5.0 \%$ to $\$ 347.6$ million
 cod $\$ 10.9$ min
 per weighted-average diluted share was $\$ 2.28$ for the 2004 fiscal year compared to $\$ 2.06$ in the 2003 fiscal year, an increase of $10.7 \%$.

The Company generated cash from operations of $\$ 426.1$ million fiscal 2004 versus $\$ 342.5$ million in fiscal 2003 resulting primarily from strong earnings coupled with disciplined inventory management. The Company used cash from operations to finance its growth strategy, opening 84 Hollister stores, 16 Abercrombie \& Fitch stores, 9 abercrombie stores and 4 RUEHL stores, and remodeling 14 Abercrombie \& Fitch stores.
Further, the Company used excess cash to repurchase 11.2 milion shares of common stock for $\$ 434.7$ million and pay dividends of $\$ 0.50$ per share. Cash distributions to shareholders will continue to be an important way to deliver shareholder value, but the Company's first priority will be to invest in the business to support its domestic and international growth plans. Further, the Company is committed to maintaining sufficient cash on the balance sheet to support the needs of the business and withstand unanticipated business volatility. Therefore, the Company plans to retain approximately $\$ 300$ to $\$ 350$ million of cash and marketable securities, subject to a variety of factors including inventory purchases and the timing of certain payments.

The following data represent the Company's consolidated tatements of income for the last three fiscal years, expressed as a percentage of net sales:

|  | 2004 | 2003 | 2002 |
| :---: | :---: | :---: | :---: |
| Net Sales | 100.0\% | 100.0\% | .0\% |
| Cost of Goods Sold, and Buying Costs | 55.0 | 58.0 | 58.9 |
| Gross Income | 45.0 | 42.0 | 4.1 |
| General, Administrative | $27.8{ }^{(1)}$ | 22.6 | 2.5 |
| Operating Income | 17.2 | 19.4 | 19.6 |
| Intersst Income, Net | (0.3) | ${ }^{(0.2)}$ | ${ }^{(0.2)}$ |
| Income Before Income Taxe | 17.5 | 19.6 | 19.8 |
| Provision for Income Taxes | 6.8 | 7.6 | 7.6 |
| Net Income | 10.7 | 12.0 | 12.2 |

(1) Includes $2.0 \%$ related to the settlement of the class action diversity lausuits.
data compares fiscal 2004 to fiscal 2003 and fiscal 2002
 in September 2004 and one store opened in December 2004

FISCAL 2004 COMPARED TO FISCAL 2003: CURRENT TRENDS and outlook The Company's focus is on building, maintaining and managing the aspirational positioning of its brands. Management believes that this strategy will allow the Company to maintain high margins over the long-term while driving the Company's growth in sales and profits through the development of new brands. Management expects Hollister to be a significant growth vehicle for the Company domestically, while it continues to by emphasizing high-quality and fashion content. Management by emphasizing high-quality and fashion conten. Managenent elly impact abercrombie's business. While the Corpr ably impaet abercr. is burse hill in its early development and as such the Company expects RUEHL to sustain operating losses in 2005 and 2006.

In order to achieve and, thereafter, maintain the aspirational positioning of the brands, the Company will continue to manage its expenditures to maintain and enhance the current store base and complement the new stores being opened. The Company will also continue its store investment program to focus on improving the customer's in-store experience through enhanced customer service and improved merchandise presentation. Further, the Company expects to invest in higher inventories to ensure instock size and color assortments. While these initiatives will increase the Company's selling costs, management believes the enhanced aspirational image of the Company's brands and improved customer service will have a positive impact on the Company's sales and profit performance.

The Company is planning to open up to five stores in Canada during fiscal 2005. Further, in February 2005, the Company established two European subsidiaries that are expected to begin opening stores in Europe by 2006

FOURTH QUARTER 2004: NET SALES Net sales for the fourth quarter of the 2004 fiscal year were $\$ 687.3$ million, up $22.6 \%$ versus last year's fourth quarter net sales of $\$ 560.4$ million. The net sales increase was attributable to the net addition of 88 stores during the 2004 fiscal year, a comparable store sales increase of $9 \%$ for the quarter and an increase in the direct-to-consumer business net sales of $\$ 11.1$ million versus the comparable period in the 2003 fiscal year.

By merchandise brand, comparable store sales for the quarter were as follows: Abercrombie \& Fitch increased $4 \%$ with men's comparable store sales increasing by a high-single digit percentage and women's increasing by a low-single digit percentage. abercrombie, the kids' business, achieved a $16 \%$ increase in comparable store sales with girls attaining a high-teen positive increase and boys
increasing by a low double-digit percentage. In Hollister, compara ble store sales increased by $19 \%$ for the fourth quarter with guy posting a high-teen increase and girls realizing an increase in th low-twenties

On a regional basis, comparable store sales results across all hree brands were strongest along the East Coast and in the West and weakest in the Midwest. However, all regions reported positive comparable store sales for the quarter. Stores located in New York City metropolitan area, Florida, Philadelphia metropolitan area and Southern California had the best comparable store sale performance.

The Company committed to a more aspirational and less pro motional strategy in early 2004 which it maintained throughou the year. As such the Company did not anniversary the direct mail promotions used during the fourth quarter of the 2003 fiscal yea to drive business between Thanksgiving and Christmas.

In Abercrombie \& Fitch, the men's comparable store sale increase for the quarter was driven by strong performances in graphic tees, denim, and woven shirts. Women's comparable stor sales growth was driven by an increase in polos, denim and fleece set by a decrease in sweaters.
In the kid's business, for the quarter, girls had comparable store sales increases across most of the categories, especially polos, denim and graphic tees. Boys comparable store sales increase wa riven by graphic tees, denim and fleece.

In Hollister, girls achieved a slightly higher comparable store sales increase than guys. In girls, polos, denim and fleece had strong comparable store sales increases. The increase in the guys com parable store sales was the result of a strong performance in
graphic tees, denim and woven shirts categories for the quarter.
The impact of the four RUEHL stores was immaterial to the Company s total net sales or the fourth quarter of the 2004 fiscal yea Direct-to-consumer merchandise net sales, which are sold hrough the Company's web sites and catalogue, in the fourth quarter of the 2004 fiscal year, were $\$ 40.1$ million, an increase of $9.4 \%$ versus last year's fourth quarter net sales of $\$ 31.0$ million. Shipping and handling revenue for the corresponding periods wa $\$ 5.5$ million in 2004 and $\$ 3.5$ million in 2003. The direct-to-consumer business, including shipping and handling revenue
 compared to $6.2 \%$ in the fourth quarter of fiscal 2003.

GROSS INCOME The Company's gross income may not be comparable to those of other retailers since all significant costs related to the Company's distribution network, excluding direct shipping costs related to direct-to-consumer sales, are included in general, administrative and store operating expenses (see "General,

Administrative and Store Operating Expenses" section below). Gross income during the fourth quarter of the 2004 fiscal year was $\$ 336.6$ million compared to $\$ 261.5$ million in the 2003 fiscal year. The gross income rate (gross income divided by net sales) for the fourth quarter of the 2004 fiscal year was $49.0 \%$, up 230 basis points from last year's rate of $46.7 \%$. The increase in gross income rate resulted largely from lower markdowns and an increas in ial mak (IMU) doring he forrh quacer ofscal 204 versus fourth quarter of fiscal 203, partially offset by the lower margin of RUEHL. The improvement in MU during the fourth quarter was a result of higher unit retail pricing in Abercrombic Fitch, abercrombie and Hollister. The three brands had IMU improvements compared to the fourth quarter of 2003 and oper ted at similar margins.
The Company ended the fourth quarter of the 2004 fiscal year with inventories, at cost, up $11 \%$ per gross square foot versus the fourth quarter of the 2003 fiscal year. The inventory increase reflected a planned shift in the timing of Spring and denim merchandise deliveries.
general, administrative and store operating EXPENSES General, administrative and store operating expenses during fourth quarter of the 2004 fiscal year were $\$ 166.4$ million compared to $\$ 106.7$ million during the same period in 2003. During the fourth quarter of the 2004 fiscal year, the general, administrative and store operating expense rate (general, administrative and store operating expenses divided by net sales) was $24.2 \%$ compared to $19.0 \%$ in the fourth quarter of the 2003 fiscal year. The increase in the percentage of net sales versus the 2003 comparable period was primarily related to the following: higher store expenses due to an increase in aggregate payroll which represented 250 basis points of the increase and higher incentive compensation bonus accruals resulting from improved financial performance, which represented 160 basis points of the increase. Wage levels, in Abercrombie \& Fitch, abercrombie and Hollister, decreased compared to the fourth quarter of 2003. The decrease in wage levels was due to an increase in part-time hours in order to provide better customer service at the stores which resulted in a higher proportion of part-time employees at lower rates of pay than the comparable period last year.

The distribution center continued to achieve record levels of productivity during the fourth quarter of the 2004 fiscal year. Productivity, as measured in units processed per labor hour, was $10 \%$ to the distribution center, excluding direct shipping costs related to the direct-to-consumer sales, included in general, administrative and store operating expenses were $\$ 6.1$ million for the fourth quarter of
the 2004 fiscal year compared to $\$ 5.5$ million for the fourth quarter of the 2000 fiscal year cos 2003 fiscal year.
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OPERATING INCOME Operating income during the fourth quarter of the 2004 fiscal year increased to $\$ 170.2$ million from $\$ 154.8$ million in the 2003 fiscal year fourth quarter, an increase of $10.0 \%$. The operating income rate (operating income divided by net sales) was $24.8 \%$ for the fourth quarter of the 2004 fiscal year compared to $27.6 \%$ for the fourth quarter of the 2003 fiscal year. The decrease in the operating income rate during the fourth quarter of fiscal 2004 was a result of higher general, administrative and store operating expenses during the quarter, partially offset by higher gross
income resulting from higher unit retail pricing in Abercrombie \& income resulting from higher unit retail pricing in Abercrombie \& Fitch, abercrombie and Hollister.
INTEREST INCOME AND INCOME TAXES Fourth quarter net interest income was $\$ 1.3$ million in fiscal 2004 compared to $\$ 1.1$ million during the comparable period in fiscal 2003. The increase in net interest income was due to higher rates during the fourth quarter of the 2004 fiscal year when compared to the same period in the prior year. The Company continued to invest in tax-free securities for the majority of the quarter and then changed its investing strategy to taxable money market investments. The effective tax rate for the fourth quarter was $39.2 \%$ compared to $39.3 \%$ for the 2003 comparable period.

NET INCOME AND NET INCOME PER SHARE Net income for the fourth quarter of the 2004 fiscal year was $\$ 104.3$ million versus $\$ 94.6$ million for the fourth quarter of fiscal 2003 , an increase of $10.3 \%$. The increase in net income was the result of higher net sales and higher gross income partially offset by increased spending in general, administrative and store operating expenses.

Net income per weighted-average diluted share outstanding for the fourth quarter of fiscal 2004 was $\$ 1.15$ versus $\$ 0.97$ for the same period last year, an increase of $18.6 \%$. Net income per share increased by more than net income as a result of the Company's share repurchase program. In the fourth quarter of the 2004 fiscal year the Company had weighted-average basic shares outstanding of 87.6 million versus 96.1 million in the fourth quarter of 2003 .

FISCAL 2004 RESULTS: NET SALES Net sales for the 2004 fiscal year were $\$ 2.021$ billion, an increase of $18.3 \%$ versus the 2003 fiscal year net sales of $\$ 1.708$ billion. The net sales increase was attributable to the net addition of 88 stores during the 2004 fiscal an increase in the direct-to-consumer business net sales of $\$ 35.6$ million versus the 2003 fiscal year.

For the fiscal year, comparable store sales by brand were the
following: Abercrombie \& Fitch declined $1 \%$; abercrombie increased $1 \%$; Hollister increased $13 \%$; and the women's and girls' businesses in each brand continued to be more significant than the men's and boys'. During the 2004 fiscal year, womens and girls represented over $60 \%$ of the net sales for each of the brands. Hollister girls achieved a mid-teen increase and abercrombie girls posted a midsingle digit increase in comparable store sales for the 2004 fiscal year,
while Abercrombie \& Fitch women's had a low-single digit decrease.
For the 2004 fiscal year, sales per square foot in Hollister stores were approximately $135 \%$ of the sales per square foot of Aberre the 2003 fiscal yearfor the 2003 fiscal year.

Direct-to-consumer merchandise net sales for the 2004 fiscal year were $\$ 110.6$ million, an increase of $37.6 \%$ versus last year's
net sales of $\$ 80.4$ million for the comprable net sales of $\$ 80.4$ million for the comparable period. Shipping and handling revenue was $\$ 15.7$ million in fiscal 2004 and $\$ 10.2$
million in fiscal 2003. The direct-to-consumer business, including shipping and handling revenue, accounted for $6.2 \%$ of net sales compared to $5.3 \%$ of net sales for the 2004 and 2003 fiscal years, respectively

The impact of the four RUEHL stores opened during the fall of fiscal 2004 was immaterial to the Company's total net sales for the 2004 fiscal year.

GROSS INCOME The Company's gross income may not be comparable to those of other retailers since all significant costs related to the Company's distribution network, excluding direct shipping costs related to the direct-to-consumer sales, are included in general, administrative and store operating expenses (see "General,
Administrative and Store Operating Expenses" section below).

For the 2004 fiscal year, gross income increased to $\$ 909.8$ million from $\$ 716.9$ million in the 2003 fiscal year. The gross income rate in the 2004 fiscal year was $45.0 \%$ versus $42.0 \%$ in the 2003 fiscal year. The increase was driven by improvements in IMU across all three brands due to higher average unit retail pricing, especially in Abercrombie \& Fitch.
general, administrative and store operating EXPENSES Full year general, administrative and store operating expenses were $\$ 562.2$ million in the 2004 fiscal year versus $\$ 385.8$ million in the 2003 fiscal year. The general, 20 versus $22.6 \%$ in 2003. The increased rate during the 2004 fiscal year period was primarily due to higher home office and store expenses. Home office expenses increased largely due to the accrual for the settlement of three related class action employment discrimination lawsuits which represented 200 basis points and higher incentive compen-
sation accruals resulting from improved financial performance during the year which represented 90 basis points. Store expenses increased due to an increase in aggregate payroll which represented 150 basis points. Wage levels in Abercrombie \& Fitch, abercrombie and Hollister decreased in fiscal 2004 compared to fiscal 2003 The decrease in wage levels was due to an increase in part-time hours in order to provide better customer service at the stores which resulted in a higher proportion of part-time employees at lowe rates of pay than last year.

Productivity at the distribution center, as measured in units processed per labor hour, was $10 \%$ higher during the 2004 fiscal yea than during the 2003 fiscal year. Costs related to the distribution center, excluding direct shipping costs related to the direct-to-consume sales, included in general, administrative and store operating expenses were $\$ 20.3$ million and $\$ 19.3$ million for the 2004 and 2003 fiscal years, respectively.

OPERATING INCOME For the 2004 fiscal year, operating income was $\$ 347.6$ million compared to $\$ 331.2$ million for the 2003 fiscal year, an increase of $5.0 \%$. The operating income rate for the 2004 fiscal year was $17.2 \%$ versus $19.4 \%$ in the 2003 fiscal year. Th decline was primarily due to the accrual for the settlement of three related class action employment discrimination lawsuits and higher payroll expense at both the home office and stores. The decline was partially offset by sales increases, due to the increase in comparable store sales and new stores, higher gross margin and increases in average unit retail pricing in Abercrombie \& Fitch, abercrombie and Hollister.

INTEREST INCOME AND INCOME TAXES Net interest income fo the 2004 fiscal year was $\$ 5.2$ million compared to $\$ 3.7$ million for the 2003 fiscal year. The increase in net interest income was due to an increase in rates and average cash balances for the 2004 fiscal year when compared to the 2003 fiscal year. Beginning in January 2005, the Company began investing in taxable money market investments; prior thereto, the Company invested in tax-free securities. The effective tax rate for the 2004 fiscal year was $38.7 \%$ compared to $38.8 \%$ for the 2003 fiscal year.

NET INCOME AND NET INCOME PER SHARE Net income for the 2004 fiscal year was $\$ 216.4$ million versus $\$ 204.8$ million for the 2003 fiscal year, an increase of $5.6 \%$. Net income for 2004 included the after-tax impact of the settlement of three class action employment discrimination lawsuits of $\$ 25.1$ million.

Net income per weighted-average diluted share was $\$ 2.28$ in the fiscal 2004 year versus $\$ 2.06$ in the fiscal 2003 year, $\$ 2.28$ inceas of $10.7 \%$. The increase in net income per diluted share outstanding
versus net income was due to the Company's share repurchase pogram in fiscal 2004. The Company repurchased 11.2 million shares in fiscal 2004 versus 4.4 million shares in fiscal 2003.

FISCAL 2003 COMPARED TO FISCAL 2002 : FOURTH QUARTER 2003: NET SALES Net sales for the fourth quarter of the 2003 fiscal year were $\$ 560.4$ million, up $4.8 \%$ versus 2002 fourth quarter net sales of $\$ 534.5$ million. The net sales increase was attributable to the net addition of 103 stores and an increase in the direct-to-consumer business net sales of $\$ 8.2$ million versus the comparable period in the 2002 fiscal year, offset by an $11 \%$ decrease in comparable store sles during the quarter.
By merchandise brand, comparable store sales for the quarter were as follows: Abercrombie \& Fitch's comparable store sales declined $14 \%$ with mens declining in the low twenties and womens declining by a high-single digit percentage. In abercrombie, comparable store sales decreased $7 \%$ with girls achieving a low-single digit positive increase and boys declining in the low twenties. In Hollister, comparable store sales were flat when compared to fiscal 2002 for the quarter. Hollister girls comparable store sales were a positive low-single digit for the fourth quarter, while guys were a negative mid-single digit

On a regional basis, comparable store sales results across all three brands were strongest along the East Coast and in the West and weakest in the Midwest. Stores located in Florida, Southern California and the New York metropolitan area had the best comparable store sales performance

From a promotional standpoint, the Company used direct mail promotions during the fourth quarter of the 2003 fiscal year to drive business between Thanksgiving and Christmas, but did not anniversary the 2002 fourth quarter issuance of a bounce-back coupon. Also, the Company did not repeat a $15 \%$-off bag stuffer coupon that impacted late December and January business in fiscal 2002. Overall, the Company sought to have a less promotional look to the stores in the 2003 fiscal year.

From a merchandising standpoint, womens continued to outperform mens. In Abercrombie \& Fitch, womens had strong comparable store sales increases in the fourth quarter in knits, fleece and skirts. Weak classifications included woven shirts and outerwear. The mens business continued to be difficult. However, graphic tees and woven shirts were classifications that had comparable store sales increases while the sweater and outerwear classifications had significant decreases.

In the kids' business, for the quarter, knits, sweats and pants had strong comparable store sales increases in girls, which were somewhat offset by weak business in sweaters, shirts, outerwear and gymwear. Boys graphic tees, woven shirts and accessories had
comparable store sales increases, but these increases were not sufficient to offset other weaker performing classifications.

In Hollister, girls also achieved stronger comparable store sales than guys. In girls, sweats, skirts, pants and denim had significant comparable store sales increases during the quarter, while the sweater and outerwear classifications declined. In guys, woven shirts, denim and sweats had positive comparable store sales increases. However, the sweater, knit tops and outerwear classifications had significant declines.

Direct-to-consumer merchandise net sales through the Company's web sites, the A\&F Quarterly (a catalogue/magazine) and catalogue for the fourth quarter of the 2003 fiscal year were $\$ 31.0$ million, an increase of $28.6 \%$ versus last year's fourth quarter net sales of $\$ 24.1$ million. The Company added a Hollister e-commerce business during Back-to-School 2003. Shipping and handling rev-
enue for the corresponding periods was $\$ 3.5$ million in 2003 and enue for the corresponding periods was $\$ 3.5$ million in 2003 and $\$ 2.2$ million in 2002. The direct-to-consumer business, including shipping and handling revenue, accounted for $6.2 \%$ of net sales in the fourth quarter of the 2003 fiscal year compared to $4.9 \%$ in the fourth quarter of fiscal 2002.
GROSS INCOME The Company's gross income may not be comparable to those of other retailers since all significant costs related to the Company's distribution network, excluding direct shipping costs related to the direct-to-consumer sales, are included in general, administrative and store operating expenses (see "General, Administrative and Store Operating Expenses" section below).

Gross income for the fourth quarter of the 2003 fiscal year was $\$ 261.5$ million compared to $\$ 244.2$ million in the 2002 fiscal year. The gross income rate for the fourth quarter of the 2003 fiscal year was $46.7 \%$, up 100 basis points from the 2002 rate of $45.7 \%$. The increase in gross income rate resulted largely from an increase in IMU, partially offset by a higher markdown rate and an increase in buying and occupancy costs, as a percent of net sales.

Continued progress in sourcing efficiency was an important factor in improving IMU and profit. The Company continued to make progress increasing IMU in the Hollister and abercrombie business, where IMU improved over 400 basis points versus the fourth quarter of the 2002 fiscal year for both concepts. All three concepts operated at very similar margins, both in IMU and merchandise margin.

The increase in buying and occupancy costs, as a percent of net sales, reflected the inability to leverage fixed costs, such as rent, depreciation and other real estate related charges, with a comparable stores sales decrease. The markdown rate, as a percentage of net sales, exceeded fiscal 2002's fourth quarter due to the weaker than expected pre-Christmas business resulting in aggressive markdowns in the back half of January.

The Company conservatively managed its inventory and despite negative comparable store sales ended the fourth quarter of the 2003 fiscal year with inventories, at cost, up $3 \%$ per gross square foot versus the fourth quarter of the 2002 fiscal year.
general, administrative and store operating EXPENSES General, administrative and store operating expenses during fourth quarter of the 2003 fiscal year were $\$ 106.7$ million compared to $\$ 93.4$ million during the same period in the 2002 fis cal year. The fourth quarter of the 2003 fiscal year general, administrative and store operating expense rate was $19.0 \%$ compared to rate versus the 2002 fiscal year reflects a loss of leverage due to the rate versus the 2002 fiscal year reflects a loss of leverage due to the double-digit drop in comparable store sales partially offset by lower bonuses and efficiencies in store operations, distribution center operations and the direct-to-consumer busines

During the fourth quarter of the 2003 fiscal year, store payroll hours were reduced by $2 \%$ per average Abercrombie \& Fitch adult store and wages, in all three concepts, were held relatively flat. Store hours were managed on a weekly basis in order to match hours with sales volume. Overall, store expenses grew at approximately the same rate as the Company's square footage growth during the fourth quarter.

The distribution center achieved record level productivity during the fourth quarter of the 2003 fiscal year. Productivity, as measured in units processed per labor hour, was $18 \%$ higher than the fourth quarter of the 2002 fiscal year. This increase was on top of a $39 \%$ increase in the fourth quarter of fiscal 2002 and a $50 \%$ increase in the fourth quarter of fiscal 2001.

Costs related to the distribution center, excluding direct shipping costs related to the direct-to-consumer sales, included in general, administrative and store operating expenses were $\$ 5.5$ million for the fourth quarter of the 2003 fiscal year compared to $\$ 4.9$ million for the fourth quarter of the 2002 fiscal year.

OPERATING INCOME Operating income for the fourth quarter of the 2003 fiscal year increased to $\$ 154.8$ million from $\$ 150.8$ million in the 2002 fiscal year fourth quarter. The operating income rate was $27.6 \%$ for the fourth quarter of the 2003 fiscal year compared to $28.2 \%$ for the fourth quarter of the 2002 fiscal year. Higher general, administrative and store operating expenses, expressed as a percentage of net sales, reduced the operating income rate in the fiscal 2003 fourth quarter. This decline was partially offset by higher merchandise margins during the quarter.

INTEREST INCOME AND INCOME TAXES Fourth quarter net interest income for the 2003 fiscal year was $\$ 1.1$ million compared with net interest income of $\$ 1.3$ million for the comparable period in
the 2002 fiscal year. The decline in the 2003 fiscal year fourth quar ter net interest income was due to lower interest rates. The Company continued to invest in tax-free securities. The effective tax rate for the fourth quarter was $39.3 \%$ compared to $38.5 \%$ for the 2002 comparable period.

NET INCOME AND NET INCOME PER SHARE Net income for the fourth quarter of the 2003 fiscal year was $\$ 94.6$ million versus 93.5 million for the same period in fiscal 2002, an increase of . The increase in net income was the result of higher net sales and higher gross income partially offset by increased spending i general, administrative and store operating expenses.
Net income per weighted-average diluted share outstanding for the fourth quarter of fiscal 2003 was $\$ 0.97$ versus $\$ 0.94$ for the fourth quarter of fiscal 2002, an increase of $3.2 \%$. Net income per share increased by more than net income as a result of the Company's share repurchase program. In the fourth quarter of the 2003 fiscal year the Company had weighted-average basic shares outstanding o 96.1 million versus 97.2 million in the fourth quarter of 2002

FISCAL 2003: NET SALES Net sales for the 2003 fiscal year reached $\$ 1.708$ billion, an increase of $7.0 \%$ versus the 2002 fiscal year net sales of $\$ 1.596$ billion. The net sales increase was attributable to the net addition of 103 stores and an increase in the direct-to-consume business net sales of $\$ 16.9$ million versus the 2002 fiscal year, offset by a $9 \%$ decrease in comparable store sales for the year.

By merchandise concept, comparable store sales for the 2003 fiscal year were as follows: Abercrombie \& Fitch's declined $11 \%$ wih mens declining in the low twenties and womens declining by mid-single digits. abercrombie comparable store sales declined $6 \%$ with girls achieving a mid-single digit increase and boys posting a high-teen decrease. Overall, the women's and girls' businesses continued to increase in share of the total business and accounted for approximately $63 \%$ of the adult's and kids' businesses in the 2003 fiscal year. Hollister comparable store sales for the 2003 fiscal year increased $7 \%$, with girls achieving a low double-digits increase and guys a slight decrease.

During the year, Hollister continued to gain in productivity relative to Abercrombie \& Fitch. For the 2003 fiscal year, sales per square foot in Hollister stores were approximately $113 \%$ of the sales per square foot of Abercrombie \& Fitch stores in the same malls compared to $86 \%$ for the 2002 fiscal year.

Direct-to-consumer merchandise net sales through the Company's web sites, the A\&F Quarterly and catalogue for the 2003 fiscal year were $\$ 80.4$ million, an increase of $22.0 \%$ versus net sales of $\$ 65.9$ million for the comparable period in fiscal 2002. The Company added a Hollister direct-to-consumer business during

Back-to-School 2003. Shipping and handling revenue for the Back-to-School 2003. Shipping and handling revenue for the corresponding periods was $\$ 1.2$ million in
in 2002 . The direct-to-consumer business, including shipping and in 2002. The direct-to-consumer business, including shipping and $4.6 \%$ for the 2003 and 2002 fiscal years, respectively.

GROSS INCOME The Company's gross income may not be comparable to those of other retailers since all significant costs related to the Company's distribution network, excluding direct shipping costs related to the direct-to-consumer sales, are included in gen eral, administrative and store operating expenses (see Gene
Administrative and Store Operating Expenses" section below).
For the 2003 fiscal year, gross income increased to $\$ 716.9$ million from $\$ 655.7$ million in the 2002 fiscal year. The gross income rate in the 2003 fiscal year was $42.0 \%$ versus $41.1 \%$ in the 2002 fis cal year. The increase was driven by improvements in IMU that were partially offset by increased buying and occupancy costs as a percentage of net sales.
Buying and occupancy costs increased versus fiscal 2002, as a percentage of net sales, due to the inability to leverage fixed expenses with lower sales volume per average store.
general, administrative and store operating EXPENSES Full year general, administrative and store operating expenses were $\$ 385.8$ million in the 2003 fiscal year versus $\$ 343.4$ million in the 2002 fiscal year. The general, administrative and store operating expense rate in the 2003 fiscal year was $22.6 \%$ versus $21.5 \%$ in the 2002 fiscal year. The increased rate in the 2003 fiscal year resulted primarily from a drop in comparable store sales that could not be offset by lower variable expenses per average store. In addition, legal expense increased in the 2003 fiscal year compared to the 2002 fiscal year as the Company reserved expected defense costs for pending litigation. Partially offsetting these costs were improvements in distribution center productivity, reduced expenses per order in the direct-to-consumer business and reduced marketing expenses, as a percentage of net sales, due to savings from fewer direct mail campaigns in the 2003 fiscal year.

Productivity at the distribution center, as measured in units processed per labor hour, was $31 \%$ higher during the 2003 fiscal year than during the 2002 fiscal year. Costs related to the distribution center, excluding direct shipping costs related to the direct-to-consumer sales, included in general, administrative and store operating expenses were $\$ 19.3$ million in the 2003 fiscal year compared to $\$ 19.9$ million in the 2002 fiscal year.

OPERATING INCOME For the 2003 fiscal year, operating income was $\$ 331.2$ million compared to $\$ 312.3$ million for the 2002 fiscal
year. The operating income rate for the 2003 fiscal year was $19.4 \%$ versus $19.6 \%$ in the 2002 fiscal year. The decline was attributable to a higher general, administrative and store operating expense rate due to the inability to leverage fixed costs on a comparable store sales decrease. The increased expense rate was partially offset by a gross income rate increase.

INTEREST INCOME AND INCOME TAXES Net interest income for the 2003 fiscal year was $\$ 3.7$ million compared to $\$ 3.8$ million in the 2002 fiscal year. The decline in the 2003 fiscal year net interest income was due to lower interest rates. The Company continued to invest in tax-free securities. The effective tax rate for the 2003 fiscal year was $38.8 \%$ compared to $38.4 \%$ for the 2002 fiscal year

NET INCOME AND NET INCOME PER SHARE Net income for the 2003 fiscal year was $\$ 204.8$ million versus $\$ 194.8$ million for the 2002 fiscal year, an increase of $5.1 \%$. Net income per weightedaverage diluted share was $\$ 2.06$ in the fiscal 2003 year versus $\$ 1.94$ in the fiscal 2002 year, an increase of $6.2 \%$. The increase in net income per diluted share outstanding versus net income was due to the Company's repurchase program in fiscal 2003. The Company repurchased 4.4 million shares in fiscal 2003 versus 1.9 million shares in fiscal 2002.
financial condition Continued growth in net income resulted in higher cash provided by operating activities. A more detailed discussion of liquidity, capital resources and capital requirements follows.

LIQUIDITY AND CAPITAL RESOURCES The Company believes cash provided by operating activities and cash on hand will provide adequate resources to support operations, including projected growth, seasonal requirements and capital expenditures. Furthermore, the Company expects that cash from operating activities will fund dividends currently being paid at a rate of $\$ 0.125$ per quarter. The Board of Directors will review and approve the appropriateness of future dividend amounts. A summary of the Company's working capital (current assets less current liabilities) position and capitalization follows (in thousands):

|  | 2004 | 2003 | 2002 |
| :--- | ---: | ---: | ---: | ---: |
| Working capital | $\$ 238,412$ | $\$ 441,583$ | $\$ 357,585$ |
| Capitalization |  |  |  |
| Shareholders equity | $\$ 669,326$ | $\$ 857,765$ | $\$ 736,307$ |

The decrease in working capital in fiscal 2004 versus fiscal 2003 was the result of lower cash and marketable securities resulting primarily from the Company's repurchase of 11.2 million shares of common
stock at a cost of $\$ 434.7$ million. The increase in working capital in fiscal 2003 versus fiscal 2002 was the result of higher cash and marketable securities.

The Company considers the following to be measures of liquidity and capital resources;

|  | 2004 | 2003 | 2002 |
| :--- | ---: | ---: | ---: |
| Curren ratio (current assets divided <br> by current liailitites) | 1.58 | 2.42 | 2.32 |
| Net cash provide <br> operating activities (in thousands) | $\$ 426,125$ | $\$ 342,545$ | $\$ 345,832$ |

The increase in cash provided by operating activities in the 2004 fiscal year from the 2003 fiscal year was primarily driven by increases in net income, accounts payable and accrued expenses, lessor construction allowances received and income taxes. The increase in accounts payable and accrued expenses was primarily due to the accrual for the settlement of three related class action employment discrimination lawsuits, for rent due to the net addition of 88 stores, representing an increase of 574,000 gross square feet in 2004, and increases in accounts payable for the purchase of merchandise.
The decrease in cash provided by operating activities in the 2003 fiscal year from the 2002 fiscal year was primarily driven by an increase in inventories not offset by commensurate increases in net income, lessor construction allowances, accounts payable and accrued expenses. Inventories increased from the net addition of 103 stores representing an increase of 658,000 gross square feet in 2003. Inventories at fiscal year-end were $3 \%$ higher on a per gross square foot basis than at the end of the 2002 fiscal year.

The increase in cash provided by operating activities in the 2002 fiscal year from the 2001 fiscal year was primarily due to increases in lessor construction allowances, accounts payable and accrued expenses, and income taxes payable. Accounts payable increased in the 2002 fiscal year due to both the increased level of inventory and timing of payments. Accrued expenses increased in the 2002 fiscal year primarily due to higher store expenses, consistent with the increase in store openings. The increase in income taxes payable was driven by higher pre-tax income and timing of payments.

The Company's operations are seasonal in nature and typically peak during the Back-to-School and Holiday selling periods during these periods.

Cash outflows during the 2004 fiscal year related to investing activities were primarily for purchase of marketable securities and for capital expenditures related to new stores, the remodeling of existing stores, expenditures in home office, improvements in the distribution center, and information technology expenditures. See
"Capital Expenditures and Lessor Construction Allowances" Cash inflows from investing activities consisted of proceeds from the sale of marketable securities. As of January 29, 2005, all invest ments had risinal maturities of less than 90 dys and according were classified as cash equivalents.

Cash outflows during the 2003 fiscal year also related to purchas es of marketable securities and capital expenditures related to new stores with approximately $\$ 35$ million invested in the completion of the home office expansion, improvements in the distribution cente and information technology expenditures for a new point-of-sale system. This system was completely rolled-out to all stores during the third quarter of the 2003 fiscal year. Cash inflows from investing activities consisted of proceeds from the sale of marketable securities. As of January 31, 2004, the Company held $\$ 464.7$ million of ma ketable securities with original maturities of greater than 90 days.

Financing activities during the 2004, 2003 and 2002 fiscal years Consisted primarily of the repurchase of $11,150,500$ shares, $4,401,000$ shares, and $1,850,000$ shares, respectively, of A\&F's Class A Common Stock pursuant to previously authorized stock repurchase programs. After the repurchases in 2004, the Company had $1,448,500$ shares available to repurchase as of January 29, 2005 of the $6,000,000$ shares authorized by the Board of Directors in November 2004. In addition to stock repurchases, financing activities also consisted of stock option exercises, restricted stock issuances and overdrafts. These overdrafts are outstanding checks reclassified from cash to accounts payable.

Effective December 15, 2004, the Company entered into an amended and restated $\$ 250$ million syndicated unsecured credit agreement, (the "Amended Credit Agreement") which extended the original agreement, dated November 14, 2002 (the "Original Credit Agreement"). The Amended Credit Agreement will expire on December 15, 2009. The primary purpose of the Amended Credit Agreement is for letters of credit (trade and stand-by) and working capital. The Amended Credit Agreement has several borrowing options, including interest rates that are based on the agent banks "Alternate Base Rate," or a LIBO rate. The facility fees payable under the Amended Credit Agreement are based on the Company's ratio (the "leverage ratio") of the sum of total debt plus $600 \%$ of forward minimum rent commitments to consolidated earnings before interest, taxes, depreciation, amortization and rent ("EBITDAR") for the trailing four-fiscal-quarter period. The facility fees are projected to accrue at $.175 \%$ on the committed amounts per annum. The remaining terms of the Amended Credit Agreement are similar to the Original Credit Agreement. Additional details regarding the Credit Agreement can be found in the Notes to Consolidated Financial Statements (see Note 8).

Letters of credit totaling approximately $\$ 49.6$ million and
$\$ 42.8$ million were outstanding under the Credit Agreement at 542.8 million were outan 31 , 2004 , he anuary 29,2005 and January 31, 2004, respectively. No borrowings were outstanding under the Credit Agreement at January 29, 2005
or January 31, 2004.

The Company has standby letters of credit in the amount of $\$ 4.7$ million that are set to expire during the fourth quarter of the 2005 fiscal year. The beneficiary, a merchandise supplier, has the right to draw upon the stand le ters of credit if fies a not drawn upon the standby letters of credit.
off-balance sheet arrangements The Company does not have any off-balance sheet arrangements or debt obligations.

CONTRACTUAL Obligations As of January 29, 2005, the Company's contractual obligations were as follows:

| Payments due by period (thousands): |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Contractual Obligations | Total | $\begin{aligned} & \text { Less than } \\ & \text { 1 year } \end{aligned}$ | 1-3 years | 3 -5 years | $\begin{aligned} & \text { More than } \\ & 5 \text { years } \end{aligned}$ |
| $\begin{aligned} & \text { Operating } \\ & \text { Lease } \\ & \text { Obligations } \end{aligned}$ | \$1,256,107 | \$164,577 | \$323,255 | \$282,25 | \$485,750 |
| Purchase Obligations | \$ 222,404 | \$215,971 | 6,433 | - | - |
| Other Obligations | \$ 65,167 | \$ 64,372 | \$ 795 | - | - |
| Totals | \$1,543,678 | \$444,920 | \$330,483 | \$282,525 | \$485,750 |

The majority of the Company's contractual obligations are made up of operating leases for its stores (see Note 5 of the Notes to Consolidated Financial Statements). The purchase obligations category represents purchase orders for merchandise to be delivered during Spring 2005 and commitments for fabric to be used during the next several seasons. Other obligations represent preventive maintenance contracts for the 2005 fiscal year and letters of credit outstanding as of January 29, 2005 (see Note 8 of the Notes to Consolidated Financial Statements). The Company expects to fund all of these obligations with cash provided from operations.

STORES AND GROSS SQUARE FEET Store count and gross square footage by brand were as follows:

| Number of Stores | January 29, 2005 | January 31, 2004 |
| :--- | :--- | :--- |
| Abercrombie \& Fitch | 357 | 357 |
| aberrombie | 171 | 171 |
| Hollister | 256 | 172 |
| RUEHL | 4 | - |
| Total | 788 | 700 |


| Gross square feet at period-end (thousands) | January 29, 2005 | January 31, 2004 |
| :---: | :---: | :---: |
| Abercrombie \& Fitch | 3,138 | 3.152 |
| abercrombie | 752 | 753 |
| Hollister | 1,663 | 1,111 |
| RUEHL | 37 | - |
| Total | 5,590 | 5,016 |
| Average store size at period-end (gross square feet) | January 29, 2005 | January 31, 2004 |
| Abercrombie \& Fitch | 8,790 | 8,828 |
| abercrombie | 4,399 | 4,401 |
| Hollister | 6,995 | 6,461 |
| RUEHL | 9,350 | - |
| Total | 7,094 | 7,165 |

CAPITAL EXPENDITURES AND LESSOR CONSTRUCTION ALLOWANCES Capital expenditures totaled $\$ 185.1$ million, $\$ 159.8$ million and $\$ 145.7$ million for the 2004, 2003 and 2002 fiscal years, respectively. Additionally, the non-cash accrual for construction in progress decreased $\$ 15.5$ million and $\$ 12.7$ million in fiscal 2004 and fiscal 2002, respectively, and increased $\$ 18.6$ million in fiscal 2003. Capital expenditures in the 2004 fiscal year related primarily to new store construction in addition to approximately $\$ 15.4$ million invested in information technology, home office expansion and distribution center projects. Capital expenditures in the 2003 fiscal year related primarily to new store construction with approximately $\$ 35.0$ million invested in home office expansion, information technology, including a new point-of-sale system and distribution center projects. Capital expenditures in the 2002 fiscal year related primarily to new store construction with approximately $\$ 20.0$ million invested in information technology and distribution center projects.

Lessor construction allowances are an integral part of the decision making process for assessing the viability of new store leases. In making the decision whether to invest in a store location, the Company calculates the estimated future return on its investment based on the cost of construction, less any construction allowances to be received from the landlord. The Company received $\$ 55.0$ million, $\$ 60.6$ million and $\$ 52.7$ million in construction allowances during the 2004, 2003 and 2002 fiscal years, respectively. For accounting purposes, the Company treats construction allowances as a deferred lease credit which is amortized to reduce rent expense on a straight-line basis over the life of the leases in accordance with Statement of Financial Accounting Standards No.13, "Accounting for Leases" and Financial Accounting Standards Board Technical Bulletin No. 88-1, "Issues Relating to Accounting for Leases",
The Company anticipates spending $\$ 240$ million to $\$ 250$ million in the 2005 fiscal year for capital expenditures, of which $\$ 205$ million
to $\$ 215$ million is planned to be for the construction of approxi mately 87 new stores as well as the remodeling of 25 to 35 existing stores. The balance of the capital expenditures will primarily relate to a new home office building and other miscellaneous home office and distribution center projects.

The Company intends to add approximately 520,000 gross square feet of stores in the 2005 fiscal year, which will represent a $9 \%$ increase over year-end 2004. Management anticipates the increase during fiscal 2005 will be due to the net addition of international stores. Additionally, the Company plans to remodel 25 to 35 Abercrombie \& Fitch stores and convert a total of 9 Abercombe RUEHL store. In addition the Company planstor stores and one RUEHL store. In addition the Company plans to open a new 34,000 gross square foot flagship store on the corner of Fifth Avenue and 56th Street in Manhattan, New York and expand its store in The Grove in Los Angeles by approximately 14,000 gross square feet.

The Company estimates that the average cost for leasehold improvements and furniture and fixtures for new Abercrombie \& Fitch stores, excluding the above mentioned New York and Los Angeles flagship stores, opened during the 2005 fiscal year will approximate $\$ 618,000$ per store, net of construction allowances. In addition, initial inventory purchases for the stores are expected to average approximately $\$ 270,000$ per store

The Company estimates that the average cost for leasehold improvements and furniture and fixtures for new abercrombie stores opened during the 2005 fiscal year will approximate $\$ 581,000$, net of construction allowances, per store. In addition, initial inventory purchases are expected to average approximately $\$ 130,000$ per store

The Company estimates that the average cost for leasehold improvements and furniture and fixtures for new Hollister stores opened during the 2005 fiscal year will approximate $\$ 613,000$, net of construction allowances, per store. In addition, initial inventory purchases are expected to average approximately $\$ 190,000$ per store.
Although the Company opened four RUEHL stores during the 2004 fiscal year, it believes that the costs it has incurred todate for the stores are not representative of the future average cost of opening a store.
The Company expects that substantially all future capital expenditures will be funded with cash from operations. In addition, the Company has $\$ 250$ million available (less outstanding letters of credit) under its Credit Agreement to support operations.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES The Company's discussion and analysis of its financial condition and
results of operations are based upon the Company's consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United State ("GAAP"). The preparation of these financial statements require the Company to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. Since actual results may differ from those estimates, the Company revises its estimates and assumptions as new information becomes available

The Company's significant accounting policies can be found in the Notes to Consolidated Financial Statements (see Note 2 of the Notes to Consolidated Financial Statements). The Company believes that the following policies are most critical to the portray

Revenue Recognition The Cor
Revenue Recognition - The Company recognizes retail sales at he time the customer takes possession of the merchandise and purchases are paid for, primarily with either cash or credit card Catalogue and e-commerce sales are recorded upon customer receipt of merchandise. Amounts relating to shipping and handling billed to customers are classified as revenue and the direct shipping costs are classified as cost of goods sold. Employee discounts ar classified as a reduction of revenue. The Company reserves for sale returns through estimates based on historical experience and vari us other assumptions that management believes to be reasonable.
The Company accounts for gift cards by recognizing a liabili ty at the time when a gift card is sold. Revenue is recognized whe the gift card is redeemed for merchandise. The Company review its gift card liability at least annually and adjusts the liability based on historical redemption patterns as required.

Inventory Valuation - Inventories are principally valued at the lower of average cost or market, on a first-in first-out basis, utiliz ing the retail method. The retail method of inventory valuation is an averaging technique applied to different categories of inventory At the Company, the averaging is determined at the stock keeping unit ("SKU") level by averaging all costs for each SKU. An initial markup is applied to inventory at cost in order to establish a cost-to-retail ratio. Permanent markdowns, when taken, reduce both the retail and cost components of inventory on hand so as to main tain the already established cost-to-retail relationship. The use of the retail method and the recording of markdowns effectively val ues inventory at the lower of cost or market. The Company further reduces inventory by recording an additional markdown reserve using the retail carrying value of inventory from the season just passed. Markdowns on this carryover inventory represent esti mated future anticipated selling price declines.

Additionally, as part of inventory valuation, an inventor shrinkage estimate is made each period that reduces the value of inventory for lost or stolen items. Inherent in the retail method
calculation are certain significant judgments and estimates including, among others, initial markup, markdowns and shrinkage, which could significantly impact the ending inventory valuation at cost as well as the resulting gross margins. Management believes that this inventory valuation method is appropriate since it preserves the cost-to-retail relationship in ending inventory.
Property and Equipment - Depreciation and amortization of property and equipment are computed for financial reporting purposes on a straight-line basis, using service lives ranging principally from 30 years for buildings, the lesser of 10 years or the life of the lease for leasehold improvements and 3 to 10 years for other property and equipment. Beneficial leasholds represent the present value of the excess of fair market rent over contractual rent of existing stores at the 1988 purchase of the Abercrombie \& Fitch business by The Limited, Inc. (now known as Limited Brands, Inc., "The Limited") and are being amortized over the lives of the related leases. The cost of assets sold or retired and the related accumulated depreciation or amortizations are removed from the accounts with any resulting gain or loss included in net income. Maintenance and repairs are charged to expense as incurred. Major remodels and improvements that extend service lives of the assets are capitalized. Long-lived assets are reviewed at the store level at least annually for impairment or whenever events or changes in circumstances indicate that full recoverability is questionable. Factors used in the evaluation include, but are not limited to, management's plans for futur operations, recent operating results and projected cash flows.

Income Taxes - Income taxes are calculated in accordance with SFAS No. 109, "Accounting for Income Taxes," which requires the use of the asset and liability method. Deferred tax assets and liabilities are recognized based on the difference between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Inherent in the measurement of deferred balances are certain judgments and interpretations of enacted tax law and published guidance with respect to applicability to the Company's operations. Significant examples of this concept include capitalization policies for various tangible and intangible costs, income and expense recognition and inventory valuation methods. No valuation allowance has been provided for deferred tax assets because management believes the full amount of the net deferred tax assets will be realized in the future. The effective tax rate utilized by the Company reflects management's judgment of he expected tax liabilities within the various taxing jurisdictions. Contingencies - In the normal course of business, the Company must make continuing estimates of potential future legal obligations on the outcome of various issues. Management may also use outside legal advice to assist in the estimating process. However, the
ultimate outcome of various legal issues could be different than management estimates, and adjustments may be required.

RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS In December 2004, the Financial Accounting Standards Board ("FASB") issued Statement No. 123R ("SFAS 123R"), "Share-Based Payment," a revision of FASB issued Statement No. 123 ("SFAS 123"), "Accounting for Stock-Based Compensation." SFAS 123R requires an entity to recognize compensation expense in an amount equal to the fair value of share-based payments granted to employees. The pro forma disclosures previously permitted under SFAS 123 will no
longer be an alternative to financial statement recognition. See Note longer be an alternative to financial statement recognition. See Note 2 of the Notes to Consolidated Financial Statements for the pro forma net income and earnings per share amounts for fiscal 2002 through fiscal 2004, as if the Company had used a fair-value based method similar to the methods required under SFAS 123R to measure compensation expense for employee stock-based compensation awards.
The accounting provisions of SFAS 123R are effective for reporting The accounting provisions of SFAS 123R are effective for reporting periods beginning after June 15,2005 . The Company is still in the process of determining the impact on the results of operations and financial position upon the adoption of SFAS 123R
impact of inflation The Company's results of operations and financial condition are presented based upon historical cost. While it is difficult to accurately measure the impact of inflation due to the imprecise nature of the estimates required, the Company believes that the effects of inflation, if any, on its results of operations and financial condition have been minor.

FORWARD-LOOKING STATEMENTS AND RISK FACTORS The Company cautions that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this Form $10-\mathrm{K}$ or made by management involve risks and uncertainties and are subject to change based on various important factors, many of which may be beyond its control. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," and similar expressions may identify forward-looking statements. The following factors in some cases have affected and in the future could affect the Company's financial performance and could cause actual results to differ materially from those expressed or implied in any of the forward-looking statements included in this report or otherwise made by management:

- changes in consumer spending patterns and consumer preferences;
- the impact of competition and pricing;
- disruptive weather conditions;
- availability and market prices of key raw materials;
- currency and exchange risks and changes in existing or potential duties, tariffs or quotas;
- availability of suitable store locations on appropriate terms; - ability to develop new merchandise;
- ability to hire, train and retain associates; and
- the effects of political and economic events and conditions domestically and in foreign jurisdictions in which the Company operates, including, but not limited to, acts of terrorism or war.

Future economic and industry trends that could potentially impact revenue and profitability are difficult to predict. Therefore, there can be no assurance that the forward-looking statements included in this report will prove to be accurate and the inclusion of such information should not be regarded as a representation by the Company, or any other person, that its objectives will be achieved. Except as may be required by applicable law, the Company assumes no obligation to publicly update or revise its forward-looking statements.

Because forward-looking statements involve risks and uncertainties, the Company cautions that there are important factors, in addition to those listed above, that may cause actual results to differ materially from those contained in the forward-looking statements.

QUANTITIVE AND QUALITIVE DISCLOSURES ABOUT MARKET RISK The Company maintains its cash equivalents in financial instruments with original maturities of 90 days or less. The Company also holds investments in marketable securities, which primarily consist of investment grade auction rate securities classified as available-for-sale. These securities are consistent with the investment objectives contained within the investment policy established by the Company's Board of Directors. The basic objectives are the preservation of capital, maintaining sufficient liquidity to meet operating requirements and maximizing net after-tax yield. Despite the long-term maturity of auction rate securities, from the investor's perspective, such securities are priced and subsequently traded as short-term investments because of the interest rate reset feature. Interest rates are reset at predetermined periods ranging from 7 to 49 days. Failed auctions occur rarely. As of January 29, 2005, the Company held no auction rate securities.

The Company does not enter into financial instruments for trading purposes.

As of January 29, 2005, the Company had no long-term debt outstanding. Future borrowings would bear interest at negotiated rates and would be subject to interest rate risk. The Company does not believe that an adverse change in interest rates would have a material affect on the Company's financial condition.

Abercrombie \& Fitch

| (Thousands except per share amounts) | 2004 | 2003 | 2002 |
| :---: | :---: | :---: | :---: |
| Net Sales | \$2,021,253 | \$1,707,810 | \$1,595,757 |
| Cost of Goods Sold, Occupancy and Buying Costs | 1,111,460 | 990,866 | 940,010 |
| Gross Income | 909,793 | 716,944 | 655,747 |
| General, Administrative and Store Operating Expenses | 562,158 | 385,764 | 343,432 |
| Operating Income | 347,635 | 331,180 | 312,315 |
| Interest Income, Net | $(5,218)$ | $(3,708)$ | $(3,768)$ |
| Income Before Income Taxes | 352,853 | 334,888 | 316,083 |
| Provision for Income Taxes | 136,477 | 130,058 | 121,329 |
| Net Income | 216,376 | \$ 204,830 | \$ 194,754 |
| Net Income Per Share: |  |  |  |
| Basic | \$ 2.33 | \$ 2.12 | 1.98 |
| Diluted | \$ 2.28 | \$ 2.06 | \$ 1.94 |
| Weighted-Average Shares Outstanding: |  |  |  |
| Basic | 92,777 | 96,833 | 98,171 |
| Diluted | 95,110 | 99,580 | 100,631 |

Dividends Per Share:
The accompanying Notes are an integral part of these Consolidated Financial Statements.


| (Thousands) | January 29, 2005 | January 31, 2004 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current Assets |  |  |
| Cash and Equivalents | \$ 350,368 | \$ 56,373 |
| Marketable Securities | - | 464,700 |
| Receivables | 26,127 | 7,197 |
| Inventories | 211,198 | 170,703 |
| Store Supplies | 36,536 | 29,993 |
| Other | 28,048 | 23,689 |
| Total Current Assets | 652,277 | 752,655 |
| Property and Equipment, Net | 687,011 | 630,022 |
| Other Assets | 8,413 | 552 |
| Total Assets | \$1,347,701 | \$1,383,229 |
|  |  |  |
| Liabilities and Shareholders' Equity |  |  |
| Current Liabilities |  |  |
| Accounts Payable | \$ 83,760 | \$ 58,191 |
| Outstanding Checks | 53,577 | 33,173 |
| Accrued Expenses | 234,210 | 163,389 |
| Deferred Lease Credits | 31,135 | 26,627 |
| Income Taxes Payable | 11,183 | 29,692 |
| Total Current Liabilities | 413,865 | 311,072 |
| Long Term Liabilities |  |  |
| Deferred Income Taxes | \$ 55,346 | \$ 31,236 |
| Deferred Lease Credits | 177,923 | 154,768 |
| Other Liabilities | 31,241 | 28,388 |
| Total Long-Term Liabilities | 264,510 | 214,392 |
| Shareholders' Equity |  |  |
| Class A Common Stock - $\$ .01$ par value: $150,000,000$ shares authorized and 103,300,000 shares issued at January 29, 2005 |  |  |
| and January 31, 2004, respectively | \$ 1,033 | \$ 1,033 |
| Paid-In Capital | 140,251 | 139,139 |
| Retained Earnings | 1,076,023 | 906,085 |
| Treasury Stock, at Average Cost |  |  |
| 17,262,943 and 8,692,501 shares at January 29, 2005 |  |  |
| Total Shareholders' Equity | \$ 669.326 | \$ 8577765 |
| Total Liabilities and Shareholders' Equity | \$1,347,701 | \$1,383,229 |

Abercrombie \& Fitch
CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

| (Thousands) | Common Stock |  | Paid-InCapital | Retained Earnings |  | Treasury Stock |  | $\begin{gathered} \text { Sharealal, } \\ \text { Squity } \\ \text { Equity } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares Outstanding | $\begin{aligned} & \text { Par } \\ & \text { Value } \end{aligned}$ |  |  |  | Shares | At Average Cost |  |
| Balance, February 2, 2002 | 98,873 | \$1,033 | \$141,394 | \$ | 506,501 | 4,426 | \$ (66,533) | \$582,395 |
| Purchase of Treasury Stock | $(1,850)$ | - | - |  | - | 1,850 | $(42,691)$ | $(42,691)$ |
| Net Income | - | - | - |  | 194,754 | - | - | 194,754 |
| Tax Benefit from Exercise of Stock Options and Vesting of Restricted Stock | - | - | 164 |  | _ | - | - | 164 |
| Stock Options, Restricted Stock and Other | 246 | - | 1,019 |  | - | (245) | 666 | 1,685 |
| Balance, February 1, 2003 | 97,269 | \$1,033 | \$142,577 | \$ | 701,255 | 6,031 | \$(108,558) | \$736,307 |
| Purchase of Treasury Stock | $(4,401)$ | - | - |  | - | 4,401 | $(115,670)$ | (115,670) |
| Net Income | - | - | - |  | 204,830 | - | - | 204,830 |
| Tax Benefit from Exercise of Stock Options and Vesting of Restricted Stock | - | - | 9,505 |  | - | - | - | 9,505 |
| Stock Options, Restricted Stock and Other | 1,739 | - | $(12,943)$ |  | - | $(1,740)$ | 35,736 | 22,793 |
| Balance, January 31, 2004 | 94,607 | \$1,033 | \$139,139 | \$ | 906,085 | 8,692 | \$(188,492) | \$857,765 |
| Purchase of Treasury Stock | $(11,151)$ | - | - |  | - | 11,151 | $(434,658)$ | (434,658) |
| Net Income | - | - | - |  | 216,376 | - | - | 216,376 |
| Dividends (\$0.50 per share) | - | - | - |  | $(46,438)$ | - | - | $(46,438)$ |
| Tax Benefit from Exercise of Stock Options and Vesting of Restricted Stock | - | - | 17,308 |  | - | - | - | 17,308 |
| Stock Options, Restricted Stock and Other | 2,580 | - | $(16,196)$ |  | - | $(2,580)$ | 75,169 | 58,973 |
| Balance, January 29, 2005 | 86,036 | \$1,033 | \$140,251 |  | ,076,023 | 17,263 | \$(547,981) | \$669,326 |

The accompanying Notes are an integral part of these Consolidated Financial Statements.


Abercrombie \& Fitch
CONSOLIDATED STATEMENTS OF CASH FLOWS

| (Thousands) |  | 2004 |  | 2003 |  | 2002 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Activities |  |  |  |  |  |  |
| Net Income | \$ | 216,376 | \$ | 204,830 | \$ | 194,754 |
| Impact of Other Operating Activities on Cash Flows |  |  |  |  |  |  |
| Depreciation and Amortization |  | 105,814 |  | 89,539 |  | 75,951 |
| Amortization of Deferred Lease Credits |  | $(32,794)$ |  | $(24,774)$ |  | (21,061) |
| Non-cash Charge for Deferred Compensation |  | 10,372 |  | 5,310 |  | 2,295 |
| Deferred Taxes |  | 3,942 |  | 7,126 |  | 21,092 |
| Non-cash Charge for Asset Impairment |  | 1,190 |  | - |  | 1,251 |
| Loss on Disposal of Assets |  | 4,664 |  | - |  | - |
| Lessor Construction Allowances |  | 55,009 |  | 60,649 |  | 52,686 |
| Changes in Assets and Liabilities |  |  |  |  |  |  |
| Inventories |  | $(34,445)$ |  | $(27,397)$ |  | (34,430) |
| Accounts Payable and Accrued Expenses |  | 105,524 |  | 8,054 |  | 43,301 |
| Income Taxes |  | 18,967 |  | 10,459 |  | 17,022 |
| Other Assets and Liabilities |  | $(28,494)$ |  | 8,749 |  | $(7,029)$ |
| Net Cash Provided by Operating Activities |  | 426,125 |  | 342,545 |  | 345,832 |
| Investing Activities |  |  |  |  |  |  |
| Capital Expenditures |  | $(185,065)$ |  | $(159,777)$ |  | $(145,662)$ |
| Purchases of Marketable Securities |  | 4,314,070) |  | $(3,849,077)$ |  | (2,729,271) |
| Proceeds from Sales of Marketable Securities |  | 4,788,770 |  | 3,771,085 |  | 2,418,661 |
| Collection of Note Receivable |  | - |  | - |  | 4,954 |
| Net Cash Provided by (Used for) Investing Activities |  | 279,635 |  | $(237,769)$ |  | $(451,318)$ |
| Financing Activities |  |  |  |  |  |  |
| Change in Outstanding Checks |  | 20,404 |  | 4,145 |  | 4,047 |
| Purchases of Treasury Stock |  | $(434,658)$ |  | $(115,670)$ |  | $(42,691)$ |
| Stock Option Excercises and Other |  | 48,927 |  | 19,767 |  | (282) |
| Dividends Paid |  | $(46,438)$ |  | - |  | - |
| Net Cash Used For Financing Activities |  | $(411,765)$ |  | $(91,758)$ |  | (38,926) |
| Net Increase in Cash and Equivalents |  | 293,995 |  | 13,018 |  | (144,412) |
| Cash and Equivalents, Beginning of Year |  | 56,373 |  | 43,355 |  | 187,767 |
| Cash and Equivalents, End of Year | \$ | 350,368 | \$ | 56,373 | \$ | 43,355 |
| Significant Non-Cash Investing Activities |  |  |  |  |  |  |
| Change in Accrual for Construction in Progress | \$ | $(15,513)$ | \$ | 18,589 | \$ | $(12,658)$ |

The accompanying Notes are an integral part of these Consolidated Financial Statements.
. BASIS OF PRESENTATION Abercrombie \& Fitch Co. ("A\&F"), (losses) or gross realized gains (losses) from marketable securities. through its wholly-owned subsidiaries (collectively, A F and its All income generated from these marketable securities was record-wholly-owned subsidiaries are referred to as "Abercrombie \& ed as interest income
Fitch" or the "Company"), is a specialty retailer of high quality, casual apparel for men, women and kids with an active, youthful lifestyle. The business was established in 1892 .
The accompanying consolidated financial statements include the historical financial statements of, and transactions applicable to, $\mathrm{A} \& \mathrm{~F}$ and its wholly-owned subsidiaries and reflect the assets, liabilities, results of operations and cash flows on a historical cost basis.
2. summary of significant accounting policies

PRINCIPLES OF CONSOLIDATION The consolidated financial statements include the accounts of $\mathrm{A} \& \mathrm{~F}$ and its subsidiaries. All statements include the accounts of A\&F and its subsidiaries. Alf
significant intercompany balances and transactions have been eliminated in consolidation.

FISCAL Year The Company's fiscal year ends on the Saturday closest to January 31. Fiscal years are designated in the financial statements and notes by the calendar year in which the fiscal year commences. The results for fiscal years 2004,2003 and 2002 represent the fifty-two week periods ended January 29, 2005, January 31, 2004 and February 1, 2003, respectively.

CASH and equivalents Cash and equivalents include amounts on deposit with financial institutions and investments with original maturities of less than 90 days. Outstanding checks at year end are reclassified in the balance sheet from cash to accounts payable to be reflected as liabilities. At fiscal year end 2004 and 2003, the outstanding checks reclassified were $\$ 53.6$ million and $\$ 33.2$ million, respectively.

MARKETABLE SECURITIES All investments with original maturities of greater than 90 days are accounted for in accordance with Statement of Financial Accounting Standards ("SFAS") No. 115, The Company determines the appropriate classification at the time of purchase. At January 29, 2005, the Company had no investments in marketable securities and at January 31 , 2004 had $\$ 464.7$ million of investments in marketable securities. The marketable securities consisted of auction rate securities classified as available-for-sale. Investments in these securities are recorded at cost, which approxi mates fair value due to their variable interest rates, which reset every 7 to 49 days. Despite the long-term nature of their stated contractual maturities, there is a readily liquid market for these securities. As a result, there are no cumulative gross unrealized holding gains

INVENTORIES Inventories are principally valued at the lower of average cost or market, on a first-in-first-out basis, utilizing the retail method. An initial markup is applied to inventory at cost in order to establish a cost-to-retail ratio. Permanent markdowns, when taken, reduce both the retail and cost components of inventory on hand so as to maintain the already established cost-toretail relationship.
The fiscal year is comprised of two principal selling seasons: Spring (the first and second quarters) and Fall (the third and fourth quarters). The Company further reduces inventory at season end by recording an additional markdown reserve using the retail carrying value of inventory from the season just passed.
Markdowns on this carryover inventory represent estimated Markdowns on this carryover inventory represent estimated future anticipated selling price declines. Additionally, inventory valuation at the end of the first and third quarters reflects adjustments for inventory markdowns for the total season. Further, as part of inventory valuation, inventory shrinkage estimates are made, based on historical trends, that reduce the inventory value for lost or stolen items.
The markdown reserve was $\$ 6.6$ million and $\$ 5.5$ million at January 29, 2005 and January 31, 2004, respectively. The shrink reserve was $\$ 2.9$ million and $\$ 3.3$ million at January 29, 2005 and January 31, 2004, respectively.
store supplies The initial inventory of supplies for new stores including, but not limited to, hangers, signage, security tags and point-of-sale supplies are capitalized at the store opening date. Subsequent shipments are expensed except for new merchandise presentation programs, which are capitalized.

PROPERTY AND EQUIPMENT Depreciation and amortization of property and equipment are computed for financial reporting purposes on a straight-line basis, using service lives ranging principally from 30 years for buildings, the lesser of 10 years or the life of the lease for leasehold improvements and 3 to 10 years for other property and equipment. Beneficial leaseholds represent the present value of the excess of fair market rent over contractual rent of existing stores as of the 1988 purchase of the Abercrombie \& Fitch business by The Limited, Inc. (now known as Limited Brands, Inc., "The Limited") and are being amortized over the lives of the related leases. The cost of assets sold or retired and the lives of the related leases. The cost of assets sold or retired and the from the accounts with any resulting gain or loss included in
net income. Maintenance and repairs are charged to expense as net income. Maintenance and repairs are charged to expense as incurred. Major ren.
Long-lived assets are reviewed at the store level at least annually for impairment or whenever events or changes in circumstances ly for impairment or whenever events or changes in circumstances
indicate that full recoverability of net assets through future cash flows is in question. Factors used in the evaluation include, but are flows is in question. Factors used in the evaluation include, but are
not limited to, management's plans for future operations, recent operating results and projected cash flows. The Company operating results and projected cash flows. The Company
incurred impairment charges of $\$ 1.2$ million and $\$ 1.3$ million in incurred impairment charges of $\$ 1.2$ milion and $\$ 1.3$ milirn in charges taken in fiscal 2003

INCOME TAXES Income taxes are calculated in accordance with INCOME TAXES Income taxes are calculated in accordance with
SFAS No. 109 ("SFAS 109"), "Accounting for Income Taxes," which requires the use of the asset and liability method. Deferred tax assets and liabilities are recognized based on the difference between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases.
Deferred tax assets and liabilities are measured using enacted tax rates in effect in the years in which those temporary differences are expected to reverse. Under SFAS 109, the effect on deferred taxes of a change in tax rates is recognized in income in the period that includes the enactment date.

CONTINGENCIES In the normal course of business, the Company must make continuing estimates of potential future legal obligations and liabilities, which requires the use of management's judgment on the outcome of various issues. Management may also use outside legal advice to assist in the estimating process. However, the ultimate outcome of various legal issues could be different than management estimates, and adjustments may be required.

SHAREHOLDERS' EQUITY At January 29, 2005 and January 31, 2004, there were 150 million shares of $\$ .01$ par value Class A Common Stock authorized, of which 86.0 million and 94.6 million shares were outstanding at January 29, 2005 and January 31, 2004, respectively, and 106.4 million shares of $\$ .01$ par value Class B Common Stock authorized, none of which were outstanding at January 29, 2005 and January 31, 2004, respectively. In addition, 15 million shares of $\$ .01$ par value Preferred Stock were authorized, none of which have been issued. See Note 13 for information about Preferred Stock Purchase Rights.
Holders of Class A Common Stock generally have identical rights to holders of Class B Common Stock, except that holders of Class A Common Stock are entitled to one vote per share while holders of Class B Common Stock are entitled to three votes per
share on all matters submitted to a vote of shareholders.
REVENUE RECOGNITION The Company recognizes retail sales at the time the customer takes possession of the merchandise and purchases are paid for, primarily with either cash or credit card. Catalogue and e-commerce sales are recorded upon customer receipt of merchandise. Amounts relating to shipping and handling billed to customers in a sale transaction are classified as revenue and the related direct shipping costs are classified as cost of goods sold. Employee discounts are classified as a reduction of revenue The Company reserves for sales returns through estimates based on historical experience and various other assumptions that man agement believes to be reasonable. The Company accounts for gift cards by recognizing a liability at the time when a gift card is sold. Revenue is recognized when the gift card is redeemed for merchandise. The Company reviews its gift card liability at least annually and adjusts the liability based on historical redemption patterns as required.
COST OF GOODS SOLD, OCCUPANCY AND BUYING COSTS The following expenses are included as part of Cost of Goods Sold, Occupancy and Buying Costs: landed cost of merchandise, freight, payroll and related costs associated with merchandise, design, procurement, inspection, store rents and other real estate costs, store asset depreciation, inventory shrink and markdowns, and catalogue production and mailing costs.
general, administrative and store operating EXPENSES General, Administrative and Store Operating Expenses include distribution center costs including receiving and warehouse costs, store payroll and expenses, home office payroll and expenses (not related to merchandise procurement) and advertising.
catalogue and advertising costs Costs related to the catalogue, primarily consist of catalogue production and mailing costs and are expensed as incurred as a component of "Cost of Goods Sold, Occupancy and Buying Costs." Advertising costs consist of instore photographs and advertising in selected national publications and billboards and are expensed as part of "General, Administrative and Store Operating Expenses" when the photographs or publications first appear. Catalogue and advertising costs, which include photo shoot costs, amounted to $\$ 33.8$ million in 2004, $\$ 33.6$ million in 2003 and $\$ 33.4$ million in 2002.

Operating leases The Company leases property for its stores under operating leases. Most lease agreements contain construction allowances, rent escalation clauses and/or contingent rent provisions.

For construction allowances, the Company records a deferred lease credit on the consolidated balance sheet and amortizes the deferred lease credit as a reduction to rent expense on the consolidated statement of income over the terms of the leases. For scheduled rent escalation clauses during the lease terms, the Company records minimum rental expenses on a straight-line basis over the terms of the leases on the consolidated statement of income. The term of the lease over which the Company amortizes constructio allowances and minimum rental expenses on a straight-line basis begins on the date of initial possession, which is generally when the Company enters the space and begins to make improvements in preparation of intended use.
Certain leases provide for contingent rents, which are determined as a percentage of gross sales in excess of specified levels. The Company records a contingent rent liability in accrued expenses on the consolidated balance sheets and the corresponding ent expense when management determines that achieving the specified levels during the fiscal year is probable
Store preopening expenses Pre-opening expenses related to new store openings are charged to operations as incurred.
design and development costs costs to design and develop the Company's merchandise are expensed as incurred and are reflected as a component of "Cost of Goods Sold, Occupancy and Buying Costs."
fair value of financial instruments The recorded values of current assets and current liabilities, including receivables, marketable securities and accounts payable, approximate fair value due to the short maturity and because the average interest rate approximates current market origination rates.

STOCK-baSED COMPENSATION The Company reports stockbased compensation through the disclosure-only requirements of SFAS No. 123 ("SFAS 123"), "Accounting for Stock-Based Compensation," as amended by SFAS No. 148, "Accounting for Stock-Based Compensation-Transition and Disclosure-an Amendment of FASB No. 123," but elects to measure compensa-
tion expense using the intrinsic value method in accordance with Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees." Accordingly, no compensation expense for options has been recognized as all options are granted at fair market value at the grant date. The Company does recognize compensation expense related to restricted share awards. If compensation expense related to options had seen determined based on the estimated fair value of options granted in 2004,2003 and 2002, consistent with the methodology in SFAS 123, the pro forma effect on net income and net income per basic and diluted share would have been as follows:
$\frac{(\text { Thousands except per share amounts) }}{\text { Net Income: }}$
2004 2003 $\qquad$ 2002

$\qquad$ $\$ 216,376$ | $\$ 204,830 \quad \$ 194,754$ |
| :--- |

$\qquad$ $\begin{array}{r}621,36 \\ \times \quad 6,358 \\ \hline\end{array}$ ,250 1,41 Luded in reported net income, net of tax

| Stock-based compensation expense determined under fair value based method, net of $\operatorname{tax}^{(1)}$ | (27,720) | (27,274) | (27,673) |
| :---: | :---: | :---: | :---: |
| Pro forma | \$195,014 | \$180,806 | \$168,495 |
| Basic net income per share: As reported | \$2.33 | \$2.12 | \$1.98 |
| Pro forma | \$2.10 | \$1.87 | \$1.72 |
| Diluted net income per share: As reported | \$2.28 | \$2.06 | \$1.94 |
| Pro forma | 52.0 | \$1.8 | \$1.68 |


The average weighted-average fair values of options were $\$ 15.05$, $\$ 14.18$ and $\$ 12.07$ for the 2004, 2003 and 2002 fiscal years, respectively. The fair value of each option was estimated using the BlackScholes option-pricing model, which are included in the pro forma results above. For purposes of the valuation, the following weight-ed-average assumptions were used: a $1.28 \%$ dividend yield in the 2004 fiscal year and no expected dividends in the 2003 and 2002 fiscal years; average price volatility of $56 \%, 63 \%$ and $53 \%$ in the 2004, 2003 and 2002 fiscal years, respectively; average risk-free interest rates of $3.2 \%, 3.0 \%$ and $4.3 \%$ in the 2004, 2003 and 2002 fiscal years, respectively; assumed average forfeiture rates of $28 \%, 23 \%$ and $15 \%$
for the 2004, 2003 and 2002 fiscal years; and vesting lives of 4 years in the 2004, 2003 and 2002 fiscal years.
For options granted to non-associates directors during 2004, the average weighted-average fair value of the options was $\$ 5.22$. The fair value of each option was estimated using the Black-Scholes option-pricing model, which is included in the pro forma results above. For purposes of the valuation, the following weighted-average assumptions were used: a $1.28 \%$ dividend yield; average price volatility of $37 \%$; average risk-free interest rate of $2.0 \%$; assumed average forfeiture rate of $12 \%$; and vesting life of 1 year.

NET INCOME PER SHARE Net income per share is computed in accordance with SFAS No. 128, "Earnings Per Share." Net income per basic share is computed based on the weighted-average number of outstanding shares of common stock. Net income per diluted share includes the weighted-average effect of dilutive stock options and restricted shares.

Weighted-Average Shares Outstanding (thousands):

|  | 2004 | 2003 | 2002 |
| :---: | :---: | :---: | :---: |
| Shares of Class A Common stock issued | 103,300 | 103,300 | 00 |
| Treasury shares oustanding | (10,523) | (6,467) | (5,129) |
| Basic shares outstanding | 92,777 | 96,833 | 98,171 |
| Dilutive effect of options and restricted shares | 2,333 | 2,747 | 2,460 |

 Stock were outstanding at year-end 2004, 2003 and 2002 , respectively, but were no
included in the computation of net income per diluted share because the options' exercise prices were greater than the average market price of the underlying shares.

RECLASSIFICATIONS Certain amounts have been reclassified to conform to current year presentation. The amounts reclassified did not have an effect on the Company's results of operations or share holders' equity.
3. RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS In December 2004, the Financial Accounting Standards Board ("FASB") issued Statement No. 123R ("SFAS 123R"), "Share Based Payment," a revision of FASB issued Statement No. 123 ("SFAS 123"), "Accounting for Stock-Based Compensation." SFA 123 R requires an entity to recognize compensation expense in an amount equal to the fair value of share-based payments granted to employees. The pro forma disclosures previously permitted unde FAS 123 will no longer be an alternative to financial statemen recognition. See Note 2 of the Notes to Consolidated Financial Statements for the pro forma net income and earnings per share amounts for fiscal 2002 through fiscal 2004, as if the Company had used a fair-value based method similar to the methods required under SFAS 123R to measure compensation expense for employec stock-based compensation awards. The accounting provisions of SFAS 123R are effective for reporting periods beginning after June 15,2005 . The Company is still in the process of determining the impact on the results of operations and financial position upon the adoption of SFAS 123R.
4. PROPERTY AND EQUIPMENT Property and equipment, at cost, consisted of (thousands)

|  | 2004 | 2003 |
| :--- | ---: | ---: | ---: |
| Land | $\$ 15,985$ | $\$ 15,985$ |
| Building | 110,971 | 110,726 |
| Furniture, fixures and equipment | 516,127 | 469,135 |
| Leasehold improvements | 402,535 | 332,231 |
| Construction in progress | 27,782 | 27,901 |
| Beneficial leaseholds | 12 | 5,839 |
| Total | $\$ 1,073,412$ | $\$ 961,817$ |
| Less: Accumulated depreciation and amortization | 386,401 | 331,795 |
| Property and equipment, net | $\$ 687,011$ | $\$ 630,022$ |

5. LEASED FACILITIES AND COMMITMENTS Annual store rent is comprised of a fixed minimum amount, plus contingent rent based on a percentage of sales exceeding a stipulated amount. Store lease terms generally require additional payments covering taxes, common area costs and certain other expenses.
settlement of three related class action employment discrimination lawsuits.
6. INCOME TAXES The provision for income taxes consisted of (thousands):

A summary of rent expense follows (thousands):

|  | 2004 | 2003 | 2002 |
| :---: | :---: | :---: | :---: |
| Store rent: |  |  |  |
| ${ }_{\text {Fixed minim }}$ | \$141,450 | \$122,001 | \$106,053 |
| Contingent | 6,932 | 5,194 |  |
| Total store rent | 148,382 | 27,195 | 0,939 |
| Buildings, equipment and other | 1,663 | 1,219 | 1,1,133 |
| Total rent expense | \$150,045 | \$128,414 | \$112,072 |

At January 29, 2005, the Company was committed to noncancelable leases with remaining terms of one to fifteen years. These commitments include store leases with initial terms ranging primarily from ten to fifteen years. A summary of minimum commitments under noncancelable leases follows (thousands):

| 2005 | $\$ 164,577$ | 2008 | 145,506 |
| :--- | ---: | :--- | :--- |
| 2006 | 166,688 | 2009 | 137,019 |
| 2007 | 156,567 | Thereafter | 485,750 |

6. ACCRUED EXPENSES Accrued expenses consisted of the following (thousands):

| ing (thousands): | 2004 | 2003 |
| :--- | ---: | ---: |
| Legal | $\$ 54,252$ | $\$ 9,248$ |
| Rent and landlord charges | 46,739 | 42,846 |
| Current portion of unredeemed gific card revenue | 31,283 | 20,417 |
| Accrual for construction in progress | 15,756 | 31,269 |
| Employec bonuses and incentive compensation | 13,959 | 1,742 |
| Other | 72,221 | 57,867 |
| Total | $\$ 234,210$ | $\$ 163,389$ |


|  | 2004 | 2003 | 2002 |
| :---: | :---: | :---: | :---: |
| Currently payable: Federal State <br> State | $\begin{gathered} \$ 112,537 \\ 19,998 \end{gathered}$ | $\underset{\substack{510,692 \\ 18,248}}{51,9}$ | $\begin{gathered} 88,238 \\ 13,865 \end{gathered}$ |
|  | \$132,535 | \$119,40 | \$102,103 |
| $\begin{aligned} & \text { Deferred: } \\ & \text { Federal } \end{aligned}$$\begin{aligned} & \text { Federa } \\ & \text { State } \end{aligned}$ | $\begin{aligned} & \$, 684 \\ & 1,258 \\ & 1,28 \end{aligned}$ | $\begin{gathered} 8.601 \\ 1,517 \\ 1 \end{gathered}$ | \$ 16,629 |
|  | \$ 3,942 | \$ 10,118 | \$ 19,226 |
| Total provision | \$136,477 | \$130,058 | \$121,329 |

A reconciliation between the statutory Federal income tax rate and the effective income tax rate follows:

|  | 2004 | 2003 | 2002 |
| :---: | :---: | :---: | :---: |
| Federal income tax rate <br> State income tax, net of Federal <br> income tax effect Other items, net <br> Other items, net | 35.0\% | 35.0\% | 35.0\% |
|  | 3.9\% | 3.8\% | 3.5\% |
|  | (0.2\%) | 0.0\% | (0.1\%) |
| Total | 38.7\% | 38.8\% | 38.4\% |

Income taxes payable included net current deferred tax assets of $\$ 44.4$ million and $\$ 24.2$ million at January 29, 2005 and January 31, 2004, respectively.
Under a tax sharing arrangement with The Limited, which owned $84.2 \%$ of the outstanding Common Stock through May 19, 1998, the Company was responsible for and paid to The Limited its proportionate share of income taxes calculated upon its separate taxable income at the estimated annual effective tax rate for periods prior to May 19, 1998. In 2002, a final tax sharing payment was made to The Limited pursuant to an agreement to terminate the tax sharing agreement. As a result, the Company has been indemnified by The Limited for any federal, state or local taxes asserted with
respect to The Limited for all periods prior to May 19, 1998. Amounts paid to The Limited totaled $\$ 1.4$ million in 2002.
Amounts paid directly to taxing authorities were $\$ 114.0$ million, $\$ 113.0$ million and $\$ 82.3$ million in 2004, 2003, and 2002, respectively. The effect of temporary differences which give rise to deferred income tax assets (liabilities) was as follows (thousands):

2004 $\qquad$

| Deferred tax assets: |  |  |
| :---: | :---: | :---: |
|  |  |  |
| Deferred compensation | 16,205 | 10,208 |
| Rent | 98,793 | 86,746 |
| Accrued expenses | 7,194 | 2,502 |
| Inventory | 3,268 | 1,717 |
| Legal expense | 15,288 | 3,234 |
| Total deferred tax assets | \$ 140,748 | \$ 10,407 |
| Deferred tax liabilities: |  |  |
| Store supplies | \$ (10,542) | \$ (9,384) |
| Property and equipment | (141,147) | (102,022) |
| Total deferred tax liabilities | \$(151,689) | \$(111,406) |
| Net deferred income tax liabilities | \$ (10,941) | \$ (6,999) |

No valuation allowance has been provided for deferred tax assets because management believes that it is more likely than not that the full amount of the net deferred tax assets will be realized in the future.
8. LONG-TERM Debt On December 15, 2004, the Company entered into an amended and restated $\$ 250$ million syndicated unsecured credit agreement (the "Credit Agreement"). The primary purposes of the Credit Agreement are for trade, stand-by letters of credit and working capital. The Credit Agreement has several borrowing options, including interest rates that are based on the agent bank's "Alternate Base Rate". Facility fees payable under the Amended Credit Agreement will be based on the Company's ratio (the "leverage ratio") of the sum of total debt plus $600 \%$ of forward minimum rent commitments to consolidated EBITDAR for the trailing four-fiscal-quarter period and the facility fees are projected to accrue at $.175 \%$ of the committed amounts per annum. The Credit Agreement contains limitations on indebtedness, liens, sale-leaseback transactions, significant
corporate changes including mergers and acquisitions with thir parties, investments, restricted payments (including dividends and stock repurchases), hedging transactions and transaction with affiliates. The Amended Credit Agreement will mature on December 15,2009 . Letters of credit totaling approximately $\$ 49.6$ million and $\$ 42.8$ million were outstanding under the Credit Agreement at January 29, 2005 and at January 31, 2004. No bor rowings were outstanding under the Credit Agreement at January 29, 2005 and at January 31, 2004
9. Related party transactions Shahid \& Company, Inc has provided advertising and design services for the Company since 1995. Sam N. Shahid Jr., who serves on A\&F's Board o Directors, has been President and Creative Director of Shahid Company, Inc. since 1993. Fees paid to Shahid \& Company, Inc. for services provided during the 2004, 2003 and 2002 fiscal years were approximately $\$ 2.1$ million, $\$ 2.0$ million and $\$ 1.9$ million, respectively. These amounts do not include reimbursements to Shahid \& Company, Inc. for expenses incurred while performing these services.
On January 1, 2002, $\mathrm{A} \& \mathrm{~F}$ loaned $\$ 4,953,833$ to its Chairman, pur suant to the terms of a replacement promissory note, which provid ed that such amount was due and payable on December 31, 2002 The outstanding principal under the note did not bear interest as the net sales threshold, per the terms of the note, was met. This note was paid in full by the Chairman on December 31, 2002. This note constituted a replacement of, and substitute for, several promissory notes dated from November 17, 1999 through May 18, 2001.
10. STOCK OPTIONS AND RESTRICTED SHARES Under th Under the Company's stock plans, associates and non-associate directors may be granted up to a total of 24.0 million restricted shares and options to purchase A\&F's common stock at the marke price on the date of grant. In 2004, associates of the Company were granted options covering approximately 444,000 shares, with a vesting period of four years. Options covering a total of 40,000 shares were granted to non-associate directors in 2004. Options granted to ne non-associate directors vest on the first anniversary of the grant date. All options have a maximum term of ten years.

Options Outstanding
at January 29,2005
Options Exercisable
at January 29,2005

| $\begin{gathered} \text { Range of } \\ \text { Exercise } \\ \text { Prices } \end{gathered}$ | $\begin{array}{r} \text { Number } \\ \text { Outstanding } \\ \hline \end{array}$ |  | Weighted- Average Exerse Price | Number Exercisable |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 8-923 | 991,000 | 3.3 | \$12.26 | 613,000 | \$13.00 |
| \$23-538 | 6,130,000 | 5.9 | \$26.56 | 3,804,000 | \$25.86 |
| \$38-551 | 4,008,000 | 4.6 | \$43.85 | 2,445,000 | 543.76 |
| \$ 8 | 12,029,000 | 5.2 | \$32.44 | 6,862,0 | \$31.09 |

A summary of option activity for fiscal 2004, 2003 and 2002 follows:

| 2004 | Number of Shares | Weighted-Average Option Price |
| :---: | :---: | :---: |
| Outstanding at beginning of year | 14,839,900 | \$30.03 |
| Granted | 484,000 | 36.48 |
| Exercised | (2,564,000) | 19.49 |
| Canceled | (730,000) | 31.67 |
| Outstanding at end of year | 12,029,900 | \$32.44 |
| Options exercisable at year-end | 6,862,000 | \$31.09 |


| 2003 |  |  |
| :---: | :---: | :---: |
| Outstanding at beginning of year | 16,059,00 | \$28.31 |
| Granted | 64,000 | 27.89 |
| Exercised | $(1,588,600)$ | 12.39 |
| Canceled | (272,50) | 27.04 |
| Outstanding at end of year | 14,839,900 | 530.03 |
| Options exercisable at year-end | 6,191,000 | \$27.04 |
| 2002 |  |  |
| Outstanding at beginning of year | 12,961,000 | \$28.65 |
| Granted | 3,583,000 | 26.53 |
| Exercised | $(93,000)$ | 16.44 |
| Canceled | (392,000) | 26.31 |
| Outsanding at end of year | 16,059,000 | \$28.31 |
| Options exercisable at year-end | 4,556,000 | \$19.10 |

A total of $507,500,78,000$ and $1,046,000$ restricted shares were granted in fiscal 2004, 2003 and 2002, respectively, with a total market value at grant date of $\$ 16.0$ million, $\$ 2.1$ million and $\$ 28.0$ million, respectively. Of the restricted shares granted in 2002, $1,000,000$ shares were awarded to the Company's Chairman, which become vested on December 31, 2008 provided the Chairman remains continuously employed by the Company through such date. The emaining restricted share grants either vest on a graduated scale remaining restricted share grants either vest on a graduated scale directors. The market value of restricted shares is being amortized as compensation expense over the vesting period, which excluding
the above mentioned grants to the Chairman and the non-associate directors is generally four years. Compensation expenses related to restricted share awards amounted to $\$ 10.4$ million, $\$ 5.3$ million and $\$ 2.3$ million in 2004, 2003 and 2002, respectively.
11. RETIREMENT BENEFITS The Company maintains a qualified defined contribution retirement plan and a nonqualified supplemental retirement plan. Participation in the qualified plan is available to all associates who have completed 1,000 or more hours of service with the Company during certain 12 -month periods and attained the age of 21. Participation in the nonqualified plan is subject to service and compensation requirements. The Company's contributions to these plans are based on a percentage of associates eligible annual compensation. The cost of these plans was $\$ .1$ milion in 2004, $\$ 6.4$ million in 2003 and $\$ 5.6$ million in 2002
Effective February 2, 2003, the Company established a Supplemental Executive Retirement Plan (the "SERP") to provide additional retirement income to its Chairman. Subject to service requirements, the Chairman will receive a monthly benefit equal to $50 \%$ of his final average compensation (as defined in the SERP) for life. The SERP has been actuarially valued by an independent third party and the expense associated with the SERP is being accrued over the stated term of the Amended and Restated Employment Agreement, dated as of January 30, 2003, between the Company and its Chairman.
Effective May 17, 2004, the Company established a Supplemental Executive Retirement Plan (the "SERP") to provide additional retirement income to its President and Chief Operating Officer. Subject to service requirements, upon retirement at age 57 the President and Chief Operating Officer would receive a monthly annuity of $\$ 8,333.33$ for life. The monthly amount would be actuarially increased for retirement after age 57 , or reduced $20 \%$ per year for retirement prior to age 57 . The SERP has been actuarially valued by an independent third party and the expense associated with the SERP is being accrued over the stated term of the Employment Agreement, dated as of May 17, 2004, between the Company and its President and Chief Operating Officer.
12. CONTINGENCIES The Company is involved in a number of legal proceedings that arise out of, and are incidental to, the conduct of its business.
In 2003, five actions were filed in different state courts under various states' laws on behalf of purported classes of employees and former employees of the Company alleging that the Company required its associates to wear and pay for a "uniform" in violation of applicable law. In each case, the plaintiff, on behalf of his or her purported class, sought injunctive relief and unspecified amounts of
economic and liquidated damages. Two of the actions were ordered coordinated in November of 2003 and on February 28, 2005, were settled and dismissed with prejudice as to the individual claims and without prejudice as to the putative class claims. Two other cases were stayed in the state court proceedings and the plaintiffs in those cases joined in the action in federal court described in the immediately following paragraph. In connection with the settlement of that federal court action, the two related state court cases were dismissed with prejudice. The Company has filed an answer in the remaining sta cout acion. The plarrrsify ar and Company opposed, a mores employees in the te Combrer Ther
he Company has commenced a discretionary appeal thereo
In 2003, an action was fled in the United Sates District Court fo the Western District of Penslva, in which the plaintiff alleged that the "uniform," when purchased, drove associates' wages below the federal minimum wage. The complaint purported to state a collective action on behalf of part-time associates under the Fair Labor Standards Act. On November 17, 2004, the Court gave final approval of the settlement of this case and the two state court cases whose plaintiffs had joined in the federal court action, and dismissal of the case with prejudice was entered. The settlement is not material to the consolidated financial statements of the Company.
As previously mentioned, five of the above-described cases have been settled. The Company does not believe it is feasible to predict the outcome of the remaining state court legal proceeding described above and intends to vigorously defend against it. The timing of the final resolution of that proceeding is also uncertain. Accordingly, the Company cannot estimate a range of potential loss, if any, for that legal proceeding.
In each of 2004, 2003 and 2002, one action was filed against the Company involving overtime compensation. In each action, the plaintiffs, on behalf of their respective purported class, seek injunctive relief and unspecified amounts of economic and liquidated damages. In the action which was filed in state court under California law in 2002, the parties are in the process of discovery, and the trial court has ordered a class of store managers in California certified for limited purposes. In the action which was filed in the United States District Court for the Southern District of Ohio in 2003, the Company has filed a motion to dismiss which was denied as to certain of the plaintiffs and remains pending as to certain claims of a third plaintiff. The parties in this action have commenced discovery.
In the remaining case, which was filed on December 28, 2004 in the United States District Court for the Eastern District of Tennessee, the Company has filed an answer. The Company does not believe it is feasible to predict the outcome of the legal proceedings described in this paragraph and intends to defend vigorously against them. The
timing of the final resolution of each of these proceedings is als uncertain. Accordingly, the Company cannot estimate a range of potential loss, if any, for any of these legal proceedings.

In 2003, an action was filed in the United States District Court fo the Northern District of California on behalf of a purported clas alleged to be discriminated against in hiring or employment decision due to race and/or national origin. The plaintiffs in this actio sought, on behalf of their purported class, injunctive relief and unspecified amounts of economic, compensatory and punitive dam ages. Two other purported class action employment discriminatio lawsuits were subsequently filed in the United States District Court for the Northern District of Califorria, both on November 8, 204.
 relief and sought, on behaff of he purported class, injunctive punitive damages. The other was brought by the Equal Ensatory and Opportunity Commissior was "EEOC") and gender ( Commission (the "EEOC") alleging race, ethnicity sions. The (fEOC) discrimination in hiring or employment decisions. The EEOC complaint sought injunctive relief and, on behal tory and purted class, unspecified amounts of economic, compensa tory and punitive damages. On November 8, 2004, the Company signed a consent decree settling these three related class action dis crimination lawsuits, subject to judicial review and approval. The monetary terms of the consent decree provided that the Company would set aside $\$ 40.0$ milion to pay to the class, approximately $\$ 7$. million for attorneys' fees, and approximately $\$ 2.5$ million for monitoring and administrative costs to carry out the settlement. As a result, the Company accrued a non-recurring charge of $\$ 32.9$ million, which was included in general, administrative and store operating expenses for the third quarter of fiscal 2004 . This was in addition to amounts accrued during the first quarter of fiscal 2004 when the Company recorded an $\$ 8.0$ million charge (net of expected proceeds of $\$ 10$ million from insurance) resulting from an increase in expect ed defense costs related to the case filed in 2003. The preliminary approval order was signed by Judge Susan Illston of the United States District Court for the Northern District of California on November 16, 2004, and that order scheduled a final fairness and approval hearing for April 14, 2005

The Company accrues amounts related to legal matters if rea sonably estimable and reviews these amounts at least quarterly
13. PREFERRED STOCK PURCHASE RIGHTS On July 16, 1998 A\&F's Board of Directors declared a dividend of .50 of a Series A Participating Cumulative Preferred Stock Purchase Right (Right) for each outstanding share of Class A Common Stock, par value $\$ .01$ per share (Common Stock), of $\mathrm{A} \&$ F. The dividend was paid to shareholders of record on July 28, 1998. Shares of Common

Stock issued after July 28, 1998 and prior to the Distribution Date described below will be issued with a Right attached. Under certain conditions, each whole Right may be exercised to purchase one onethousandth of a share of Series A Participating Cumulative Preferred Stock at an initial exercise price of $\$ 250$. The Rights initially will be attached to the shares of Common Stock. The Rights will separate from the Common Stock and a Distribution Date will occur upon the earlier of 10 business days after a public announcement that a person or group has acquired beneficial ownership of $20 \%$ or more "f A\&F's outstanding shares of Common Stock and become an Acquiring Person (Share Acquisition Date) or 10 business days (or
 ecome an Acquiring Peson) aftr date of he commenceme of a tender or exchange offer wish, if consummated, would result in a person or group beneficially owning $20 \%$ or more of $\mathrm{A} \mathrm{\& F}$ 's out standing Common Stock. The Rights are not exercisable until the Distribution Date.
In the event that any person becomes an Acquiring Person, each holder of a Right (other than the Acquiring Person and certain affiliated persons) will be entitled to purchase, upon exercise of the Right, shares of Common Stock having a market value two times the exercise price of the Right. At any time after any person becomes an Acquiring Person (but before any person becomes the beneficial owner of $50 \%$ or more of the outstanding shares), $\mathrm{A} \& \mathrm{~F}$ 's Board of Directors may exchange all or part of the Rights (other than Rights beneficially owned by an Acquiring Person and certain affiliated persons) for shares of Common Stock at an exchange ratio of one share of Common Stock per Right. In the event that, at any time following the Share Acquisition Date, A\&F is involved in a merger or other business combination transaction in which A\&F is not the surviving corporation, the Common Stock is exchanged for other securities or assets or $50 \%$ or more of the assets or earning power of A\&F and its subsidiaries, taken as a whole, is sold or transferred, the holder of a Right will be entitled to buy, for the exercise price of the Rights, the number of shares of common stock of the other party to the business combination or sale which at the time of such transaction will have a market value of two times the exercise price of the Right.
The Rights, which do not have any voting rights, expire on July 16,2008 , and may be redeemed by $\mathrm{A} \mathrm{\& F}$ at a price of $\$ .01$ per whole Right at any time before a person becomes an Acquiring Person.
Rights holders have no rights as a shareholder of $\mathrm{A} \& F$, including the right to vote and to receive dividends.
14. SUBSEQUENT EVENTS In February 2005, two substantially similar actions were filed in the Court of Chancery of the State of Delaware by A\&F stockholders challenging the compensation received by A\&F's Chief Executive Officer, Michael S. Jeffries.

The complaints allege, among other things, that the Board of Directors of $\mathrm{A} \& \mathrm{~F}$ and the members of the Compensation Committee of the Board breached their fiduciary duties in granting stock options and an increase in cash compensation to Mr. Jeffries in February 2002 and in approving Mr. Jeffries's current employment agreement in January 2003 (the "Amended and Restated Employment Agreement"). The complaints further assert that A\&F's disclosures with respect to Mr. Jeffries' compensation were deficient. The complaints seek, among other things, to rescind the purportedly wrongful compensation and to set aside the current employment agreement. The actions have been consolidated under the caption, In re Abercrombie \& Fitch Co. Shareholder Derivative Litigation., C.A. No. 1077 (the "Litigation"). A\&F has formed a special committee of independent directors (the "Special Committe"") to determine what action to take with respect to the Litigation. A\&F and the defendant members of the Board of
Directors have denied, and continue to deny, any liability or Directors have denied, and continue to deny, any liability or
wrongdoing with respect to all claims alleged in the Litigation. wrongdoing with respect to all claims alleged in the Litigation.
Nevertheless, the Special Committee, A\&F and the other defenNevertheless, the Special Committee, $\mathrm{A} \& \mathrm{~F}$ and the other defen-
dants have determined that it is desirable to settle the Litigation and dants have determined that it is desirable to settle the Litigation and
thereby eliminate the substantial burden, expense, inconvenience thereby eliminate the substantial burden, expense, inconvenience
and distraction that the Litigation would entail and to dispel any and distraction that the Litigation would entail and to dispel any uncertainty that may exist as a result of the Litigation.
Pursuant to a stipulation of settlement dated April 8, 2005, and subject to the approval of the Court, the parties have agreed to settle the Litigation on the following terms: (i) Mr. Jeffries's Amended and Restated Employment Agreement will be amended to reduce his "stay bonus" from twelve million dollars to six million dollars and to condition receipt of the stay bonus on $\mathrm{A} \mathrm{\& F}$ 's achieving defined performance criteria (except in certain circumstances), (ii) Mr. Jeffries will not receive any award of stock options during calendar years 2005 and 2006 and in subsequent years will receive stock options only in the discretion of the Compensation Committee, (iii) Mr. Jeffries will hold the Career Shares awarded under Section 4(b) of his Amended and Restated Employment Agreement for a period of one year after he ceases to be an executive officer of $\mathrm{A} \& \mathrm{~F}$ (the "Holding Period"), and (iv) Mr. Jeffries will hold one half of the $\mathrm{A} \& \mathrm{~F}$ shares received from the first one million stock options exercised following this settlement, net of shares equal to the amount of withholding taxes and exercise price, until the expiration of the Holding Period. Also as part of the settlement, the Special Committee has agreed to recommend to the full Board that the Board cause A\&F to take, subject to the directors' fiduciary the Board cause A\&F to take, subecto efforts to take, each of the
duties, and $A \& F$ has agreed to use its best entiar duties, and A\&F has agreed to use its best efforts to take, each of the
following actions, with the actions described in clauses (i) through following actions, with the actions described in clauses (i) through
(iv) to be achieved not later than the one year anniversary of the settlement becoming final: (i) $\mathrm{A} \& \mathrm{~F}$ shall conduct a full review of its
corporate governance practices and procedures, (ii) at least a majority of the members of the Compensation Committee shall be directors who were not members of the Compensation Committee at the time of the events giving rise to the Litigation and who have no substantial business or professional relationship with $\mathrm{A} \& \mathrm{~F}$ other than their status as directors, (iii) the Compensation Committee shall retain independent counsel and an independent compensation expert, (iv) A\&F shall adopt FAS 123 providing for the expensing of not option compensation, (v) for a period of five years A\&F shall not not pendence (per Mor pendence (provided, however, this provision shall not apply to any current member of the Board or to up to three members of A\&Fs senior management), (vi) one member of the Board who does not meet such standards shall not be nominated for re-election in connection with the 2085 annual meeting, and (vii) the Company shall review the disclosures to appear in A\&F's proxy statement for its 2005 Annual Meeting relating to executive compensation and will provide plaintiffs' counsel with an opportunity to comment on the disclosures. The stipulation of settlement provides for a release of all claims that $\mathrm{A} \& \mathrm{~F}$ has or may have against any of the defendants relating to the matters and claims that were or could have been raised in the Litigation. The plaintiffs will apply to the Court for an award of attorneys' fees.
15. QUARTERLY FINANCIAL DATA (UNAUDITED) Summarized quarterly financial results for 2004 and 2003 follow (thousands except per share amounts):

| 2004 Quarter | First | Second | Third | Fourth |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | $\$ 411,930$ | $\$ 401,346$ | $\$ 520,724$ | $\$ 687,254$ |
| Cross income | 164,991 | 181,643 | 226,537 | 336,624 |
| Operating income | 46,722 | 68,762 | 61,978 | 170,175 |
| Net income | 29,317 | 42,888 | 39,911 | 1044,261 |
| Net income per basic share | $\$ 0.31$ | $\$ 0.45$ | $\$ 0.43$ | $\$ 1.19$ |
| Net income per diluted share | $\$ 0.30$ | $\$ 0.44$ | $\$ 0.42$ | $\$ 1.15$ |


| 2003 Quarter | First | Second | Third | Fourth |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | $\$ 346,722$ | $\$ 355,719$ | $\$ 444,979$ | $\$ 560,389$ |
| Gross income | 128,578 | 143,850 | 182,993 | 261,523 |
| Operaing income | 40,680 | 55,134 | 80,578 | 154,788 |
| Net income | 25,785 | 34,528 | 49,934 | 94,583 |
| Net income per basi share | $\$ 0.26$ | $\$ 0.36$ | $\$ 0.52$ | $\$ 0.98$ |
| Net income per diluted share | $\$ 0.26$ | $\$ 0.34$ | 90.50 | 50.97 |

MARKET PRICE AND DIVIDEND INFORMATION A\&F's Clas A Common Stock (the "Common Stock") is traded on the New York Stock Exchange under the symbol "ANF." The table below sets forth the high and low sales prices of A\&F's Common Stock on the New York Stock Exchange for the 2004 and 2003 fiscal years:

|  | Sales Price |  |
| :--- | :--- | :--- |
|  | High | Low |
| 2004 Fiscal Year |  |  |
| 4th Quarter | $\$ 52.13$ | $\$ 39.09$ |
| 3rd Quarter | $\$ 39.18$ | $\$ 28.00$ |
| 2nd Quarter | $\$ 39.12$ | $\$ 31.07$ |
| 1st Quarter | $\$ 36.10$ | $\$ 25.54$ |
| 2003 Fiscal Year |  |  |
| 4th Quarter | $\$ 29.82$ | $\$ 23.49$ |
| 3rd Quarter | $\$ 31.47$ | $\$ 26.77$ |
| 2nd Quarter | $\$ 32.80$ | $\$ 26.14$ |
| 1st Quarter | $\$ 33.11$ | $\$ 26.98$ |

In February 2004, the Board of Directors voted to initiate a cas dividend, at an annual rate of $\$ 0.50$ per share. A quarterly dividend of $\$ 0.125$ per share, was paid in March, June, September and December of 2004. The Company currently expects to continue to pay an annual dividend of $\$ 0.50$ per share, subject to Board o Directors review and approval of the appropriateness of future dividend amounts.
As of April 1,2005 , there were approximately 5,300 shareholders of record. However, when including active associates who participate in A\&F's stock purchase plan, associates who own shares through A\&F-sponsored retirement plans and others holding shares in broker accounts under street name, $\mathrm{A} \& F$ estimates that there are approximately 53,000 shareholders.

## Abercrombie \& Fitch

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

TO THE BOARD OF DIRECTORS AND SHAREHOLDERS OF ABERCROMBIE \& FITCH CO.: We have completed an integrated audit of Abercrombie \& Fitch Co.'s fiscal 2004 consolidated financial statements and of its internal control over financial reporting as of January 29, 2005 and audits of its fiscal 2003 and 2002 consolidated financial statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Our opinions, based on our audits, are presented below.

CONSOLIDATED FINANCIAL STATEMENTS In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of operations, changes in shareholders' equity and cash flows present fairly, in all material respects, the financial position of Abercrombie \& Fitch Co. ("the Company") and its subsidiaries at January 29, 2005 and January 31, 2004, and the results of their operations and their cash flows for each of the three years in the period ended January 29, 2005 in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit of financial statements includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

INTERNAL CONTROL OVER FINANCIAL REPORTING Also, we have audited management's assessment, included in Management's Report on Internal Control Over Financial Reporting appearing under Item 9A, that Abercrombie \& Fitch Co. did not maintain effective internal control over financial reporting as of January 29, 2005, because the Company's controls over the selection and application of its lease accounting policies related to construction allowances and the recording of rent between the date the Company takes possession of the property and the commencement date of the lease were ineffective based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express opinions on management's assessment and on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit of internal control over financial reporting in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. An audit of internal control over financial reporting includes obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we consider necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail,

## Abercrombie \&Fitch

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate

A material weakness is a control deficiency, or combination of control deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected. The following material weakness has been identified and included in management's assessment. As of January 29, 2005, the Company's controls over the selection and application of its lease accounting policies related to construction allowances and the recording of rent between the date the Company takes possession of the property and the commencement date of the lease were ineffective to ensure that such leasing transactions were recorded in accordance with generally accepted accounting principles. Specifically, because of the deficiency in the Company's controls over the selection and application of its lease accounting policies, the Company failed to properly classify and account for property and equipment, deferred lease credits from landlords, rent expense, depreciation expense and the related impact of these items on cash provided by operating activities and cash used for investing activities in the consolidated statements of cash flows, which resulted in restatements of the Company's 2003, 2002 and 2001 annual financial statements and 2004 and 2003 interim consolidated financial statements. Additionally, if the control deficiency is not remediated it could result in a misstatement of the aforementioned financial statement accounts and disclosures that would result in a material misstatement to annual or interim financial statements that would not be prevented or detected. Accordingly, management of the Company has concluded that this control deficiency constitutes a material weakness. This material weakness was considered in determining the nature, timing, and extent of audit tests applied in our audit of the fiscal 2004 consolidated financial statements, and our opinion regarding the effectiveness of the Company's internal control over financial reporting does not affect our opinion on those consolidated financial statements.

In our opinion, management's assessment that Abercrombie \& Fitch Co. did not maintain effective internal control over financial reporting as of January 29, 2005, is fairly stated, in all material respects, based on criteria established in Internal Control - Integrated Framework issued by the COSO. Also, in our opinion, because of the effect of the material weakness described above on the achievement of the objectives of the control criteria, Abercrombie \& Fitch Co. has not maintained effective internal control over financial reporting as of January 29, 2005, based on criteria established in Internal Control Integrated Framework issued by the COSO


Abercrombie \& Fitch

## ANNUAL MEETING

The Annual Meeting of Shareholders is scheduled for
10:00 A.M., Wednesday, June 15, 2005 at Abercrombie \& Fitch Headquarters,
6301 Fitch Path, New Albany, Ohio 43054

## Stock exchange listinc

New York Stock Exchange (Trading Symbol "ANF"), commonly listed in newspapers as AberFit

INDEPENDENT AUDITORS PricewaterhouseCoopers LLP, Columbus, Ohio

## INVESTOR RELATIONS

For further information on Abercrombie \& Fitch, additional copies of this report, Form 10-K or other financial information, contact
Investor Relations \& Corporate Communication

> Abercrombie \& Fitch
> P.O. Box 182168

Columbus, Ohio 43218
You may also contact us by sending an e-mail to Investor_Relations@abercrombie.com
or by visiting the Investor Relations section of A\&F's Web site.
STOCK TRANSFER AGENT, REGISTRAR AND

## DIVIDEND AGENT

National City Bank, Corporate Trust Operations, Dept 5352 P.O. Box 92301, Cleveland, Ohio 44193.

## ABERCROMBIE \& FITCH

Initial Public Offering: September 26, 1996
Number of Associates: 48,500
Approximate Shareholder Base: 53,000

## OUR COMMITMENT TO INCLUSION

Rebecca f. Lee Senior Vice President - Allocation
DAVID L. LEINO* Senior Vice President - Stores
JOHN LOUGH Senior Vice President - Distribution and Logistics
thomas d. mendenhall* Senior Vice President and General Manager
Abercrombie \& Fitch and abercrombic
JEFFREY R. SINKEY Senior Vice President - Real Estate

## BOARD OF DIRECTORS

MICHAEL S. JEFFRIES Chairman and Chief Executive Officer
James b. bachmann Retired Columbus Managing Partner, Ernst \& Young LLP
LAUREN J. BRISKY Vice Chancellor for Administration and Chief Financial Officer, Vanderbilt University
russell m. gertmenian Partner, Vorys, Sater, Seymour and Pease LLP

JOHN A. GOLDEN President, John A. Golden Associates, Inc.
ARCHIE M. GRIFFIN President and Chief Executive Officer, The Ohio State University Alumni Association, Inc.

JOHN W. KESSLER Chairman, The New Albany Company
edward f. Limato Co-President, International Creative Management, Inc. SAMUEL N. SHAHID, JR. President/Creative Director, Shahid \& Company, Inc.

ROBERT S. SINGER President and Chief Operating Officer


