

The background of the cover is a deep blue with a grid of lighter blue lines that converge towards a bright white light source in the upper right, creating a sense of depth and technology. Various images are placed within the grid cells: top left shows several gold-colored electrical connectors; top center shows a black smartphone; top right shows a server rack; middle left shows a fighter jet in flight; middle right shows a close-up of a circuit board with various components; bottom left shows a large multi-pin connector; bottom center shows a smaller connector; bottom right shows a complex electronic assembly with multiple connectors.

# Amphenol

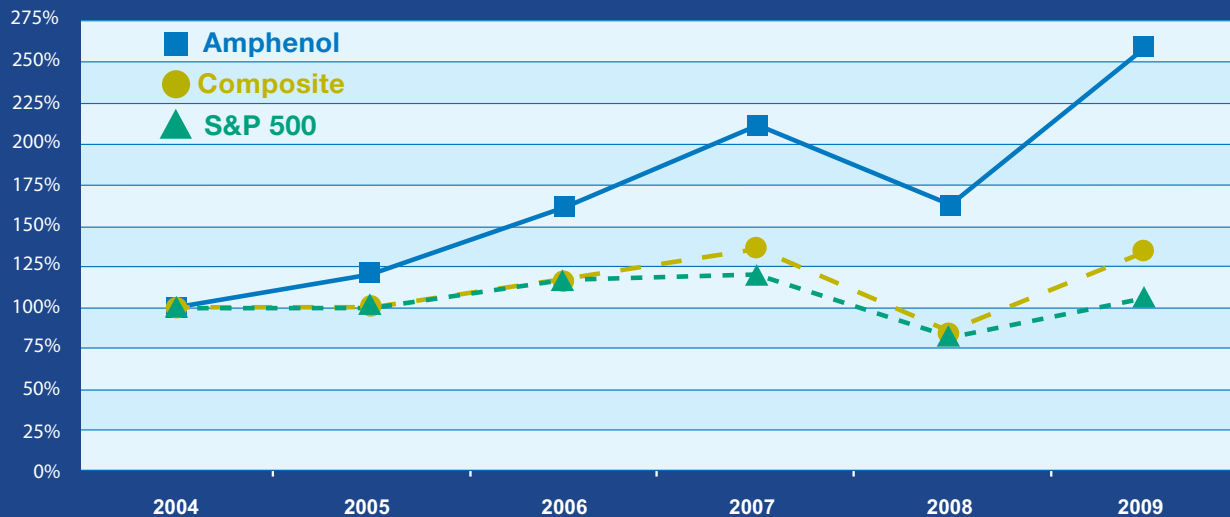
Connecting People and Technology

2009 Annual Report

# Amphenol

was founded in 1932. The Company is one of the largest manufacturers of interconnect products in the world. The Company designs, manufactures and markets electrical, electronic and fiber-optic connectors, interconnect systems and coaxial and specialty cable. Amphenol has a diversified presence in high growth markets including: Information Technology and Data Communications, Mobile Devices, Mobile Networks, Broadband Communication, Military and Aerospace, Industrial, and Automotive.

## COMPARISON OF TOTAL DAILY COMPOUNDED RETURN AMONG AMPHENOL CORPORATION, S&P 500 INDEX AND PEER GROUP COMPOSITE



The above graph compares the performance of Amphenol over a period of five years ending December 31, 2009 with the performance of the Standard & Poor's 500 Stock Index and the average performance of a composite group consisting of peer corporations on a line-of-business basis. The Company is excluded from this group. The corporations comprising the composite group are CommScope, Inc., Hubbell Incorporated, Methode Electronics, Inc., Molex, Inc. and Thomas & Betts Corporation. Total Daily Compounded Return indices reflect reinvested dividends and are weighted on a market capitalization basis at the time of each reported data point.

## CUMULATIVE TOTAL RETURN ANNUALLY: 12/31/2004 TO 12/31/2009

The data points for the graph are as follows:

	12/31/2004	12/31/2005	12/31/2006	12/31/2007	12/31/2008	12/31/2009
Amphenol	100%	121%	161%	211%	163%	255%
Composite	100%	100%	118%	136%	84%	134%
S&P 500	100%	103%	117%	120%	82%	105%

AMPHENOL IS HEADQUARTERED IN CONNECTICUT, USA AND EMPLOYS MORE THAN 32,000 WORLDWIDE.

## AMPHENOL CORPORATION FINANCIAL HIGHLIGHTS

Year Ended December 31,	2009	2008	2007
(dollars in thousands, except per share amounts)			
Revenues	<b>\$2,820,065</b>	\$3,236,471	\$2,851,041
Operating income	<b>\$ 488,913</b>	\$ 632,239	\$ 552,858
Net income attributable to Amphenol Corporation	<b>\$ 317,834<sup>(1)</sup></b>	\$ 419,151	\$ 353,194
Net income per common share—diluted	<b>\$1.83<sup>(1)</sup></b>	\$2.34	\$1.94
Weighted average common shares outstanding	<b>173,941,752</b>	178,813,013	182,503,969
Cash, cash equivalents and short-term investments	<b>\$ 422,383</b>	\$ 219,415	\$ 183,641
Current and long-term debt, net	<b>\$ 753,449</b>	\$ 786,459	\$ 722,636
Free cash flow	<b>\$ 519,239</b>	\$ 373,243	\$ 284,127

(1) Includes a one-time charge for expenses incurred in the early extinguishment of interest rate swaps of \$4,575, less tax benefit of \$1,271, or \$.02 per share after taxes.



## DEAR FELLOW SHAREHOLDERS:

**2009 was a year of great challenges and significant opportunities. Looking back over 2009, we are very proud of Amphenol's excellent performance in such an environment. Our success is reflected in the strong financial results we were able to achieve despite one of the worst global economic crises in more than a generation:**

- Sales of \$2.8 billion
- EPS of \$1.83
- Free cash flow of \$519 million

While sales and income declined in 2009, we continued to outperform the industry, thereby further expanding our market position and creating an even more solid platform for future performance. This platform is based on the strength of our agile, entrepreneurial management team and the unwavering commitment of that team to execute Amphenol's philosophy for the benefit of customers, shareholders and employees.

**Our philosophy has resulted in long-term, industry-leading growth and profitability, and is based on the following core principles:**

- Create opportunities for growth and margin expansion by providing performance-enhancing interconnect technology to our customers
- Maintain close contact with and support of local markets and customers
- Manage risk through diversification and flexibility
- Manage the Company's money as if it were our own, through efficient investments and relentless cost control
- Capitalize on the acquisition opportunities created by a fragmented industry
- Maximize operating performance through a collaborative, entrepreneurial management structure with clear accountability for results

**These core principles served us well in meeting the many challenges in 2009.**

At the beginning of the downturn, in keeping with the Amphenol culture, our team reacted quickly and effectively to adjust costs in the face of the sudden reduction in demand, thereby ensuring that we preserved strong operating margins and continued to generate strong cash flow. Return on sales for the year was 17.3 percent, growing from a low point in Q1 of 16.8 percent to 18.3 percent as we closed the year in Q4. This was a remarkable achievement given the quickness and severity of the volume reductions that we experienced.

**Our quick response to the global economic crisis, together with our strong financial position, allowed Amphenol to accelerate our efforts in technology innovation and enhance the level of our interaction with customers, resulting in strengthening of our position across all of our end markets.**

The Amphenol organization has placed a significant focus on partnering with our diverse range of customers to create innovative interconnect solutions that enhance customer equipment performance. In particular, despite the economic slowdown, the proliferation of electronics across all of our end markets accelerated, driving more demand for new, advanced interconnect technologies. Our significant design, simulation, production, and testing capabilities, particularly in the critical areas of high speed, power, radio frequency, and harsh environment technologies are creating sustainable performance advantages when incorporated into the next-generation equipment of our global customers.

***Amphenol's proprietary power solutions are driving new levels of efficiency in next generation equipment.***



- We accelerated our innovation efforts related to **high speed/high bandwidth interconnect** in 2009. The information technology industry today is experiencing a revolutionary expansion of data-rich applications, led by video and other multimedia on the internet, the increasing adoption of smart mobile devices, and the expansion of e-commerce. The convergence of electronics and the resulting data demand is driving the need for a significant expansion in bandwidth and speed in carrier networks and enterprise data centers. Amphenol has developed not only leading high-speed interconnect technology, but has also developed leading-edge simulation capabilities that allow our customers to optimize and validate their system performance. This technology is a major focus for Amphenol. For example, our backplane connectors were the first to achieve 25-gigabit speeds, and continue today to be the leading solution for those high-end applications that require high-bandwidth support. Whether we supply cable assemblies, a backplane connector system, input-output connectors, or an entire interconnect system, these high-speed and high-bandwidth products will be a significant driver of growth in the future.
- Amphenol's development of leading **power interconnect** solutions gained significant momentum in 2009. In addition to our traditional strength in power interconnect solutions for broad applications in the industrial and aerospace market, we have seen increasing demands for more efficient power interconnect among customers in the information technology and communications-related markets. The tremendous growth in electronic equipment has caused a significant increase in power consumption, causing both cost and environmental concerns among our customers and their end markets. With data centers consuming an increasing proportion of the world's power, there is today a need on the part of all equipment manufacturers to reduce power consumption. Amphenol's strong portfolio of

innovative industrial power technologies has positioned us very well to be a key enabler of more efficient power systems for a broad range of both industrial and communications equipment, thereby creating tremendous value for our customers. In addition, we are capitalizing on new opportunities for our products resulting from the acceleration of traditional and alternative energy generation programs. We believe our leading power interconnect products have created a strong platform for incremental growth.

- **Radio frequency** has been one of Amphenol's core technologies since our engineers worked with the United States military to invent the world's first RF connector in the 1940's. Our radio frequency offering has expanded from the original discrete connectors in military radios to a complete suite of RF products, including connectors, cable assemblies, interconnect systems and antennas. These products enable a diverse set of mobile applications, ranging from consumer devices, to automobiles, to industrial and military equipment—essentially all areas in which mobility has been enabled. The ongoing expansion of mobile devices, infrastructure and applications creates a strong outlook for RF technology, and represents an excellent opportunity for Amphenol to expand our already industry-leading position in RF interconnect. We further capitalized on the expanding RF opportunities in the military and wireless market with the acquisition in Q1 2009 of Times Microwave Systems, which positions us even more strongly for the future.
- The proliferation of all aspects of electronics in military aerospace, industrial, and automotive applications requires the adaptation of our interconnect technologies to these demanding, harsh environments. Amphenol has for many years been the clear leader in **harsh environment interconnect**.

*Our acquisition of Times Microwave Systems strengthens Amphenol's position as the world leader in RF interconnect technology.*





These applications include electronics that must operate in extremely challenging environments with severe variations in temperature, air pressure, vibration, humidity and mechanical tension. Our long history in meeting the needs of our military-aerospace customers has resulted in a deep technical capability in adapting interconnect products to meet these difficult specifications. We see tremendous opportunities to apply our harsh environment interconnect know-how to new military electronic systems, as well as to a diverse range of industrial applications, including offshore oil exploration and drilling, high-speed rail, heavy equipment and alternative energy generation. In addition, we see great potential related to the growing opportunity in hybrid-electric vehicles, in which traditionally low power applications are migrating to harsh environment high power requirements. Our leading position in harsh environment products will enable strong growth in the future.

**Our continued drive for diversification has enabled Amphenol to further expand our market position into new markets, new customers within those markets, and new applications within those existing customers.** In particular, we are excited about the potential in the many new markets that are emerging, including alternative energy generation, hybrid-electric vehicles, next-generation military electronics, and new mobile technologies. We believe these new markets will become strong platforms for growth in the future. As we close 2009, we believe that we have created a strong platform for our future expansion, creating optimism for 2010 and beyond.

**Although 2009 was a very challenging year for the industry, we continued to invest organically and through strategic acquisitions in support of new technology capabilities for our customers.** In addition, we continued our expansion into new geographies. At year end, we had more than 32,000 employees, of whom 77 percent were employed

in low-cost areas. This has been a tremendous achievement for the Company, and is the result of ongoing efforts to expand production in these low-cost regions during the last decade. Most importantly, our presence in emerging economies has encompassed more than simple low-cost production: we have created new vertically-integrated businesses, encompassing management, research and development, sales and marketing, and manufacturing engineering, thereby positioning us to capitalize on the many growth opportunities in these markets. Our presence in Asia has expanded from less than 10 percent of sales to more than 37 percent of sales in just five years. When combined with the emerging geographies in the rest of the world, Asia is now bigger than North America for the first time in the history of the Company. We're very proud of that evolution, and excited about the tremendous opportunities in these high-growth geographies.

We also continued in 2009 to pursue our strategy of acquiring complementary companies with strong, entrepreneurial management, excellent technology, strong market positions, and the potential to gain leverage from Amphenol's global market position. In 2009, we completed two strategic acquisitions, expanding Amphenol's presence in several critical, expanding markets. These acquisitions included Times Microwave Systems, as well as an international provider of high technology back plane interconnect systems for the communications and industrial markets. We are very excited about the growth potential created by these new family members and continue to explore additional acquisitions that are accretive to future performance.

**We continue to focus intensely on the ongoing development of our industry-leading technical and managerial talent.** Our management team is experienced, committed and passionate, with a shared dedication to the highest levels of customer

*We opened our fourth facility in India servicing the fast growing mobile market.*



service and performance. In addition, we have continued our practice of recruiting new talented individuals to augment a management team which is largely homegrown. The entire Amphenol team has created significant value through many business cycles and is well-prepared to meet the challenges and to capitalize on the opportunities that will arise in 2010.

**As we look forward, we continue to see a unique expansion opportunity for Amphenol in the fragmented \$35 billion worldwide interconnect industry.**

Current market trends play to our strengths:

- Globalization
- Emerging markets
- Customer and vendor consolidation
- Challenging technology
- Integrated solutions
- Electronics proliferation

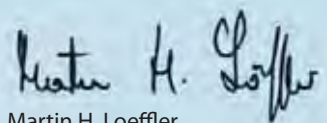
We have capitalized on these trends. We have more than doubled our market share to 8 percent in the last decade while delivering average EPS growth in excess of 15 percent over the last five years. This outperformance is a direct result of the consistent application of our strategy by our operating executives and the local general managers of each of our over 65 operating units worldwide. Their drive to maximize the performance of each of their businesses in their particular market and region is what sets Amphenol apart. It is our consistent strategy to combine our pursuit of leading technology with our culture of strong operating discipline. We will drive proactive cost reductions to stay ahead of competition. We will react quickly at the local level to market dynamics. We will maintain financial discipline. And we will continue to drive accountability and a superior performance culture down to every level of our organization. This is the Amphenol difference. This is how we will continue to enhance overall return and how we intend to outperform the industry in any economic environment.

**After a challenging 2009, growth has begun to return to the world economy. Looking forward, we believe the next decade presents a unique opportunity for Amphenol.** The proliferation of electronics across every one of our served markets is creating significant opportunities for growth. Our past performance has established an excellent base of technical, financial and managerial strengths for the Company. The combination of our value-creating technologies, relentless cost control, and agile, entrepreneurial management team have resulted in industry-leading financial strength. We are well-positioned to continue to sustain our long-term, industry-leading performance and strong profitability through capitalizing on our distinct competitive advantages: our leading technology, our increasing position with customers in diverse markets, our worldwide presence, our lean and flexible cost structure, and most importantly, an agile, entrepreneurial management team who has a true passion for performance.

**We look forward with great enthusiasm to the opportunity to accelerate our industry leadership in 2010 and beyond.** It is with our full commitment and that of every employee that we continue to move Amphenol forward to produce superior performance for our customers, satisfaction for our employees, and excellent returns for our shareholders.



R. Adam Norwitt  
*President and Chief Executive Officer*



Martin H. Loeffler  
*Executive Chairman*

***Amphenol enables higher bandwidth with our unique competency in design and simulation of high-speed systems.***







## Information Technology and Data Communication

Amphenol is a global provider of interconnect solutions to designers and manufacturers of internet-enabling systems. Amphenol's range of offerings in backplane interconnect systems, cable assembly, connector products and electrical and optical cable span applications in servers, storage systems, optical and copper networking equipment, modems, hubs, routers, switches, media display systems, and internet appliances. With our design creativity, simulation and testing capability, and cost effectiveness, Amphenol leads the way in interconnect development for internet equipment, infrastructure, enterprise networks, and appliances. Whether industry standard or application-specific designs are required, Amphenol provides customers with products that enable performance at the leading edge of next-generation, high-speed technology.



## Mobile Devices

Amphenol provides a broad range of components with presence on more than 50% of the world's annual mobile device production. Amphenol manufactures the full range of interconnect devices found in mobile phones and other mobile devices. The broad product offering includes antennas, RF switches/plugs, navigation keys/side keys, microphone/speaker/vibra connectors, LCD connectors, board-to-board connectors, SIM/MMC/SD sockets, battery connectors, input-output system connectors, charger (plug and socket) connectors, and electromechanical hinges. Our capability for high volume production of these technically demanding, miniaturized products, combined with our speed of new product introduction, is a critical factor for our success in this market.



## Mobile Networks

Amphenol is a leading global interconnect solutions provider to the wireless infrastructure market, including applications such as cellular base stations, radio links, mobile switches, wireless routers, cellsite antenna systems, combiners, transceivers, filters and amplifiers. Amphenol offers a wide product portfolio for every wireless standard and generation radio technology including 2.5G, 3G, Wimax, LTE and future IP-based solutions. The product range includes RF, low frequency, power and fiber-optic connectors and cable assemblies, antennas, installation accessories, backplane interconnect systems, and power distribution systems.



## Broadband Communication

Amphenol is a world leader in broadband cable television communication products with industry-leading engineering, design and manufacturing expertise. Amphenol offers a broad range of coaxial cable products to service the growing broadband market, from customer premises cables and interconnect devices to distribution cable and fiber-optic components. Amphenol also has diverse interconnect products deployed on a wide range of broadband equipment from sophisticated head-end equipment to digital set-top boxes, high-speed cable modems, and DBS interface devices. Amphenol leads the way in broadband communications.





**Military and Commercial Aerospace** Amphenol is the world leader in the design, manufacture, and supply of high-performance interconnect systems for military and commercial aerospace harsh environment applications. Amphenol provides an unparalleled product breadth, from military specification connectors to customized high-speed board level interconnects; from flexible to rigid printed circuit boards; from backplane systems to integrated assemblies. Key markets supported are avionics, radar, communications, ordnance, missiles, engines, ground vehicles and tanks, space, and all levels of aviation. Amphenol is a technology innovator that designs to meet customers' needs from program inception.



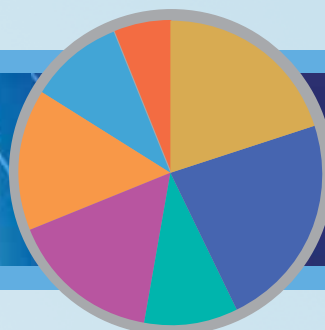
**Industrial** Amphenol is a technological leader in the design, manufacture, and supply of high-performance interconnect systems for a broad range of industrial applications, including medical equipment, factory automation, heavy equipment, instrumentation, motion control, rail mass transportation, alternative energy, and natural resource exploration. Amphenol's core competencies include application specific industrial interconnect solutions utilizing integrated assemblies including flexible printed circuits as well as high power interconnects requiring a high degree of engineering and system integration. Our innovative solutions facilitate the increasing demands of embedded computing and power distribution.



**Automotive** Amphenol is a leading supplier of advanced interconnect systems for automotive safety devices and expanding onboard electronics in automobiles. These applications include entertainment, communication, navigation, and telematic modules, as well as engine control, sensors, actuators, and auxiliary motors. In addition, Amphenol has developed leading solutions for hybrid-electric vehicles and drive systems and is working with leading global customers to proliferate these advanced interconnect products into next-generation automobiles.

## Sales Percentage by Market Segment

The Company has a diversified presence in high-growth segments of the interconnect market.



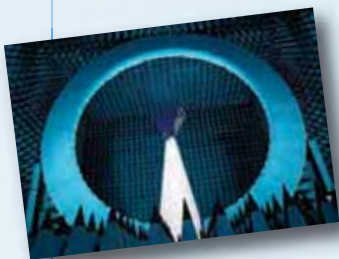
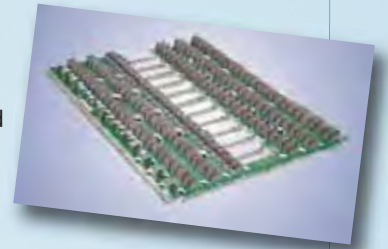
- Information Technology & Data Communication
- Military & Commercial Aerospace
- Industrial
- Mobile Devices
- Wireless Infrastructure
- Broadband Communication
- Automotive



## Develop Performance-Enhancing Interconnect Solutions

The Company seeks to expand the scope and number of its preferred supplier relationships. The Company works closely with these customers at the design stage to create and manufacture innovative solutions. These products generally have higher value-added content than other interconnect products and have been developed across all of the Com-

pany's product lines. In addition to solidifying its relationship with customers and providing a source of high value-added sales, this product development strategy has a number of important ancillary benefits. For example, once a performance-enhancing product has been developed for a particular customer, the new product often becomes widely accepted as a platform in the industry for similar applications. Thereafter, the demand for these new products grows as they become incorporated into products manufactured by other potential customers, thereby providing additional sources of revenue.



## Expand Product Lines

The Company's product line strategy is to provide a complete product offering in its focus markets. Management believes that it is very important to continually expand the breadth and depth of Amphenol's product lines in order to maintain its preferred supplier status with customers. By expanding its product lines, the Company is able to leverage its extensive customer relationships to cross-sell additional interconnect products. Moreover, given

that many customers are reducing the size of their supplier base, Amphenol believes that the expansion of its product lines with new value-added integrated solutions helps to further solidify its importance to existing customers and enables it to effectively market its offering to new customers.



## Expand Global Presence

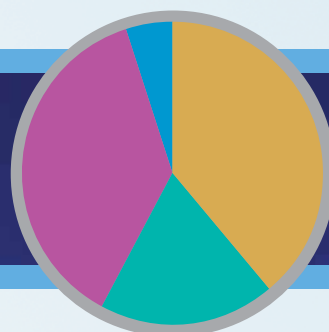
The Company intends to further expand its global manufacturing, engineering, sales and service operations to better serve its existing customer base, penetrate developing markets and establish new customer relationships.

As the Company's global customers expand their international operations to access developing world markets and lower manufacturing costs in certain regions, the Company is continuing to expand its international capabilities in order to provide just-in-time facilities near these customers. The majority of the Company's international operations have broad capabilities including new product development. The Company is also able to take advantage of the lower manufacturing costs in some regions, and has established low-cost manufacturing and assembly facilities in the three major geographical markets of the Americas, Europe/Africa and Asia.



## Sales Percentage by Region

The Company sales are diversified across the world and global sales growth expansion continues to be a key focus of the Company.



- North America
- Europe
- Asia
- Rest of World





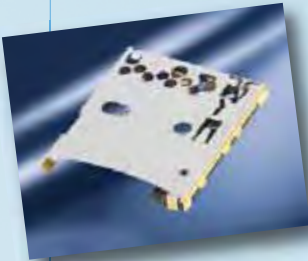
## Foster Collaborative, Entrepreneurial Management

Our management system is designed to provide clear P&L and balance sheet responsibility in a flat organizational structure. Each general manager is incented to grow and develop his or her business and to think entrepreneurially in providing innovative, timely and cost-effective solutions to customer needs. In addition, our general managers have access to the resources of the larger organization and are encour-

aged through internal structure to work collaboratively with other general managers to meet the needs of the expanding marketplace and to achieve common goals.

## Control Costs

We recognize the importance in today's global marketplace of maintaining a competitive cost structure. Innovation, product quality and comprehensive customer service are not mutually exclusive with controlling costs. Controlling costs is part of a mindset—it is having the discipline to invest in programs that have a good return; it is maintaining a cost structure as flexible as possible to respond to changes in the marketplace; it is dealing with suppliers and vendors in a fair but prudent way to ensure a reasonable cost for materials and services; it is a mindset of managers to manage the Company's assets as if they were their own.



## Pursue Strategic Acquisitions and Investments

The Company believes that the fragmented interconnect industry continues to provide significant opportunities for strategic acquisitions. Therefore, management continues to pursue acquisitions of companies with significant growth potential that complement the Company's existing business and further expand its product lines, technological capabilities and geographic presence. Furthermore, such acquisitions have the potential for improving

the profitability of acquired companies by leveraging Amphenol's access to world markets and lower manufacturing costs resulting from greater economies of scale.

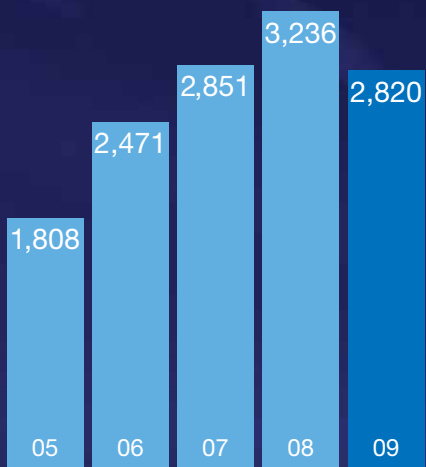
## Sales, R&D, and Manufacturing on 6 continents

77% of workforce in low-cost countries

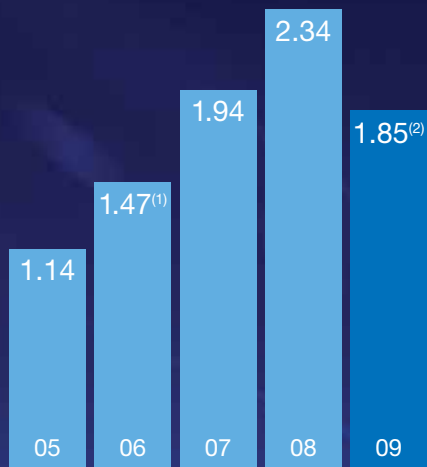


## AMPHENOL KEY OPERATING INDICES

**Net Sales**  
\$ Millions

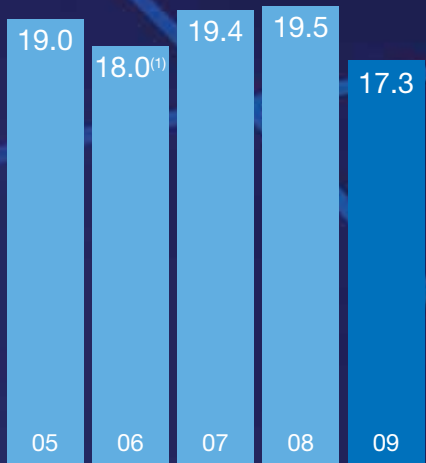


**Earnings Per Share-Diluted**  
\$ Dollars



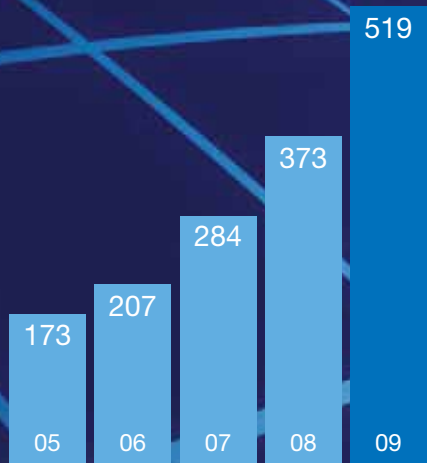
(1) Excluding flood-related losses of \$.08 per share  
(2) Excluding swap extinguishment of \$.02 per share

**Operating Margin**  
Percent (%)



(1) Excluding flood-related losses of \$20.7 million

**Free Cash Flow**  
\$ Millions





**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-K**

(Mark One)

☒ **ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the Fiscal Year Ended December 31, 2009**

or

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number 1-10879**

**AMPHENOL CORPORATION**

(Exact Name of Registrant as Specified in its Charter)

**Delaware**

**22-2785165**

(State or Other Jurisdiction of Incorporation or Organization)

(I.R.S. Employer Identification No.)

**358 Hall Avenue, Wallingford, Connecticut 06492**

**203-265-8900**

(Address of Principal Executive Offices, Zip Code, Registrant's Telephone Number, including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

**Class A Common Stock, \$.001 par value**

(Title of each Class)

**New York Stock Exchange, Inc.**

(Name of each exchange on which registered)

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer (as defined in Rule 405 of the Securities Act). Yes ☒ No ☐

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes ☐ No ☒

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§229.405) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☒

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (Check one): Large accelerated filer ☒ , Accelerated filer ☐ , Non-accelerated filer ☐ , Smaller reporting company ☐ .

Indicate by check mark whether the registrant is a shell company (as defined in rule 12b-2 of the Act). Yes ☐ No ☒

The aggregate market value of Amphenol Corporation Class A Common Stock, \$.001 par value, held by non-affiliates was approximately \$4,697 million based on the reported last sale price of such stock on the New York Stock Exchange on June 30, 2009. As of January 31, 2010, the total number of shares outstanding of Registrant's Class A Common Stock was 173,232,601.

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the Registrant's definitive proxy statement, which is expected to be filed within 120 days following the end of the fiscal year covered by this report, are incorporated by reference into Part III hereof.

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## PART I

### Item 1. Business

#### General

Amphenol Corporation ("Amphenol" or the "Company") is one of the world's largest designers, manufacturers and marketers of electrical, electronic and fiber optic connectors, interconnect systems and coaxial and high-speed specialty cable. The Company was incorporated in 1987. Certain predecessor businesses, which now constitute part of the Company, have been in business since 1932. The primary end markets for the Company's products are:

- communication systems for the converging technologies of voice, video and data communications;
- a broad range of industrial applications including factory automation and motion control systems, medical and industrial instrumentation, mass transportation, alternative energy, natural resource exploration and traditional and hybrid-electrical automotive applications; and
- commercial aerospace and military applications.

The Company's strategy is to provide its customers with comprehensive design capabilities, a broad selection of products and a high level of service on a worldwide basis while maintaining continuing programs of productivity improvement and cost control. For 2009, the Company reported net sales, operating income and net income attributable to Amphenol Corporation of \$2,820.1 million, \$488.9 million and \$317.8 million, respectively. The table below summarizes information regarding the Company's primary markets and end applications for the Company's products:

	Information Technology & Communications	Industrial/Automotive	Commercial Aerospace & Military
Percentage of Sales	61%	16%	23%
Primary End Applications	<p>Wireless Communication Systems</p> <ul style="list-style-type: none"> <li>•wireless handsets and personal communication devices</li> <li>•wireless infrastructure equipment</li> <li>•base stations</li> <li>•cell sites</li> </ul> <p>Broadband Networks</p> <ul style="list-style-type: none"> <li>•cable television networks</li> <li>•set top converters</li> <li>•high-speed data kits</li> <li>•cable modems</li> <li>•network switching equipment</li> </ul> <p>Telecommunications and Data Communications</p> <ul style="list-style-type: none"> <li>•servers and storage systems</li> <li>•computers, personal computers and related peripherals</li> <li>•data networking equipment</li> <li>•routers and switches</li> </ul>	<p>Factory automation</p> <p>Instrumentation</p> <p>Automobile safety systems and on-board electronics</p> <p>Hybrid-electrical vehicles</p> <p>Mass transportation</p> <p>Oil exploration</p> <p>Off-road construction</p> <p>Medical equipment</p> <p>Satellite radio systems</p> <p>Geophysical</p> <p>Alternative energy</p>	<p>Military and Commercial Aircraft</p> <ul style="list-style-type: none"> <li>•avionics</li> <li>•engine controls</li> <li>•flight controls</li> <li>•passenger related systems</li> </ul> <p>Missile systems</p> <p>Military communications systems</p> <p>Satellite and space programs</p> <p>Radar systems</p> <p>Military vehicles</p> <p>Ordnance</p>

The Company designs and manufactures connectors and interconnect systems, which are used primarily to conduct electrical and optical signals for a wide range of sophisticated electronic applications. The Company believes, based primarily on published market research, that it is the second largest connector and interconnect product manufacturer in the world. The Company has developed a broad range of connector and interconnect products for the information technology and communications equipment applications including the converging voice, video and data communications markets. The Company offers a broad range of interconnect products for factory automation and motion control systems, machine tools, instrumentation and medical systems, mass transportation applications and automotive applications, including airbags, seatbelt pretensioners and other on-board automotive electronics. In addition, the Company is the leading supplier of high performance, military-specification, circular environmental connectors that require superior reliability and performance under conditions of stress and in hostile environments. These conditions are frequently encountered in commercial and military aerospace applications and other demanding industrial applications such as solar and wind power generation, oil exploration, medical equipment, hybrid-electrical vehicles and off-road construction.

The Company is a global manufacturer employing advanced manufacturing processes. The Company designs, manufactures and assembles its products at facilities in the Americas, Europe, Asia and Africa. The Company sells its products through its own global sales force, independent manufacturers' representatives and a global network of electronics distributors to thousands of Original Equipment Manufacturers ("OEMs") in approximately 60 countries throughout the world. The Company also sells certain products to electronic manufacturing services ("EMS"), to original design manufacturing ("ODM") companies and to communication network operators. For 2009, approximately 39% of the Company's net sales were in North America, 19% were in Europe and 42% were in Asia and other countries.

The Company generally implements its product development strategy through product design teams and collaboration arrangements with customers which result in the Company obtaining approved vendor status for its customers' new products and programs. The Company seeks to have its products become widely accepted within the industry for similar applications and products manufactured by other potential customers, which the Company believes will provide additional sources of future revenue. By developing application specific products, the Company has decreased its exposure to standard products which generally experience greater pricing pressure. In addition to product design teams and customer collaboration arrangements, the Company uses key account managers to manage customer relationships on a global basis such that it can bring to bear its total resources to meet the worldwide needs of its multinational customers.

The Company and industry analysts estimate that the worldwide sales of interconnect products were approximately \$35 billion in 2009. The Company believes that the worldwide industry for interconnect products and systems is highly fragmented with over 2,000 producers of connectors and interconnect systems worldwide, of which the 10 largest, including Amphenol, accounted for a combined market share of approximately 49% in 2009.

The Company's acquisition strategy is focused on the consolidation of this highly fragmented industry. The Company targets acquisitions on a global basis in high growth segments that have complementary capabilities to the Company from a product, customer and/or geographic standpoint. The Company looks to add value to smaller companies through its global capabilities and generally expects acquisitions to be accretive to performance in the first year. In 2009, the Company invested approximately \$280 million on acquisitions, including payments for performance-based additional cash consideration. A significant portion of this investment was made on two acquisitions in target markets, including the military aerospace, wireless infrastructure and telecommunications and data communications markets, which broadened and enhanced its product offerings in these areas.



## Business Segments

The following table sets forth the dollar amounts of the Company's net trade sales for its business segments. For a discussion of factors affecting changes in sales by business segment and additional segment financial data, see "Management's Discussion and Analysis of Financial Condition and Results of Operations."

	2009	2008	2007
	(dollars in thousands)		
Net trade sales by business segment:			
Interconnect Products and Assemblies	\$2,566,578	\$2,950,570	\$2,569,281
Cable Products	253,487	285,901	281,760
	<u>\$2,820,065</u>	<u>\$3,236,471</u>	<u>\$2,851,041</u>
Net trade sales by geographic area (1):			
United States	\$1,001,742	\$1,159,349	\$1,155,846
China	611,877	557,243	382,489
Other International locations	1,206,446	1,519,879	1,312,706
	<u>\$2,820,065</u>	<u>\$3,236,471</u>	<u>\$2,851,041</u>

(1) Based on customer location to which product is shipped.

*Interconnect Products and Assemblies.* The Company produces a broad range of interconnect products and assemblies primarily for voice, video and data communication systems, commercial aerospace and military systems, automotive and mass transportation applications, and industrial and factory automation equipment. Interconnect products include connectors, which when attached to an electronic or fiber optic cable, a printed circuit board or other device, facilitate electronic or fiber optic transmission. Interconnect assemblies generally consist of a system of cable and connectors for linking electronic and fiber optic equipment. The Company designs and produces a broad range of connector and cable assembly products used in communication applications, such as: engineered cable assemblies used in base stations for wireless communication systems and internet networking equipment; smart card acceptor and other interconnect devices used in mobile telephones; set top boxes and other applications to facilitate reading data from smart cards; fiber optic connectors used in fiber optic signal transmission; backplane and input/output connectors and assemblies used for servers and data storage devices and linking personal computers and peripheral equipment; sculptured flexible circuits used for integrating printed circuit boards in communication applications and hinge products used in mobile phone and other mobile communication devices. The Company also designs and produces a broad range of radio frequency connector products and antennas used in telecommunications, computer and office equipment, instrumentation equipment, local area networks and automotive electronics. The Company's radio frequency interconnect products and assemblies are also used in base stations, mobile communication devices and other components of cellular and personal communications networks.

The Company believes that it is the largest supplier of high performance, military-specification, circular environmental connectors. Such connectors require superior performance and reliability under conditions of stress and in hostile environments. High performance environmental connectors and interconnect systems are generally used to interconnect electronic and fiber optic systems in sophisticated aerospace, military, commercial and industrial equipment. These applications present demanding technological requirements in that the connectors are subject to rapid and severe temperature changes, vibration, humidity and nuclear radiation. Frequent applications of these connectors and interconnect systems include aircraft, guided missiles, radar, military vehicles, equipment for spacecraft, energy, medical instrumentation, geophysical applications and off-road construction equipment. The Company also designs and produces industrial interconnect products used in a variety of applications such as factory automation equipment, mass transportation applications including railroads and marine transportation; and automotive safety products including interconnect devices and systems used in automotive airbags, seatbelt pretensioners, antilock braking systems and other on-board automotive electronic systems. The Company also designs and produces highly-engineered cable and backplane assemblies. Such assemblies are specially designed by the Company in conjunction with Original Equipment Manufacturer ("OEM") customers for specific applications, primarily for computer, wired and wireless communication systems, office equipment, industrial and aerospace applications. The cable assemblies utilize the Company's connector and cable products as well as components purchased from others.

*Cable Products.* The Company designs, manufactures and markets coaxial cable primarily for use in the cable television industry. The Company's Times Fiber Communications subsidiary is the world's second largest producer of coaxial cable for the cable television market. The Company believes that its Times Fiber Communications unit is one of the lowest cost producers of coaxial cable for cable television. The Company's coaxial cable and connector products are used in cable television systems including full service cable television/telecommunication systems being installed by cable operators and telecommunication companies offering video, voice and data services. The Company is also a major supplier of coaxial cable to the international cable television market. The Company manufactures two primary types of coaxial cable: semi-flexible, which has an aluminum tubular shield, and flexible, which has one or more braided metallic shields. Semi-flexible coaxial cable is used in the trunk and feeder distribution portion of cable television systems, and flexible cable (also known as drop cable) is used primarily for hookups from the feeder cable to the cable television subscriber's residence. Flexible cable is also used in other communication applications. The Company has also developed a broad line of radio frequency and fiber optic interconnect components for full service cable television/ telecommunication networks.

The Company is also a leading producer of high speed data cables and specialty cables, which are used to connect internal components in systems with space and component configuration limitations. Such products are used in computer and office equipment applications as well as in a variety of telecommunication applications.

### **International Operations**

The Company believes that its global presence is an important competitive advantage, as it allows the Company to provide quality products on a timely and worldwide basis to its multinational customers. Approximately 64% of the Company's sales for the year ended December 31, 2009 were outside the United States and approximately 22% of the Company's sales were sold to customers in China. The Company has international manufacturing and assembly facilities in China, Taiwan, Korea, India, Japan, Malaysia, Europe, Canada, Latin America, Africa and Australia. European operations include manufacturing and assembly facilities in the United Kingdom, Germany, France, the Czech Republic, Slovakia and Estonia and sales offices in most European markets. The Company's international manufacturing and assembly facilities generally serve the respective local markets and coordinate product design and manufacturing responsibility with the Company's other operations around the world. The Company has low cost manufacturing and assembly facilities in China, Malaysia, Mexico, India, Eastern Europe and Africa to serve regional and world markets.

### **Customers**

The Company's products are used in a wide variety of applications by numerous customers, the largest of which accounted for approximately 7% of net sales for the year ended December 31, 2009. The Company sells its products to over 10,000 customer locations worldwide. The Company's products are sold directly to OEMs, contract manufacturers, cable system operators, telecommunication companies and through manufacturers' representatives and distributors. There has been a trend on the part of OEM customers to consolidate their lists of qualified suppliers to companies that have a broad portfolio of leading technology solutions, design capability, global presence, can meet quality and delivery standards and have competitive prices.

The Company has focused its global resources to position itself to compete effectively in this environment. The Company has concentrated its efforts on service and productivity improvements including advanced computer aided design and manufacturing systems, statistical process controls and just-in-time inventory programs to increase product quality and shorten product delivery schedules. The Company's strategy is to provide comprehensive design capabilities, a broad selection of products and a high level of service in the areas in which it competes. The Company has achieved a preferred supplier designation from many of its customers.

The Company's sales to distributors represented approximately 13% of the Company's 2009 sales. The Company's recognized brand names, including "Amphenol," "Times Fiber," "Tuchel," "Socapex," "Sine," "Spectra-Strip," "Pyle-National," "Matrix," "Kai Jack" and others, together with the Company's strong connector design-in position (products that are specified in customer drawings), enhance its ability to reach the secondary market through its network of distributors.

### **Manufacturing**

The Company employs advanced manufacturing processes including molding, stamping, plating, turning, extruding, die casting and assembly operations as well as proprietary process technology for specialty and coaxial cable production. The Company's manufacturing facilities are generally vertically integrated operations from the initial design stage through final design and manufacturing. Outsourcing of certain fabrication processes is used when cost-effective. Substantially all of the Company's manufacturing facilities are certified to the ISO9000 series of quality standards, and many of the Company's manufacturing facilities are certified to



other quality standards, including QS9000, ISO14000 and TS16469.

The Company employs a global manufacturing strategy to lower its production costs and to improve service to customers. The Company sources its products on a worldwide basis with manufacturing and assembly operations in the Americas, Europe, Asia, Africa and Australia. To better serve certain high volume customers, the Company has established just-in-time facilities near these major customers.

The Company's policy is to maintain strong cost controls in its manufacturing and assembly operations. The Company is continually evaluating and adjusting its expense levels and workforce to reflect current business conditions and maximize the return on capital investments.

The Company purchases a wide variety of raw materials for the manufacture of its products, including precious metals such as gold and silver used in plating, aluminum, brass, steel, copper and bimetallic products used for cable, contacts and connector shells, and plastic materials used for cable and connector bodies and inserts. Such raw materials are generally available throughout the world and are purchased locally from a variety of suppliers. The Company is generally not dependent upon any one source for raw materials, or if one source is used the Company attempts to protect itself through long-term supply agreements.

## **Research and Development**

The Company's research and development expense for the creation of new and improved products and processes was \$64.0 million, \$68.1 million and \$62.4 million for 2009, 2008 and 2007, respectively. The Company's research and development activities focus on selected product areas and are performed by individual operating divisions. Generally, the operating divisions work closely with OEM customers to develop highly-engineered products and systems that meet specific customer needs. The Company focuses its research and development efforts primarily on those product areas that it believes have the potential for broad market applications and significant sales within a one-to-three year period.

## **Trademarks and Patents**

The Company owns a number of active patents worldwide. The Company also regards its trademarks "Amphenol," "Times Fiber," "Tuchel," "Socapex" and "Spectra-Strip" to be of material value in its businesses. The Company has exclusive rights in all its major markets to use these registered trademarks. The Company has rights to other registered and unregistered trademarks which it believes to be of value to its businesses. While the Company considers its patents and trademarks to be valuable assets, the Company does not believe that its competitive position is dependent on patent or trademark protection or that its operations are dependent on any individual patent or trademark.

## **Competition**

The Company encounters competition in substantially all areas of its business. The Company competes primarily on the basis of technology innovation, product quality, price, customer service and delivery time. Competitors include large, diversified companies, some of which have substantially greater assets and financial resources than the Company, as well as medium to small companies. In the area of coaxial cable for cable television, the Company believes that it and CommScope are the primary world providers of such cable; however, CommScope is larger than the Company in this market. In addition, the Company faces competition from other companies that have concentrated their efforts in one or more areas of the coaxial cable market.

## **Backlog**

The Company estimates that its backlog of unfilled orders was \$534 million and \$505 million at December 31, 2009 and 2008, respectively. Orders typically fluctuate from quarter to quarter based on customer demand and general business conditions. Unfilled orders may be cancelled prior to shipment of goods. It is expected that all or a substantial portion of the backlog will be filled within the next 12 months. Significant elements of the Company's business, such as sales to the communications related markets (including wireless communications, telecom & data communications and broadband communications) and sales to distributors, generally have short lead times. Therefore, backlog may not be indicative of future demand.

## **Employees**

As of December 31, 2009, the Company had approximately 32,200 full-time employees worldwide of which approximately 24,800 were located in low cost regions. Of these employees, approximately 26,400 were hourly employees and the remainder were salaried employees. The Company believes that it has a good relationship with its unionized and non-unionized employees.

## **Environmental Matters**

Certain operations of the Company are subject to environmental laws and regulations which govern the discharge of pollutants into the air and water, as well as the handling and disposal of solid and hazardous wastes. The Company believes that its operations are currently in substantial compliance with applicable environmental laws and regulations and that the costs of continuing compliance will not have a material effect on the Company's financial condition or results of operations.

Subsequent to the acquisition of Amphenol from Allied Signal Corporation ("Allied Signal") in 1987 (Allied Signal merged with Honeywell International Inc. in December 1999 ("Honeywell")), the Company and Honeywell were named jointly and severally liable as potentially responsible parties in connection with several environmental cleanup sites. The Company and Honeywell jointly consented to perform certain investigations and remediation and monitoring activities at two sites, the "Route 8" landfill and the "Richardson Hill Road" landfill, and they were jointly ordered to perform work at another site, the "Sidney" landfill. The costs incurred relating to these three sites are currently reimbursed by Honeywell based on an agreement (the "Honeywell Agreement") entered into in connection with the acquisition in 1987. For sites covered by the Honeywell Agreement, to the extent that conditions or circumstances occurred or existed at the time of or prior to the acquisition in 1987, Honeywell is obligated to reimburse the Company 100% of such costs. Honeywell representatives continue to work closely with the Company in addressing the most significant environmental liabilities covered by the Honeywell Agreement. Management does not believe that the costs associated with resolution of these or any other environmental matters will have a material adverse effect on the Company's consolidated financial condition or results of operations. The environmental investigation, remediation and monitoring activities identified by the Company, including those referred to above, are covered under the Honeywell Agreement.

Owners and occupiers of sites containing hazardous substances, as well as generators of hazardous substances, are subject to broad liability under various federal and state environmental laws and regulations, including expenditures for cleanup and monitoring costs and potential damages arising out of past disposal activities. Such liability in many cases may be imposed regardless of fault or the legality of the original disposal activity. The Company has performed remediation activities and is currently performing operations and maintenance and monitoring activities at three off-site disposal sites previously utilized by the Company's Sidney facility and others, to wit the Richardson Hill Road landfill, the Route 8 landfill and the Sidney landfill. Actions at the Richardson Hill Road and Sidney landfills were undertaken subsequent to designation as "Superfund" sites on the National Priorities List under the Comprehensive Environmental Response, Compensation and Liability Act of 1980. The Route 8 landfill was designated as a New York State Inactive Hazardous Waste Disposal Site, with remedial actions taken pursuant to Chapter 6, Section 375-1 of the New York Code of Rules and Regulations. In addition, the Company is currently performing monitoring activities at, and in proximity to, its manufacturing site in Sidney, New York. The Company is also engaged in remediating or monitoring environmental conditions at certain of its other manufacturing facilities and has been named as a potentially responsible party for cleanup costs at other off-site disposal sites. All such environmental matters referred to in this paragraph are covered by the Honeywell Agreement.

Since 1987, the Company has not been identified nor has it been named as a potentially responsible party with respect to any other significant on-site or off-site hazardous waste matters. In addition, the Company believes that its manufacturing activities and disposal practices since 1987 have been in material compliance with applicable environmental laws and regulations. Nonetheless, it is possible that the Company will be named as a potentially responsible party in the future with respect to additional Superfund or other sites. Although the Company is unable to predict with any reasonable certainty the extent of its ultimate liability with respect to any pending or future environmental matters, the Company believes, based upon information currently known by management about the Company's manufacturing activities, disposal practices and estimates of liability with respect to known environmental matters, that any such liability will not be material to its financial condition or results of operations.

## **Other**

The Company's annual report on Form 10-K and all other SEC filings are available, without charge, on the Company's web site, [www.amphenol.com](http://www.amphenol.com), as soon as reasonably practicable after they are filed electronically with the SEC. Copies are also available without charge, from Amphenol Corporation, Investor Relations, 358 Hall Avenue, Wallingford, CT 06492.



## **Cautionary Information for Purposes of Forward Looking Statements**

Statements made by the Company in written or oral form to various persons, including statements made in this annual report on Form 10-K and other filings with the SEC, that are not strictly historical facts are "forward looking" statements. Such statements should be considered as subject to uncertainties that exist in the Company's operations and business environment. Certain of the risk factors, assumptions or uncertainties that could cause the Company to fail to conform with expectations and predictions are described below under the caption "Risk Factors" in Part I, Item 1A and elsewhere in this Form 10-K. Should one or more of these risks or uncertainties occur, or should our assumptions prove incorrect, actual results may vary materially from those described in this Form 10-K as anticipated, believed, estimated or expected. We do not intend to update these forward looking statements.

### **Item 1A. Risk Factors**

Investors should carefully consider the risks described below and all other information in this Form 10-K. The risks and uncertainties described below are not the only ones facing the Company. Additional risks and uncertainties not presently known to the Company or that it currently deems immaterial may also impair the Company's business and operations.

If any of the following risks actually occur, the Company's business and consolidated financial statements could be materially adversely affected. In such case, the trading price of the Company's common stock could decline and investors may lose all or part of their investment.

#### **The Company is dependent on the communications industry, including telecommunication and data communication, wireless communications and broadband communications.**

Approximately 61% of the Company's revenues for the year ended December 31, 2009 came from sales to the communications industry, including telecommunication and data communication, wireless communications and broadband communications. Demand for these products is subject to rapid technological change (see below—"The Company is dependent on the acceptance of new product introductions for continued revenue growth"). These markets are dominated by several large manufacturers and operators who regularly exert significant price pressure on their suppliers, including the Company. The loss of one or more of the large communications customers could have a material adverse effect on the Company's business. There can be no assurance that the Company will be able to continue to compete successfully in the communications industry, and the Company's failure to do so could have an adverse effect on the Company's results of operations.

Approximately 10% of the Company's 2009 revenues came from sales to the broadband communications industry. Demand for the Company's broadband communications products depends primarily on capital spending by cable television operators for constructing, rebuilding or upgrading their systems. The amount of this capital spending, and, therefore, the Company's sales and profitability will be affected by a variety of factors, including general economic conditions, acquisitions of cable television operators by non-cable television operators, cable system consolidation within the industry, the financial condition of domestic cable television operators and their access to financing, competition from satellite, telephone and television providers and telephone companies, technological developments and new legislation and regulation of cable television operators. There can be no assurance that existing levels of cable television capital spending will continue or that cable television spending will not decrease.

#### **Changes in defense expenditures may reduce the Company's sales.**

Approximately 18% of the Company's 2009 revenues came from sales to the military market. The Company participates in a broad spectrum of defense programs and believes that no one program accounted for more than 1% of its 2009 revenues. The substantial majority of these sales are related to both U.S. and foreign military and defense programs. However, the Company's sales are generally to contractors and subcontractors of the U.S. or foreign governments or to distributors that in turn sell to the contractors and subcontractors. Nevertheless, the Company's sales are affected by changes in the defense budgets of the U.S. and foreign governments. A decline in U.S. defense expenditures and defense expenditures generally could adversely affect the Company's business.

#### **The Company encounters competition in substantially all areas of its business.**

The Company competes primarily on the basis of technology innovation, product quality, price, customer service and delivery time. Competitors include large, diversified companies, some of which have substantially greater assets and financial resources than the Company, as well as medium to small companies. There can be no assurance that additional competitors will not enter the Company's existing markets, nor can there be any assurance that the Company will be able to compete successfully against existing or new competition, and the inability to do so could have an adverse effect on the Company's business and operations.

**The Company is dependent on the acceptance of new product introductions for continued revenue growth.**

The Company estimates that products introduced in the last two years accounted for approximately 25% of 2009 net sales. The Company's long-term results of operations depend substantially upon its ability to continue to conceive, design, source and market new products and upon continuing market acceptance of its existing and future product lines. In the ordinary course of business, the Company continually develops or creates new product line concepts. If the Company fails to or is significantly delayed in introducing new product line concepts or if the Company's new products do not meet with market acceptance, our results of operations may be adversely affected.

**Covenants in the Company's credit agreements may adversely affect the Company.**

The Company's Revolving Credit Facility contains financial and other covenants, such as a limit on the ratio of debt to earnings before interest, taxes, depreciation and amortization, minimum levels of net worth and limits on incurrence of liens. Although the Company believes none of these covenants are presently restrictive to the Company's operations, the ability to meet the financial covenants can be affected by events beyond the Company's control, and the Company cannot provide assurance that the Company will meet those tests. A breach of any of these covenants could result in a default under the Company's credit agreements. Upon the occurrence of an event of default under any of the Company's credit facilities, the lenders could elect to declare all amounts outstanding there under to be immediately due and payable and terminate all commitments to extend further credit. If the lenders accelerate the repayment of borrowings, the Company may not have sufficient assets to repay the Company's credit facilities and other indebtedness. See "Liquidity and Capital Resources."

**Downgrades of the Company's debt rating could adversely affect the Company's results of operations and financial position.**

If the credit rating agencies that rate the Company's debt were to downgrade the Company's credit rating in conjunction with a deterioration of the Company's performance, it may increase the Company's cost of capital and make it more difficult for the Company to obtain new financing, which could adversely affect the Company's business.

**The Company's results may be negatively affected by changing interest rates.**

The Company is subject to market risk from exposure to changes in interest rates based on the Company's financing activities. In November 2009, the Company issued \$600.0 million of unsecured Senior Notes at a discount of 99.813% due in November 2014 with a fixed interest rate of 4.75%. The Company also utilizes interest rate swap agreements to manage and mitigate its exposure to changes in interest rates for amounts outstanding on its Revolving Credit Facility. As of December 31, 2009, the Company had interest rate protection in the form of swaps that effectively fixed the Company's LIBOR interest rate on \$150.0 million at 4.73%, expiring in July 2010.

A 10% change in the LIBOR interest rate at December 31, 2009 would have no material effect on interest expense. The Company does not expect changes in interest rates to have a material effect on income or cash flows in 2010, although there can be no assurances that interest rates will not significantly change.

**The Company's results may be negatively affected by foreign currency exchange rates.**

The Company conducts business in several international currencies through its worldwide operations, and as a result is subject to foreign exchange exposure due to changes in exchange rates of the various currencies. Changes in exchange rates can positively or negatively affect the Company's sales, gross margins and shareholders' equity. The Company attempts to minimize currency exposure risk by producing its products in the same country or region in which the products are sold, thereby generating revenues and incurring expenses in the same currency and by managing its working capital. There can be no assurance that this approach will be successful, especially in the event of a significant and sudden decline in the value of any of the international currencies of the Company's worldwide operations, which could have an adverse effect on the results of the Company's operations.



**The Company is subject to the risks of political, economic and military instability in countries outside the United States.**

Non-U.S. markets account for a substantial portion of the Company's business. During 2009, non-U.S. markets constituted approximately 64% of the Company's net sales. The Company employs more than 88% of its workforce outside the United States. The Company's customers are located throughout the world and it has many manufacturing, administrative and sales facilities outside the United States. Because of the Company's extensive non-U.S. operations, it is exposed to risks that could negatively affect sales or profitability, including:

- tariffs, trade barriers and trade disputes;
- regulations related to customs and import/export matters;
- longer payment cycles;
- tax issues, such as tax law changes, examinations by taxing authorities, variations in tax laws from country to country as compared to the United States and difficulties in repatriating in a tax-efficient manner cash generated or held abroad;
- challenges in collecting accounts receivable;
- employment regulations and local labor conditions;
- difficulties protecting intellectual property;
- instability in economic or political conditions, including inflation, recession and actual or anticipated military or political conflicts; and
- the impact of each of the foregoing on outsourcing and procurement arrangements.

**The Company may experience difficulties and unanticipated expense of assimilating newly acquired businesses, including the potential for the impairment of goodwill.**

The Company has completed a number of acquisitions in the past few years. It is possible the Company may experience difficulty integrating such acquisitions and further that the acquisitions may not perform as expected. At December 31, 2009, the total assets of the Company were \$3,219.2 million, which included \$1,368.7 million of goodwill. The goodwill arose as the excess of the purchase price over the fair value of net assets of businesses acquired. The Company performs annual evaluations for the potential impairment of the carrying value of goodwill in accordance with the Intangibles- Goodwill and Other Topic of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC"). Such evaluations have not resulted in the need to recognize an impairment. However, if the financial performance of the Company's businesses were to decline significantly, the Company could incur a non-cash charge to its income statement for the impairment of goodwill.

**The Company may experience difficulties in obtaining a consistent supply of materials at stable pricing levels, which could adversely affect its results of operations.**

The Company uses basic materials like steel, aluminum, brass, copper, bi-metallic products, silver, gold and plastic resins in its manufacturing process. Volatility in the prices of such material and availability of supply may have a substantial impact on the price the Company pays for such materials. In addition, to the extent such cost increases cannot be recovered through sales price increases or productivity improvements, the Company's margin may decline.

**The Company may not be able to attract and retain key employees.**

The Company's continued success depends upon its continued ability to hire and retain key employees at its operations around the world. Any difficulties in obtaining or retaining the management and other human resource competencies that the Company needs to achieve its business objectives may have adverse effects on the Company's performance.

**Changes in general economic conditions and other factors beyond the Company's control may adversely impact its business.**

The following factors could adversely impact the Company's business:

- A global economic slowdown in any of the Company's market segments.
- The effects of significant changes in monetary and fiscal policies in the U.S. and abroad including significant income tax changes, currency fluctuations and unforeseen inflationary pressures.
- Rapid material escalation of the cost of regulatory compliance and litigation.

- Unexpected government policies and regulations affecting the Company or its significant customers.
- Unforeseen intergovernmental conflicts or actions, including but not limited to armed conflict and trade wars.
- Unforeseen interruptions to the Company's business with its largest customers, distributors and suppliers resulting from but not limited to, strikes, financial instabilities, computer malfunctions, inventory excesses or natural disasters.

#### **Item 1B. Unresolved Staff Comments**

Not applicable.

#### **Item 2. Properties**

The Company's fixed assets include plants and warehouses and a substantial quantity of machinery and equipment, most of which is general purpose machinery and equipment using tools and fixtures and in many instances having automatic control features and special adaptations. The Company's plants, warehouses, machinery and equipment are in good operating condition, are well maintained, and substantially all of its facilities are in regular use. The Company considers the present level of fixed assets along with planned capital expenditures as suitable and adequate for operations in the current business environment. At December 31, 2009, the Company operated a total of 213 plants, warehouses and offices of which (a) the locations in the U.S. had approximately 2.4 million square feet, of which 1.0 million square feet were leased; (b) the locations outside the U.S. had approximately 6.2 million square feet, of which 4.6 million square feet were leased; and (c) the square footage by segment was approximately 7.6 million square feet and 1.0 million square feet for the Interconnect Products and Assemblies segment and the Cable Products segment, respectively.

The Company believes that its facilities are suitable and adequate for the business conducted therein and are being appropriately utilized for their intended purposes. Utilization of the facilities varies based on demand for the products. The Company continuously reviews its anticipated requirements for facilities and, based on that review, may from time to time acquire or lease additional facilities and/or dispose of existing facilities.

#### **Item 3. Legal Proceedings**

The Company and its subsidiaries have been named as defendants in several legal actions in which various amounts are claimed arising from normal business activities. Although the amount of any ultimate liability with respect to such matters cannot be precisely determined, in the opinion of management, such matters are not expected to have a material effect on the Company's financial condition or results of operations.

#### **Item 4. Submission of Matters to a Vote of Security Holders**

No matters were submitted to a vote of our shareholders during the last quarter of the year ended December 31, 2009.

## PART II

### Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

On January 17, 2007, the Company announced a 2-for-1 stock split that was effective for stockholders of record as of March 16, 2007 and these additional shares were distributed on March 30, 2007. The share information included herein reflects the effect of such stock split.

The Company effected the initial public offering of its Class A Common Stock in November 1991. The Company's common stock has been listed on the New York Stock Exchange since that time under the symbol "APH." The following table sets forth on a per share basis the high and low sales prices for the common stock for both 2009 and 2008 as reported on the New York Stock Exchange.

	2009		2008	
	High	Low	High	Low
First Quarter	\$30.84	\$21.55	\$45.48	\$34.19
Second Quarter	35.39	27.98	50.00	37.66
Third Quarter	40.24	30.69	52.28	39.10
Fourth Quarter	47.14	35.16	40.50	18.38

As of January 31, 2010, there were 42 holders of record of the Company's common stock. A significant number of outstanding shares of common stock are registered in the name of only one holder, which is a nominee of The Depository Trust Company, a securities depository for banks and brokerage firms. The Company believes that there are a significant number of beneficial owners of its common stock.

The Company pays a quarterly dividend on its common stock of \$.015 per share. Cumulative dividends declared and paid during 2009 were \$10.3 million, including those declared in 2008 and paid in 2009. The Company intends to retain the remainder of its earnings not used for dividend payments to provide funds for the operation and expansion of the Company's business (including acquisition related activity), to repurchase shares of its common stock and to repay outstanding indebtedness.

The following table summarizes the Company's equity compensation plan information as of December 31, 2009.

Plan category	Equity Compensation Plan Information		
	Number of securities to be issued upon exercise of outstanding options, warrants and rights	Weighted average exercise price of outstanding options, warrants and rights	Number of securities remaining available for future issuance
Equity compensation plans approved by security holders	12,704,303	\$29.58	12,604,500
Equity compensation plans not approved by security holders	—	—	—
Total	12,704,303	\$29.58	12,604,500

### Purchases of Equity Securities

The Company had an open-market stock repurchase program (the "Program") to repurchase up to 20 million shares of its common stock which expired on January 31, 2010. The Company did not purchase any shares of its common stock under the Program during the year ended December 31, 2009. When the program expired on January 31, 2010, there were approximately 1.8 million shares of common stock available to be purchased under the Program.



## Item 6. Selected Financial Data

(dollars in thousands, except per share data)

	2009	2008	2007	2006	2005
<b>Operations</b>					
Net sales	\$2,820,065	\$3,236,471	\$2,851,041	\$ 2,471,430	\$1,808,147
Net income attributable to Amphenol Corporation	317,834 <sup>(1)</sup>	419,151	353,194	255,691 <sup>(2)</sup>	206,339
Net income per common share—Diluted	1.83 <sup>(1)</sup>	2.34	1.94	1.39 <sup>(2)</sup>	1.14
<b>Financial Position</b>					
Cash, cash equivalents and short-term investments	\$ 422,383	\$ 219,415	\$ 186,301	\$ 74,135	\$ 38,669
Working capital	917,236	701,032	703,327	486,946	373,884
Total assets	3,219,184	2,994,159	2,675,733	2,195,397	1,932,540
Long-term debt, including current portion	753,449	786,459	722,636	680,414	781,000
Shareholders' equity attributable to Amphenol Corporation	1,746,077	1,349,425	1,264,914	902,994	689,235
Weighted average shares outstanding—Diluted	173,941,752	178,813,013	182,503,969	183,347,326	180,943,474
Cash dividends declared per share	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06

(1) Includes a one-time charge for expenses incurred in the early extinguishment of interest rate swaps of \$4,575, less tax benefit of \$1,221, or \$0.02 per share after taxes.

(2) Includes a one-time charge for expenses incurred in connection with a flood at the Company's Sidney, NY facility of \$20,747, less tax benefit of \$6,535, or \$0.08 per share after taxes.

**Item 7.****Management's Discussion and Analysis of Financial  
Condition and Results of Operations**

The following discussion and analysis of the results of operations for the three fiscal years ended December 31, 2009, 2008 and 2007 has been derived from and should be read in conjunction with the consolidated financial statements included elsewhere in this document.

**Overview**

The Company is a global designer, manufacturer and marketer of interconnect and cable products. In 2009, approximately 64% of the Company's sales were outside the U.S. The primary end markets for our products are:

- communication systems for the converging technologies of voice, video and data communications;
- a broad range of industrial applications including factory automation and motion control systems, medical and industrial instrumentation, mass transportation, alternative energy, natural resource exploration, and traditional and hybrid-electrical automotive applications; and
- commercial aerospace and military applications.

The Company's products are used in a wide variety of applications by numerous customers, the largest of which accounted for approximately 7% of net sales in 2009. The Company encounters competition in its markets and competes primarily on the basis of technology innovation, product quality, price, customer service and delivery time. There has been a trend on the part of OEM customers to consolidate their lists of qualified suppliers to companies that have a global presence, can meet quality and delivery standards, have a broad product portfolio and design capability and have competitive prices. The Company has focused its global resources to position itself to compete effectively in this environment. The Company believes that its global presence is an important competitive advantage as it allows the Company to provide quality products on a timely and worldwide basis to its multinational customers.

The Company's strategy is to provide comprehensive design capabilities, a broad selection of products and a high level of service in the areas in which it competes. The Company focuses its research and development efforts through close collaboration with its OEM customers to develop highly-engineered products that meet customer needs and have the potential for broad market applications and significant sales within a one-to-three year period. The Company is also focused on controlling costs. The Company does this by investing in modern manufacturing technologies, controlling purchasing processes and expanding into low cost areas.

The Company's strategic objective is to further enhance its position in its served markets by pursuing the following success factors:

- Focus on customer needs
- Design and develop performance-enhancing interconnect solutions
- Establish a strong global presence in resources and capabilities
- Preserve and foster a collaborative, entrepreneurial management structure
- Maintain a culture of controlling costs
- Pursue strategic acquisitions

For the year ended December 31, 2009, the Company reported net sales, operating income and net income attributable to Amphenol Corporation of \$2,820.1 million, \$488.9 million and \$317.8 million, respectively; down 13%, 23% and 24%, respectively, from 2008. Sales of interconnect products and assemblies and sales of cable products decreased in all of the Company's major markets and geographic regions. Sales and profitability trends are discussed in detail in "Results of Operations" below. In addition, a strength of the Company is its ability to consistently generate cash. The Company uses cash generated from operations to fund capital expenditures and acquisitions, repurchase shares of its common stock, pay dividends and reduce indebtedness. In 2009, the Company generated operating cash flow of \$582.3 million.

## Results of Operations

The following table sets forth the components of net income attributable to Amphenol Corporation as a percentage of net sales for the periods indicated.

	<i>Year Ended December 31,</i>		
	<i>2009</i>	<i>2008</i>	<i>2007</i>
Net sales	100.0%	100.0%	100.0%
Cost of sales	68.6	67.6	67.4
Selling, general and administrative expense	14.1	12.9	13.2
Operating income	17.3	19.5	19.4
Interest expense	(1.3)	(1.2)	(1.3)
Early extinguishment of interest rate swaps	(0.2)	-	-
Other expenses, net	-	-	(0.2)
Income before income taxes	15.8	18.3	17.9
Provision for income taxes	(4.2)	(5.0)	(5.2)
Net income	11.6	13.3	12.7
Net income attributable to noncontrolling interests	(0.3)	(0.3)	(0.3)
Net income attributable to Amphenol Corporation	<u>11.3%</u>	<u>13.0%</u>	<u>12.4%</u>



## ***2009 Compared to 2008***

Net sales were \$2,820.1 million for the year ended December 31, 2009 compared to \$3,236.5 million for 2008, a decrease of 13% in U.S. dollars, 12% in local currencies and 16% organically (excluding both currency and acquisition impacts). Sales of interconnect products and assemblies in 2009 (approximately 91% of net sales) decreased 13% in U.S. dollars and 12% in local currencies compared to 2008 (\$2,566.6 million in 2009 versus \$2,950.6 million in 2008). Sales decreased in the Company's major end markets, including the industrial, telecommunications and data communications, automotive, wireless communications and military/aerospace markets as a result of the global economic downturn. The industrial market sales decreased (approximately \$113.9 million) reflecting significantly lower demand for a broad range of industrial equipment including factory automation, natural resource exploration, heavy equipment and railway/mass transit. The telecommunications and data communications market sales decreased (approximately \$164.8 million) primarily due to reduced sales of high speed interconnect products for servers and switching as well as network and storage equipment reflecting significantly lower enterprise and data center equipment demand. Sales to the automotive market decreased (approximately \$42.3 million) primarily due to the general softness in the domestic and European automotive markets. The wireless communications market sales decreased (approximately \$46.1 million) in primarily all areas, including the mobile device market, primarily related to lower handset demand and the wireless infrastructure market due to lower demand at base station/equipment manufacturers, partially offset by increased sales to cell site installation customers primarily due to the impact of acquisitions. Sales to the military/aerospace markets decreased (approximately \$20.8 million), primarily due to lower demand in the commercial aircraft market and to a lesser extent the defense market, partially offset by the impact of acquisitions. Sales of cable products in 2009 (approximately 9% of net sales) decreased 11% in U.S. dollars and 9% in local currencies compared to 2008 (\$253.5 million in 2009 versus \$285.9 million in 2008). This decrease is primarily attributable to a slowdown in spending in domestic and international broadband and cable television markets resulting from weak economic conditions.

Geographically, sales in the U.S. in 2009 decreased approximately 14% in U.S. dollars (\$1,001.7 million in 2009 versus \$1,159.3 million in 2008) and decreased approximately 13% in local currencies. International sales for 2009 decreased approximately 12% in U.S. dollars (\$1,818.3 million in 2009 versus \$2,077.2 million in 2008) and decreased approximately 11% in local currencies compared to 2008. The comparatively stronger U.S. dollar in 2009 had the effect of decreasing net sales by approximately \$38.2 million when compared to foreign currency translation rates in 2008.

The gross profit margin as a percentage of net sales was 31.4% in 2009 compared to 32.4% in 2008. The operating margin for interconnect products and assemblies decreased approximately 2.3% compared to the prior year, primarily as a result of reduced volume levels given the current economic environment, partially offset by effective cost control programs. Cable operating margins increased 3.9% primarily as a result of the positive impacts of lower material costs and operational cost reduction actions, which more than offset the impact of lower sales volume.

Selling, general and administrative expenses were \$397.6 million and \$416.9 million in 2009 and 2008, or approximately 14% and 13% of net sales for 2009 and 2008, respectively. The decrease in expense in 2009 is primarily attributable to lower sales volume and the positive effects of cost reduction actions. Selling and marketing expenses decreased approximately \$12.9 million in 2009 due primarily to the lower sales volume and the impact on sales related costs such as freight and employee related costs. Research and development expenditures decreased approximately \$4.1 million. Administrative expenses decreased approximately \$2.3 million and represented approximately 5.0% and 4.5% of sales for 2009 and 2008, respectively.

Interest expense was \$36.6 million for 2009 compared to \$39.6 million for 2008. The decrease is primarily attributable to lower average interest rates in 2009 partially offset by higher average debt levels. The Company incurred a \$4.6 million charge (or \$.02 per share) for the early extinguishment of certain interest rate swaps in 2009. Refer to "Liquidity and Capital Resources" for further discussion.

The provision for income taxes was at an effective rate of 26.7% in 2009 and 27.5% in 2008. The lower effective tax rate in 2009 results primarily from a smaller decrease in income during 2009 in lower rate jurisdictions.

## *2008 Compared to 2007*

Net sales were \$3,236.5 million for the year ended December 31, 2008 compared to \$2,851.0 million for 2007, an increase of 14% in U.S. dollars and 12% in local currencies. The increase in sales in 2008 over 2007 excluding acquisitions was 10% in U.S. dollars and 9% in local currencies. Sales of interconnect products and assemblies in 2008 (approximately 91% of net sales) increased 15% in U.S. dollars and 13% in local currencies compared to 2007 (\$2,950.6 million in 2008 versus \$2,569.3 million in 2007). Sales increased in all of the Company's major end markets, except automotive, including the wireless communications, military/aerospace, telecommunications and data communications and industrial markets. The increase in sales in the wireless communications markets (approximately \$205.2 million) is attributable to increased sales to the mobile device market primarily relating to new products for mobile phones, increased demand in the wireless infrastructure market from base station/equipment manufacturers and to a lesser extent increased sales to cell site installation customers. Sales to the military/aerospace markets increased approximately \$90.8 million, primarily due to increased sales to military customers for various defense related programs, including war related spending, an increase in sales to commercial aerospace customers and the impact of acquisitions. The increase in sales to the telecommunications and data communications related markets (approximately \$53.9 million) reflects increased sales of high speed interconnect products for servers and switching and network equipment for data centers as well as the impact of acquisitions. The increase in sales in the industrial market (approximately \$20.1 million) primarily reflects the impact of acquisitions as well as increased sales to the natural resource exploration and railway/mass transit markets. The automotive market was slightly down in 2008 (approximately \$3.0 million) versus 2007 reflecting the general softness in the domestic and European automotive markets. Sales of cable products in 2008 (approximately 9% of net sales) increased 1% in U.S. dollars and 3% in local currencies compared to 2007 (\$285.9 million in 2008 versus \$281.8 million in 2007). Such increase is primarily due to the impact of price increases.

Geographically, sales in the U.S. in 2008 and 2007 were relatively flat (\$1,159.3 million in 2008 versus \$1,155.8 million in 2007); international sales for 2008 increased approximately 23% in U.S. dollars (\$2,077.2 million in 2008 versus \$1,695.2 million in 2007) and increased approximately 21% in local currency compared to 2007. The comparatively weak U.S. dollar in 2008 had the effect of increasing net sales by approximately \$34.3 million when compared to foreign currency translation rates in 2007.

The gross profit margin as a percentage of net sales was relatively flat at 32.4% in 2008 compared to 32.6% in 2007. The operating margin for interconnect products and assemblies increased approximately 0.3% compared to the prior year, mainly as a result of the continuing development of new higher margin application specific products, excellent operating leverage on incremental volume and aggressive programs of cost control. Cable operating margins decreased 1.0% due primarily to the impact of higher material costs for the majority of 2008 partially offset by the impact of price increases.

Selling, general and administrative expenses were \$416.9 million and \$377.3 million in 2008 and 2007, respectively, or approximately 13% of net sales in both 2008 and 2007. The increase in expense in 2008 is attributable to increases in the major components of selling, general and administrative expenses. Research and development expenditures increased approximately \$5.7 million, reflecting increases in expenditures for new product development and represented approximately 2% of sales for both 2008 and 2007. Selling and marketing expense remained approximately 6.5% of sales for both 2008 and 2007. Administrative expense, which represented approximately 4.5% of sales for both 2008 and 2007, increased by approximately \$16.1 million, due primarily to increases in stock-based compensation expense of \$3.9 million as well as cost increases relating to salaries and employee-related benefits.

Interest expense was \$39.6 million for 2008 compared to \$36.9 million for 2007. The increase is primarily attributable to the higher average debt levels in 2008.

Other expenses, net for 2008 were not significant. Other expenses, net for 2007 were \$4.5 million and are comprised primarily of program fees on the sale of accounts receivable of \$5.2 million, and agency and commitment fees on the Company's credit facilities of \$1.8 million offset by interest income of \$2.7 million.

The provision for income taxes was at an effective rate of 27.5% in 2008 and 28.9% in 2007. The lower effective tax rate results primarily from an increase in income in lower tax jurisdictions and changes in the Company's income repatriation plans. The total effective rate reduction lowered tax expense in 2008 by approximately \$8.3 million, or an additional \$.04 per share.

## *Liquidity and Capital Resources*

Cash provided by operating activities totaled \$582.3 million, \$481.5 million and \$387.9 million for 2009, 2008 and 2007, respectively. The increase in cash from operating activities in 2009 compared to 2008 is primarily attributable to decreases in the components of working capital compared to increases in these components in 2008 and an increase in depreciation and amortization partially offset by a decrease in net income. The increase in cash from operating activities in 2008 compared to 2007 is primarily attributable to an increase in net income, an increase in depreciation and amortization and a lower increase in the components of working capital compared to the increase in 2007.

The components of working capital as presented on the accompanying Consolidated Statements of Cash Flow decreased \$125.6 million in 2009 due primarily to decreases in accounts receivable, inventory and other current assets of \$96.6 million, \$76.3 million and \$6.0 million, respectively, offset by a \$31.7 million decrease in accounts payable, \$16.1 million in excess tax benefits from stock-based payment arrangements, a \$3.0 million decrease in accounts receivable sold under the Company's receivable securitization program and a \$2.6 million decrease in accrued liabilities.

The components of working capital increased \$40.0 million in 2008 due primarily to increases in inventory of \$47.6 million, \$21.3 million in excess tax benefits from stock-based payment arrangements and \$7.5 million of other current assets partially offset by a \$32.2 million increase in accrued liabilities, a \$2.7 million increase in accounts payable and a \$1.5 million decrease in accounts receivable.

The components of working capital increased \$63.0 million in 2007 due primarily to increases in accounts receivable of \$87.0 million, \$23.7 million in excess tax benefits from stock-based payment arrangements, \$22.7 million in inventory and \$7.2 million of prepaid expenses and other assets partially offset by a \$43.7 million increase in accounts payable and an increase of \$33.9 million in accrued liabilities.

The following represents the significant changes in the amounts as presented on the accompanying Consolidated Balance Sheets in 2009. Accounts receivable decreased \$66.4 million to \$449.6 million, primarily reflecting the impact of lower sales levels and a reduction in days sales outstanding, partially offset by the impact of acquisitions of \$18.8 million and translation resulting from the comparatively weaker U.S. dollar at December 31, 2009 compared to December 31, 2008 ("Translation"). Days sales outstanding decreased to approximately 64 days from 72 days in 2008. Inventory decreased \$50.8 million to \$461.8 million, primarily due to adjustments to production activity in response to lower demand levels offset by the impact of acquisitions of \$20.1 million and Translation. Inventory days at December 31, 2009 and 2008 were 80 and 88, respectively. Other current assets increased \$32.1 million to \$124.4 million primarily due to higher short-term investments purchases during 2009. Land and depreciable assets, net, decreased \$11.6 million to \$332.9 million reflecting capital expenditures of \$63.1 million, as well as assets from acquisitions of approximately \$10.0 million and Translation of \$5.9 million offset by depreciation of \$85.1 million and disposals of \$5.5 million. Goodwill increased \$136.3 million to \$1,368.7 million primarily as a result of two acquisitions in the Interconnect Products and Assemblies segment completed during the year. Other long-term assets increased \$15.8 million to \$97.2 million primarily due to an increase in identifiable intangible assets resulting from 2009 acquisitions partially offset by a decrease in long-term deferred tax assets of \$9.5 million. Accounts payable decreased \$13.8 million to \$292.1 million primarily as a result of a decrease in purchasing activity during the year related to lower sales levels offset by the impact of acquisitions of \$10.7 and Translation. Total accrued liabilities decreased \$117.8 million, primarily as a result of payments and adjustments made related to accrued acquisition-related obligations of \$113.1 million as well as a decrease in accrued foreign income taxes. Accrued pension and post employment benefit obligations increased \$10.6 million to \$172.2 million due primarily to a higher projected benefit obligation as a result of a lower discount rate assumption offset by an increase in plan assets during the year. Other long-term liabilities decreased \$15.2 million to \$27.9 million due to the reclassification of the fair value of short-term interest rate swaps to other accrued expenses in 2009.

In 2009, cash from operating activities of \$582.3 million, proceeds from the issuance of Senior Notes of \$598.9 million, proceeds from the exercise of stock options including excess tax benefits from stock-based payment arrangements of \$41.6 million and proceeds from disposal of fixed assets of \$3.2 million were used to fund \$280.0 million of acquisitions, including payments for performance-based additional cash consideration, capital expenditures of \$63.1 million, purchases of short-term investments of \$33.3 million, payments to noncontrolling interests of \$23.3 million, dividend payments of \$10.3 million, net repayments of the Revolving Credit Facility and foreign debt of \$631.9 million, costs related to the issuance of Senior Notes and the early extinguishment of interest rate swap agreements of \$4.7 million and \$4.6 million, respectively, which resulted in an increase in cash and cash equivalents on hand of \$169.6 million. In 2008, cash from operating activities of \$481.5 million, net borrowings of \$61.9 million, proceeds from the exercise of stock options including excess tax benefits from stock-based payment arrangements of \$48.4 million and proceeds from disposal of fixed assets of \$0.9 million were used to fund purchases of treasury stock of \$293.6 million, \$135.8 million of acquisitions, including payments for performance-based additional cash consideration,



capital expenditures of \$108.3 million, dividend payments of \$10.6 million, purchases of short-term investments of \$2.9 million, which resulted in an increase in cash and cash equivalents on hand of \$31.3 million.

In November 2009, the Company issued \$600.0 million of unsecured 4.75% Senior Notes due in November, 2014 at a discount of 99.813% (\$1.1 million unamortized at December 31, 2009). Net proceeds from the sale of the Senior Notes were used to repay borrowings under the Company's Revolving Credit Facility. In addition, the Company incurred fees and expenses related to the Senior Notes of \$4.7 million, which were capitalized and will be amortized over the term of the Senior Notes. Interest on the Senior Notes is payable semi-annually on May 15 and November 15 of each year, beginning on May 15, 2010. The Company will make each interest payment to the holders of record on the immediately preceding May 1 and November 1. The Company may, at its option, redeem some or all of the Senior Notes at any time by paying a make-whole premium, plus accrued and unpaid interest, if any, to the date of repurchase. The Senior Notes are unsecured and rank equally in right of payment with the Company's other unsecured senior indebtedness.

In conjunction with the note issuance, the Company's existing five-year senior unsecured Revolving Credit Facility, which matures in August 2011, was amended to reduce the commitment from \$1,000.0 million to \$752.0 million. At December 31, 2009, borrowings and availability under the facility were \$150.0 million and \$602.0 million, respectively. The Company's interest rate on borrowings under the Revolving Credit Facility is LIBOR plus 40 basis points. The Company also pays certain annual agency and facility fees. The Revolving Credit Facility requires that the Company satisfy certain financial covenants. At December 31, 2009, the Company was in compliance with the financial covenants under the Revolving Credit Facility, and the Company's credit rating from Standard & Poor's was BBB- and from Moody's was Baa3.

As of December 31, 2009, the Company had interest rate swap agreements of \$150.0 million that fix the Company's LIBOR interest rate at 4.73%, expiring in July 2010. The fair value of such agreements represents the amounts that the Company would receive or pay if the agreements were terminated. The fair value of swaps indicated that termination of the agreements at December 31, 2009 would have resulted in a pre-tax loss of \$3.7 million; such loss, net of tax of \$1.4 million, was recorded in accumulated other comprehensive loss. In conjunction with the repayment of borrowings under the Revolving Credit Facility from the net proceeds from the issuance of Senior Notes, certain interest rate swap agreements were terminated and a one-time charge of \$4.6 million (or \$.02 per share) was incurred related to the cost of such termination.

The Company's primary ongoing cash requirements will be for operating and capital expenditures, product development activities, repurchase of its common stock, funding of pension obligations, dividends and debt service. The Company may also use cash to fund all or part of the cost of acquisitions. The Company expects that capital expenditures in 2010 will be approximately \$80.0 to \$100.0 million. The Company pays a quarterly dividend on its common stock of \$.015 per share. Cumulative dividends declared and paid during 2009 were \$10.3 million, including those declared in 2008 and paid in 2009. The Company's debt service requirements consist primarily of principal and interest on Senior Notes and the Revolving Credit Facility.

The Company's primary sources of liquidity are internally generated cash flow, the Revolving Credit Facility and the sale of receivables under the Company's accounts receivable agreement described below. In addition, the Company had cash, cash equivalents and short-term investments of \$422.4 million December 31, 2009, the majority of which was in non-U.S. accounts. The Company expects that ongoing requirements for operating and capital expenditures, product development activities, repurchases of its common stock, dividends and debt service requirements will be funded from these sources; however, the Company's sources of liquidity could be adversely affected by, among other things, a decrease in demand for the Company's products, a deterioration in certain of the Company's financial ratios or a deterioration in the quality of the Company's accounts receivable. However, management believes that the Company's cash, cash equivalent and short-term investment position, ability to generate strong cash flow from operations, availability under its Revolving Credit Agreement and access to credit markets will allow it to meet its obligations for the next twelve months.

#### ***Off-Balance Sheet Arrangement - Accounts Receivable Securitization***

A subsidiary of the Company has an agreement with a financial institution whereby the subsidiary can sell an undivided interest of up to \$100.0 million in a designated pool of qualified accounts receivable (the "Accounts Receivable Agreement"). The Company services, administers and collects the receivables on behalf of the purchaser. The Accounts Receivable Agreement includes certain covenants and provides for various events of termination and was originally set to expire in July 2009. The Accounts Receivable Agreement was amended in May 2009 to extend the term of the agreement to May 2010. Upon expiration of the term, the Company intends to replace the Accounts Receivable Agreement with a similar program. Due to the short-term nature of the accounts receivable, the fair value approximates carrying value. At December 31, 2009 and 2008, \$82.0 million and \$85.0 million, respectively, of receivables were sold and are therefore not reflected in the accounts receivable or debt balances in the accompanying Consolidated Balance Sheets. Effective January 1, 2010, with the adoption of recent amendments to the Transfers and Servicing and

Consolidation Topics of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC"), the Company will report receivables sold under the Accounts Receivable Agreement, that as of December 31, 2009 were reported off-balance sheet, as accounts receivable and short-term debt on its Consolidated Balance Sheets. Refer to "Recent Accounting Changes."

### ***Environmental Matters***

Subsequent to the acquisition of Amphenol from Allied Signal Corporation ("Allied Signal") in 1987 (Allied Signal merged with Honeywell International Inc. in December 1999 ("Honeywell")), the Company and Honeywell were named jointly and severally liable as potentially responsible parties in connection with several environmental cleanup sites. The Company and Honeywell jointly consented to perform certain investigations and remediation and monitoring activities at two sites, the "Route 8" landfill and the "Richardson Hill Road" landfill, and they were jointly ordered to perform work at another site, the "Sidney" landfill. The costs incurred relating to these three sites are currently reimbursed by Honeywell based on an agreement (the "Honeywell Agreement") entered into in connection with the acquisition in 1987. For sites covered by the Honeywell Agreement, to the extent that conditions or circumstances occurred or existed at the time of or prior to the acquisition in 1987, Honeywell is obligated to reimburse the Company 100% of such costs. Honeywell representatives continue to work closely with the Company in addressing the most significant environmental liabilities covered by the Honeywell Agreement. Management does not believe that the costs associated with resolution of these or any other environmental matters will have a material adverse effect on the Company's consolidated financial condition or results of operations. The environmental investigations, remediation and monitoring activities identified by the Company, including those referred to above, are covered under the Honeywell Agreement.

### ***Inflation and Costs***

The cost of the Company's products is influenced by the cost of a wide variety of raw materials, including precious metals such as gold and silver used in plating; aluminum, copper, brass and steel used for contacts, shells and cable; and plastic materials used in molding connector bodies, inserts and cable. In general, increases in the cost of raw materials, labor and services have been offset by price increases, productivity improvements and cost saving programs.

### ***Risk Management***

The Company has, to a significant degree, mitigated its exposure to currency risk in its business operations by manufacturing and procuring its products in the same country or region in which the products are sold so that costs generally reflect local economic conditions. In other cases involving U.S. export sales, raw materials are a significant component of product costs for the majority of such sales, and raw material costs are generally dollar based on a worldwide scale, such as basic metals and petroleum-derived materials.

### ***Stock Split***

On January 17, 2007, the Company announced a 2-for-1 stock split that was effective for stockholders of record as of March 16, 2007, and these additional shares were distributed on March 30, 2007. The share information included herein reflects the effect of such stock split.

### ***Recent Accounting Changes***

In June 2009, FASB issued Statement No. 168, "The FASB Accounting Standards Codification ("ASC") and the Hierarchy of Generally Accepted Accounting Principles," which is a significant restructuring of accounting and reporting standards designed to simplify user access to all authoritative U.S. generally accepted accounting principles by providing the authoritative literature in a topically organized structure. The Company has adopted the ASC, which became effective for interim and annual periods ending after September 15, 2009.

Effective January 1, 2009, the Company adopted amended standards set forth in the Consolidation Topic of the ASC. These standards require companies to classify expenses related to noncontrolling interests' share in income below net income (earnings per share continues to be determined after the impact of the noncontrolling interests' share in net income of the Company). In addition, these standards require the liability related to noncontrolling interests to be presented as a separate caption within equity. The presentation and disclosure requirements of these standards were retroactively applied in the accompanying consolidated financial statements. In connection with the adoption of these standards, the Company also changed the presentation of certain information in the Notes to Consolidated Financial Statements as well as on the Consolidated Statements of Cash Flow within operating activities, investing activities and financing activities.

The Subsequent Events Topic of the ASC provides general standards of accounting for, and disclosure of, events that occur after the balance sheet date but before financial statements are issued or are available to be issued. In particular, these standards set forth: (1) the period after the balance sheet date during which management of a reporting entity should evaluate events or transactions that may occur for potential recognition or disclosure in the financial statements, (2) the circumstances under which an entity should recognize events or transactions occurring after the balance sheet date in its financial statements and (3) the disclosures that an entity should make about events or transactions that occurred after the balance sheet date. Certain standards within the Subsequent Events Topic regarding disclosure became effective for interim or annual financial periods ending after June 15, 2009. The Company adopted such standards, which did not have a material impact on the Company's consolidated financial statements. The Company evaluated subsequent events through the date the accompanying financial statements were issued, which was February 23, 2010.

In June 2009, the Transfers and Servicing Topic and the Consolidation Topic of the ASC were amended specifically in terms of transfers of financial assets and consolidation of variable interest entities. These standards apply prospectively to financial asset transfers occurring in fiscal years beginning after November 15, 2009 to variable interest entities existing on or after November 15, 2009.

The objective of the amendment to the Transfers and Servicing Topic of the ASC is to improve the relevance, representational faithfulness and comparability of the information that a reporting entity provides in its financial statements about a transfer of financial assets; the effects of a transfer on its financial position; financial performance and cash flows; and a transferor's continuing involvement, if any, in transferred financial assets. This amendment eliminates the exemption from consolidation for qualifying special purpose entities ("QSPEs"). As a result, a transferor must evaluate existing QSPEs to determine whether they must be consolidated in the reporting entity's financial statements.

The objective of the amendment to the Consolidation Topic of the ASC is to require an enterprise to perform an analysis to determine whether the enterprise's variable interest or interests give it a controlling financial interest in a variable interest entity. This analysis identifies the primary beneficiary of a variable interest entity as the enterprise that has both of the following characteristics: (1) the power to direct the activities of a variable interest entity that most significantly impact the entity's economic performance and (2) the obligation to absorb losses of the entity that could potentially be significant to the variable interest entity or the right to receive benefits from the entity that could potentially be significant to the variable interest entity.

The Company evaluated the amendments discussed above, and as a result, the Company will report receivables sold under its receivable securitization agreement that are currently reported off-balance sheet as accounts receivable and short-term debt on its Consolidated Balance Sheets effective January 1, 2010. As of December 31, 2009 and December 31, 2008, approximately \$82.0 million and \$85.0 million, respectively, of receivables were sold and are not reflected in accounts receivable or debt in the accompanying Consolidated Balance Sheets. Fees associated with the Accounts Receivable Agreement, which are currently included in other expenses, net will be included in interest expense in the Consolidated Statements of Income. The Company's credit ratios and ratings have always treated receivables sold under the Accounts Receivable Agreement as debt and therefore these ratios and ratings will be unaffected by the adoption of the amendment to this Topic.

## ***Pensions***

The Company and certain of its domestic subsidiaries have a defined benefit pension plan ("U.S. Plan") covering certain of its U.S. employees. U.S. Plan benefits are generally based on years of service and compensation and are generally noncontributory. Certain foreign subsidiaries also have defined benefit plans covering employees. The pension expense for pension plans approximated \$16.5 million, \$12.2 million and \$16.1 million in 2009, 2008 and 2007, respectively, and is calculated based upon a number of actuarial assumptions established on January 1 of the applicable year, including an expected long-term rate of return on the U.S. Plan assets. In developing the expected long-term rate of return assumption for the U.S. Plan, the Company evaluated input from its external actuaries and investment consultants as well as long-term inflation assumptions. Projected returns by such consultants are based on broad equity and bond indices. The Company also considered its historical twenty-year compounded return of approximately 10%, which has been in excess of these broad equity and bond benchmark indices. The expected long-term rate of return on the U.S. Plan assets is based on an asset allocation assumption of 60% with equity managers, with an expected long-term rate of return of 9.5% and 40% with fixed income managers, with an expected long-term rate of return of 7.0%. As of December 31, 2009, the asset allocation was 59% with equity managers and 38% with fixed income managers and 3% in cash. The Company believes that the long-term asset allocation on average will approximate 60% with equity managers and 40% with fixed income managers. The Company regularly reviews the actual asset allocation and periodically rebalances investments to its targeted allocation when considered appropriate. Based on this methodology, the Company's expected long-term rate of return assumption to determine the accrued benefit obligation of the U.S. Plan at both December 31, 2009 and 2008 was approximately 8.25%.



The discount rate used by the Company for valuing pension liabilities is based on a review of high quality corporate bond yields with maturities approximating the remaining life of the projected benefit obligations. The discount rate for the U.S. Plan on this basis was 5.75% at December 31, 2009 and 6.25% at December 31, 2008. Although future changes to the discount rate are unknown, had the discount rate increased or decreased 50 basis points, the accrued benefit obligation would have increased or decreased by approximately \$16.2 million.

Effective January 1, 2007, the Company effected a curtailment related to the U.S. Plan, which resulted in no additional benefits being credited to salaried employees who had less than 25 years service with the Company, or who had not attained age 50 and who had less than 15 years of service with the Company. This change had the impact of decreasing pension expense during 2007 by approximately \$2.9 million. For affected employees, the curtailment in additional U.S. Plan benefits was replaced with a Company match defined contribution plan to which the Company contributed approximately \$2.0 million and \$1.9 million in 2009 and 2008, respectively.

The Company made cash contributions to the U.S. Plan of nil and \$20.0 million in 2009 and 2008, respectively. The U.S. Plan made benefit payments of \$16.1 million and \$16.5 million in 2009 and 2008, respectively. The liability for accrued pension and post-employment benefit obligations under all the Company's pension and post-retirement benefit plans (the "Plans") increased in 2009 to \$176.5 million (\$4.2 million of which is included in other accrued expenses representing required contributions to be made during 2010 for foreign plans) from \$165.9 million in 2008 primarily due to a reduction of the discount rate assumption compared to 2008 offset by an increase in plan assets in the U.S. Plan. The Company estimates that, based on current actuarial calculations, it may make a voluntary cash contribution to the U.S. Plan in 2010 of approximately \$15.0 million to \$20.0 million. Cash contributions in subsequent years will depend on a number of factors including the investment performance of the U.S. Plan assets.

### ***Critical Accounting Policies and Estimates***

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Estimates are adjusted as new information becomes available. The Company's significant accounting policies are set forth below.

**Revenue Recognition** - The Company's primary source of revenues is from product sales to its customers. Revenue from sales of the Company's products is recognized at the time the goods are delivered and title passes, provided the earning process is complete and revenue is measurable. Delivery is determined by the Company's shipping terms, which are primarily FOB shipping point. Revenue is recorded at the net amount to be received after deductions for estimated discounts, allowances and returns. These estimates and reserves are determined and adjusted as needed based upon historical experience, contract terms and other related factors. The shipping costs for the majority of the Company's sales are paid directly by the Company's customers. In the broadband communication market (approximately 10% of consolidated sales), the Company pays for shipping cost to the majority of its customers. Shipping costs are also paid by the Company for certain customers in the Interconnect Products and Assemblies segment. Amounts billed to customers related to shipping costs are immaterial and are included in net sales. Shipping costs incurred to transport products to the customer which are not reimbursed are included in selling, general and administrative expense.

**Inventories** - Inventories are stated at the lower of standard cost, which approximates average cost, or market. Provisions for slow-moving and obsolete inventory are made based on historical experience and product demand. Should future product demand change, existing inventory could become slow-moving or obsolete, and provisions would be increased accordingly.

**Depreciable Assets** - Property, plant and equipment are carried at cost less accumulated depreciation. The appropriateness and the recoverability of the carrying value of such assets are periodically reviewed taking into consideration current and expected business conditions. The Company has not had any significant impairments.

**Goodwill** - The Company performs its annual evaluation for the impairment of goodwill for the Company's reporting units in accordance with ASC Topic 350 Intangibles – Goodwill and Other as of each June 30. The Company has defined its reporting units as the two reportable business segments "Interconnect Products and Assemblies" and "Cable Products", as the components of these reportable business segments have similar economic characteristics. Goodwill impairment for each reporting unit is evaluated using a two-step approach requiring the Company to determine the fair value of the reporting unit and to compare that to the carrying value of the reporting unit. If the carrying value exceeded the fair value, the goodwill of the reporting unit would be potentially impaired and a second step of additional testing would be performed to measure the impairment loss. As of June 30, 2009, and for

each previous year in which the impairment test has been performed, the fair market value of the Company's reporting units exceeded their carrying values and therefore no impairment was recognized.

Defined Benefit Plan Obligation – The defined benefit plan obligation is based on significant assumptions such as mortality rates, discount rates and plan asset rates of return as determined by the Company in consultation with the respective benefit plan actuaries and investment advisors.

The significant accounting policies are more fully described in Note 1 to the Company's Consolidated Financial Statements.

### ***Disclosures about contractual obligations and commitments***

The following table summarizes the Company's known obligations to make future payments pursuant to certain contracts as of December 31, 2009, as well as an estimate of the timing in which such obligations are expected to be satisfied:

<b>Contractual Obligations (dollars in thousands)</b>	<b>Total</b>	<b>Less than 1 year</b>	<b>1-3 years</b>	<b>3-5 years</b>	<b>More than 5 years</b>
Long-term debt (1)	\$ 752,010	\$ -	\$ 150,667	\$ 601,126	\$ 217
Interest related to Senior Notes	143,292	29,292	57,000	57,000	-
Capital lease obligations	1,439	399	548	492	-
Operating leases	73,803	22,254	29,723	16,062	5,764
Purchase obligations	120,277	117,442	2,835	-	-
Accrued acquisition-related obligations (2)	7,244	7,244	-	-	-
Accrued pension and post employment benefit obligations (3)	40,313	4,220	8,731	9,398	17,964
<b>Total (4)</b>	<b>\$1,138,378</b>	<b>\$180,851</b>	<b>\$249,504</b>	<b>\$684,078</b>	<b>\$ 23,945</b>

- (1) The Company has excluded expected interest payments on the Revolving Credit Facility from the above table as this calculation is largely dependent on average debt levels the Company expects to have at the end of each of the years presented as well as the expected interest rates on the debt not covered by interest rate swaps. The actual interest payments made in 2009 were \$38,532. Expected debt levels, and therefore expected interest payments, are difficult to predict, as they are significantly impacted by such items as future acquisitions, repurchases of treasury stock, dividend payments as well as payments or additional borrowing made to reduce or increase the underlying revolver balance.
- (2) Accrued acquisition-related obligations consist of obligations for additional purchase price and performance-based cash consideration.
- (3) Included in this table are estimated benefit payments expected to be made under the Company's unfunded pension and post-retirement benefit plans. The Company also maintains several funded pension and post-retirement benefit plans, the most significant of which covers its U.S. employees. Over the past several years, there has been no minimum requirement for Company contributions to the U.S. Plan due to prior contributions made in excess of minimum requirements, so the Company did not make any such contributions in 2009. The Company may make a voluntary contribution to the U.S. Plan in the range of \$15,000 to \$20,000 in 2010. As a result, it is not possible to reasonably estimate expected required contributions in the above table since several assumptions are required to calculate the minimum required contributions, such as the discount rate and expected returns on pension assets.
- (4) As of December 31, 2009, the Company has liabilities of \$40,208 recognized in accordance with the Income Taxes Topic of the ASC. Due to the high degree of uncertainty regarding the timing of potential future cash flows associated with the non-current liabilities, it is very difficult to make a reasonably reliable estimate of the amount and period in which these non-current liabilities might be paid.

### **Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

The Company, in the normal course of doing business, is exposed to the risks associated with foreign currency exchange rates and changes in interest rates.

#### ***Foreign Currency Exchange Rate Risk***

The Company conducts business in several international currencies through its worldwide operations, and as a result is subject to foreign exchange exposure due to changes in exchange rates of the various currencies. Changes in exchange rates can positively or negatively affect the Company's sales, gross margins and retained earnings. The Company attempts to minimize currency exposure risk by producing its products in the same country or region in which the products are sold, thereby generating revenues and incurring expenses in the same currency and by managing its working capital although there can be no assurance that this approach will be successful, especially in the event of a significant and sudden decline in the value of any of the international currencies of the Company's worldwide operations. The Company does not engage in purchasing forward exchange contracts for speculative purposes.

### ***Interest Rate Risk***

As of December 31, 2009, the Company had interest rate swap agreements that fix the Company's LIBOR interest rate on \$150.0 million of floating rate bank debt at 4.73%, expiring in July 2010. At December 31, 2009, the Company's average LIBOR rate was 4.73%. A 10% change in the LIBOR interest rate at December 31, 2009 would have no material effect on interest expense. The Company does not expect changes in interest rates to have a material effect on income or cash flows in 2010, although there can be no assurances that interest rates will not significantly change.

In November 2009, the Company issued \$600.0 million of unsecured Senior Notes at a discount of 99.813% due in November 2014 with a fixed interest rate of 4.75%.

**Item 8. Financial Statements and Supplementary Data**  
**Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Shareholders of  
Amphenol Corporation  
Wallingford, Connecticut

We have audited the accompanying consolidated balance sheets of Amphenol Corporation and subsidiaries (the "Company") as of December 31, 2009 and 2008, and the related consolidated statements of income, changes in shareholders' equity and other comprehensive income, and cash flow for each of the three years in the period ended December 31, 2009. Our audits also included the financial statement schedule listed in the Index at Item 15. We also have audited the Company's internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control — Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for these consolidated financial statements and consolidated financial statement schedule, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management Report on Internal Control. Our responsibility is to express an opinion on these consolidated financial statements and consolidated financial statement schedule and an opinion on the Company's internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Amphenol Corporation and subsidiaries as of December 31, 2009 and 2008, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2009, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein. Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on the criteria established in *Internal Control — Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

*Deloitte & Touche LLP*

Hartford, Connecticut  
February 23, 2010



**Consolidated Statements of Income***(dollars in thousands, except per share data)*

	<i>Year Ended December 31,</i>		
	<i>2009</i>	<i>2008</i>	<i>2007</i>
Net sales	\$2,820,065	\$3,236,471	\$2,851,041
Cost of sales	1,933,511	2,187,318	1,920,900
Gross profit	886,554	1,049,153	930,141
Selling, general and administrative expense	397,641	416,914	377,283
Operating income	488,913	632,239	552,858
Interest expense	(36,586)	(39,627)	(36,876)
Early extinguishment of interest rate swaps	(4,575)	-	-
Other expenses, net	(1,225)	(32)	(4,480)
Income before income taxes	446,527	592,580	511,502
Provision for income taxes	(119,311)	(163,003)	(147,790)
Net income	327,216	429,577	363,712
Less: Net income attributable to noncontrolling interests	(9,382)	(10,426)	(10,518)
Net income attributable to Amphenol Corporation	\$ 317,834	\$ 419,151	\$ 353,194
Net income per common share – Basic	<u>\$1.85</u>	<u>\$2.39</u>	<u>\$1.98</u>
Weighted average common shares outstanding – Basic	171,607,643	175,663,797	178,453,249
Net income per common share – Diluted	<u>\$1.83</u>	<u>\$2.34</u>	<u>\$1.94</u>
Weighted average common shares outstanding - Diluted	173,941,752	178,813,013	182,503,969
Dividends declared per common share	<u>\$0.06</u>	<u>\$0.06</u>	<u>\$0.06</u>

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*See accompanying notes to consolidated financial statements.*

**Consolidated Balance Sheets***(dollars in thousands, except per share data)*

	<i>December 31,</i>	
	<i>2009</i>	<i>2008</i>
<b>Assets</b>		
Current Assets:		
Cash and cash equivalents	\$ 384,613	\$ 214,987
Accounts receivable, less allowance for doubtful accounts of \$18,785 and \$14,982, respectively	449,591	515,999
Inventories, net:		
Raw materials and supplies	124,192	130,572
Work in process	215,883	233,003
Finished goods	121,675	148,932
	461,750	512,507
Other current assets	124,441	92,371
Total current assets	1,420,395	1,335,864
Land and depreciable assets:		
Land	20,008	18,699
Buildings and improvements	152,265	149,631
Machinery and equipment	735,789	686,949
	908,062	855,279
Accumulated depreciation	(575,187)	(510,764)
	332,875	344,515
Goodwill	1,368,672	1,232,335
Other long-term assets	97,242	81,445
	\$3,219,184	\$2,994,159
<b>Liabilities &amp; Shareholders' Equity</b>		
Current Liabilities:		
Accounts payable	\$292,122	\$305,950
Accrued salaries, wages and employee benefits	64,143	59,644
Accrued income taxes	57,272	65,846
Accrued acquisition-related obligations	7,244	120,357
Other accrued expenses	81,979	82,596
Current portion of long-term debt and capital lease obligations	399	439
Total current liabilities	503,159	634,832
Long-term debt and capital lease obligations	753,050	786,020
Accrued pension and post-employment benefit obligations	172,235	161,669
Other long-term liabilities	27,922	43,069
Commitments and contingent liabilities (Notes 2, 8 and 14)		
Shareholders' Equity:		
Class A Common Stock, \$.001 par value; 500,000,000 shares authorized; 173,209,928 and 171,186,218 shares issued and outstanding at December 31, 2009 and 2008, respectively	174	171
Additional paid-in capital	71,368	22,746
Accumulated earnings	1,774,625	1,467,099
Accumulated other comprehensive loss	(100,090)	(140,591)
Total shareholders' equity attributable to Amphenol Corporation	1,746,077	1,349,425
Noncontrolling interests	16,741	19,144
Total equity	1,762,818	1,368,569
	\$3,219,184	\$2,994,159

See accompanying notes to consolidated financial statements.

# Consolidated Statements of Changes in Shareholders' Equity and Other Comprehensive Income

(dollars in thousands)

	<i>Common Stock</i>	<i>Additional Paid in Capital (Deficit)</i>	<i>Comprehensive Income (Loss)</i>	<i>Accumulated Earnings</i>	<i>Accum. Other Comprehensive Income (Loss)</i>	<i>Treasury Stock</i>	<i>Noncontrolling Interests</i>	<i>Total Equity</i>
<b>Balance January 1, 2007</b>	\$179	\$(119,421)		\$1,142,536	\$(81,084)	\$(39,216)	\$18,681	\$921,675
Comprehensive income:								
Net income			\$363,712	353,194			10,518	363,712
Other comprehensive income, net of tax:								
Translation adjustments			28,228		26,078		2,150	28,228
Revaluation of interest rate derivatives			(10,070)		(10,070)			(10,070)
Defined benefit plan liability adjustment			21,432		21,432			21,432
Other comprehensive income			39,590					
Comprehensive income			<u>\$403,302</u>					
Purchase of noncontrolling interests							(15,781)	(15,781)
Acquisitions resulting in noncontrolling interests							2,841	2,841
Distributions to shareholders of noncontrolling interests							(3,575)	(3,575)
Purchase of treasury stock						(93,594)		(93,594)
Retirement of treasury stock	(1)			(53,198)		53,199		-
Cumulative effect of adoption of ASC 740				(163)				(163)
Stock compensation		207						207
Stock options exercised, including tax benefit	3	63,123						63,126
Dividends declared				(10,734)				(10,734)
Stock-based compensation expense		<u>12,444</u>						<u>12,444</u>
<b>Balance December 31, 2007</b>	\$181	\$(43,647)		\$1,431,635	\$(43,644)	\$(79,611)	\$14,834	\$1,279,748
Comprehensive income:								
Net income			\$429,577	419,151			10,426	429,577
Other comprehensive income, net of tax:								
Translation adjustments			(39,518)		(36,589)		(2,929)	(39,518)
Revaluation of interest rate derivatives			(8,691)		(8,691)			(8,691)
Defined benefit plan liability adjustment			(51,667)		(51,667)			(51,667)
Other comprehensive loss			<u>(99,876)</u>					
Comprehensive income			<u>\$329,701</u>					
Purchase of noncontrolling interests							(445)	(445)
Acquisitions resulting in noncontrolling interests							197	197
Distributions to shareholders of noncontrolling interests							(2,939)	(2,939)
Purchase of treasury stock						(293,626)		(293,626)
Retirement of treasury stock	(11)			(373,226)		373,237		-
Stock compensation		198						198
Stock options exercised, including tax benefit	1	49,879						49,880
Dividends declared				(10,461)				(10,461)
Stock-based compensation expense		<u>16,316</u>						<u>16,316</u>
<b>Balance December 31, 2008</b>	\$171	\$22,746		\$1,467,099	\$(140,591)	\$ -	\$19,144	\$1,368,569
Comprehensive income:								
Net income			\$327,216	317,834			9,382	327,216
Other comprehensive income, net of tax:								
Translation adjustments			22,521		23,793		(1,272)	22,521
Revaluation of interest rate derivatives			13,354		13,354			13,354
Defined benefit plan liability adjustment			3,354		3,354			3,354
Other comprehensive income			<u>39,229</u>					
Comprehensive income			<u>\$366,445</u>					
Purchase of noncontrolling interests		(14,529)					(1,367)	(15,896)
Acquisitions resulting in noncontrolling interests							983	983
Distributions to shareholders of noncontrolling interests							(10,129)	(10,129)
Stock compensation		131						131
Stock options exercised, including tax benefit	3	42,780						42,783
Dividends declared				(10,308)				(10,308)
Stock-based compensation expense		<u>20,240</u>						<u>20,240</u>
<b>Balance December 31, 2009</b>	\$174	\$71,368		\$1,774,625	\$(100,090)	\$ -	\$16,741	\$1,762,818

See accompanying notes to consolidated financial statements.

## Consolidated Statements of Cash Flow

(dollars in thousands)

	Year Ended December 31,		
	2009	2008	2007
Net income	\$327,216	\$429,577	\$363,712
Adjustments for cash from operating activities:			
Depreciation and amortization	98,524	91,302	82,348
Stock-based compensation expense	20,240	16,316	12,444
Net change in operating assets and liabilities:			
Accounts receivable	96,588	1,419	(87,013)
Inventory	76,332	(47,570)	(22,724)
Other current assets	6,017	(7,504)	(7,232)
Excess tax benefits from stock-based payment arrangements	(16,085)	(21,307)	(23,691)
Net change in receivables sold	(3,000)	-	-
Accounts payable	(31,709)	2,699	43,651
Accrued income taxes	16,920	13,623	5,466
Other accrued liabilities	(19,494)	18,644	28,549
Accrued pension and post employment benefits	6,526	(15,940)	(6,316)
Other long-term assets	8,842	1,900	1,789
Other	(4,620)	(1,636)	(3,084)
Cash flow provided by operating activities	582,297	481,523	387,899
Cash flow from investing activities:			
Additions to property, plant and equipment	(63,058)	(108,280)	(103,772)
Proceeds from disposal of fixed assets	3,224	940	5,354
Purchases of short-term investments	(33,342)	(2,938)	(1,360)
Acquisitions, net of cash acquired	(280,014)	(135,807)	(138,163)
Cash flow used in investing activities	(373,190)	(246,085)	(237,941)
Cash flow from financing activities:			
Net change in borrowings under revolving credit facilities	(631,934)	61,914	41,622
Borrowings under senior notes, net of discount	598,878	-	-
Settlement of interest rate swap agreements	(4,575)	-	-
Payment of fees and expenses related to senior notes financing	(4,650)	-	-
Purchase of treasury stock	-	(293,625)	(93,594)
Proceeds from exercise of stock options	25,481	27,081	34,550
Excess tax benefits from stock-based payment arrangements	16,085	21,307	23,691
Payments to noncontrolling interests	(23,328)	-	(41,137)
Dividend payments	(10,279)	(10,617)	(10,710)
Cash flow used in financing activities	(34,322)	(193,940)	(45,578)
Effect of exchange rate changes on cash and cash equivalents	(5,159)	(10,152)	5,126
Net change in cash and cash equivalents	169,626	31,346	109,506
Cash and cash equivalents balance, beginning of year	214,987	183,641	74,135
Cash and cash equivalents balance, end of year	\$384,613	\$214,987	\$183,641
Cash paid during the year for:			
Interest	\$ 38,532	\$ 39,180	\$ 36,238
Income taxes	117,122	124,929	100,772

See accompanying notes to consolidated financial statements.



## **Notes to Consolidated Financial Statements**

*(dollars in thousands, except per share data)*

### ***Note 1-Summary of Significant Accounting Policies***

#### ***Operations***

Amphenol Corporation ("Amphenol" or the "Company") operates two business segments which consist of manufacturing and selling interconnect products and assemblies, and manufacturing and selling cable products. The Company sells its products to customer locations worldwide.

#### ***Use of Estimates***

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### ***Principles of Consolidation***

The consolidated financial statements include the accounts of the Company and its subsidiaries. All material intercompany balances and transactions have been eliminated in consolidation.

#### ***Cash and Cash Equivalents***

Cash and cash equivalents consist of cash and liquid investments with an original maturity of less than three months. The carrying amounts approximate fair values of those instruments, the majority of which are in non-U.S. accounts.

#### ***Sale of Receivables***

A subsidiary of the Company has an agreement with a financial institution whereby the subsidiary can sell an undivided interest of up to \$100,000 in a designated pool of qualified accounts receivable (the "Accounts Receivable Agreement"). The Company services, administers and collects the receivables on behalf of the purchaser. The Accounts Receivable Agreement includes certain covenants and provides for various events of termination and was originally set to expire in July 2009. The Accounts Receivable Agreement was amended in May 2009 to extend the term of the agreement to May 2010. Upon expiration of the term, the Company intends to replace the Accounts Receivable Agreement with a similar program. Due to the short-term nature of the accounts receivable, the fair value approximates carrying value. Program fees payable to the purchaser under this agreement are equivalent to rates afforded high quality commercial paper issuers plus certain fees and administrative expenses and are included in other expenses, net, in the accompanying Consolidated Statements of Income. The aggregate value of receivables transferred to the pool for the year 2009, 2008 and 2007 were \$986,655, \$1,068,229 and \$1,065,892, respectively. At December 31, 2009 and 2008, \$73,964 and \$104,388, respectively, of accounts receivable were transferred to the subsidiary, but not purchased by the financial institution and are therefore included in the accounts receivable balance in the accompanying Consolidated Balance Sheets. At December 31, 2009 and 2008, \$82,000 and \$85,000, respectively, of receivables were sold and are therefore not reflected in the accounts receivable or debt balances in the accompanying Consolidated Balance Sheets. Effective January 1, 2010, with the adoption of recent amendments to the Transfers and Servicing and Consolidation Topics of the ASC, the Company will report receivables sold under the Accounts Receivable Agreement, that as of December 31, 2009 were reported off-balance sheet, as accounts receivable and short-term debt on its Consolidated Balance Sheets. Refer to "Recent Accounting Changes."

#### ***Inventories***

Inventories are stated at the lower of standard cost, which approximates average cost, or market. The principal components of cost included in inventories are materials, direct labor and manufacturing overhead.

#### ***Depreciable Assets***

Property, plant and equipment are carried at cost less accumulated depreciation. Depreciation is recorded on a straight-line basis over the respective asset lives determined on a composite basis by asset group or on a specific item basis using the estimated useful lives of such assets which range from 3 to 12 years for machinery and equipment and 20 to 40 years for buildings. Leasehold building improvements are depreciated over the shorter of the lease term or estimated useful life. It is the Company's policy to periodically review fixed asset lives. Depreciation expense is included in both costs of sales and selling, general and administrative expense in

the Consolidated Statements of Income based on the specific categorization and use of the underlying asset being depreciated. In accordance with the Property, Plant and Equipment Topic of the ASC, the Company assesses the impairment of property and equipment subject to depreciation, whenever events or changes in circumstances indicate the carrying value may not be recoverable. Factors the Company considers important, which could trigger an impairment review, include significant changes in the manner of our use of the asset, significant changes in historical trends in operating performance, significant changes in projected operating performance, and significant negative economic trends. There have been no significant impairments recorded as a result of such reviews.

### ***Goodwill***

The Company performs its annual evaluation for the impairment of goodwill for the Company's reporting units in accordance with ASC Topic 350 Intangibles – Goodwill and Other as of each June 30. The Company has defined its reporting units as the two reportable business segments "Interconnect Products and Assemblies" and "Cable Products", as the components of these reportable business segments have similar economic characteristics. Goodwill impairment for each reporting unit is evaluated using a two-step approach requiring the Company to determine the fair value of the reporting unit and to compare that to the carrying value of the reporting unit. If the carrying value exceeded the fair value, the goodwill of the reporting unit would be potentially impaired and a second step of additional testing would be performed to measure the impairment loss. As of June 30, 2009, and for each previous year in which the impairment test has been performed, the fair market value of the Company's reporting units exceeded their carrying values and therefore no impairment was recognized.

### ***Intangible Assets***

Intangible assets are included in other long-term assets and consist primarily of proprietary technology, customer relationships and license agreements and are amortized over the periods of benefit. The Company assesses the impairment of long-lived assets, other than goodwill, including identifiable intangible assets subject to amortization, whenever significant events or significant changes in circumstances indicate the carrying value may not be recoverable. Factors the Company considers important, which could trigger an impairment review, include significant changes in the manner of our use of the asset, changes in historical trends in operating performance, significant changes in projected operating performance, and significant negative economic trends. There have been no impairments recorded as a result of such reviews.

### ***Revenue Recognition***

The Company's primary source of revenues is from product sales to its customers.

Revenue from sales of the Company's products is recognized at the time the goods are delivered and title passes, provided the earning process is complete and revenue is measurable. Delivery is determined by the Company's shipping terms, which are primarily FOB shipping point. Revenue is recorded at the net amount to be received after deductions for estimated discounts, allowances and returns. These estimates and reserves are determined and adjusted as needed based upon historical experience, contract terms and other related factors.

The shipping costs for the majority of the Company's sales are paid directly by the Company's customers. In the broadband communication market (approximately 10% of consolidated sales), the Company pays for shipping costs to the majority of its customers. Shipping costs are also paid by the Company for certain customers in the Interconnect Products and Assemblies segment. Amounts billed to customers related to shipping costs are immaterial and are included in net sales. Shipping costs incurred to transport products to the customer which are not reimbursed are included in selling, general and administrative expense.

### ***Retirement Pension Plans***

Costs for retirement pension plans include current service costs and amortization of prior service costs over periods of up to thirty years. It is the Company's policy to fund current pension costs taking into consideration minimum funding requirements and maximum tax deductible limitations. The expense of retiree medical benefit programs is recognized during the employees' service with the Company as well as amortization of a transition obligation previously recognized. The recognition of expense for retirement pension plans and medical benefit programs is significantly impacted by estimates made by management such as discount rates used to value certain liabilities, expected return on assets and future health care costs. The Company uses third-party specialists to assist management in appropriately measuring the expense associated with pension and other post-retirement plan benefits.

### ***Stock Options***

The Company accounts for its option awards in accordance with the Equity and Compensation Topics of the ASC and recognizes compensation expense in the accompanying Consolidated Statements of Income over the service period that the awards are expected to vest. The Company recognizes expense for stock-based compensation with graded vesting on a straight-line basis over the vesting period of the entire award. Stock-based compensation expense includes the estimated effects of forfeitures, and estimates of forfeitures will be adjusted over the requisite service period to the extent actual forfeitures differ, or are expected to differ from such estimates. Changes in estimated forfeitures will be recognized in the period of change and will also impact the amount of expense to be recognized in future periods. The Company's income before income taxes was reduced by \$20,240, \$16,316 and \$12,444 for the years ended December 31, 2009, 2008 and 2007, respectively, related to the expense incurred for stock-based compensation plans, which is classified in selling, general and administrative expenses on the accompanying Consolidated Statements of Income.

The fair value of stock options has been estimated at the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions:

	<u>2009</u>	<u>2008</u>	<u>2007</u>
Risk free interest rate	2.2%	3.2%	4.8%
Expected life	5.6 years	5.5 years	5 years
Expected volatility	34.0%	28.0%	26.0%
Expected dividend yield	0.2%	0.1%	0.2%

### ***Income Taxes***

Deferred income taxes are provided for revenue and expenses which are recognized in different periods for income tax and financial statement purposes. Deferred income taxes are not provided on undistributed earnings of foreign affiliated companies which are considered to be permanently invested. It is not practicable to estimate the amount of tax that might be payable if undistributed earnings were to be repatriated. Deferred tax assets are regularly assessed for recoverability based on both historical and anticipated earnings levels and a valuation allowance is recorded when it is more likely than not that these amounts will not be recovered. The Company includes estimated interest and penalties related to unrecognized tax benefits in the provision for income taxes.

### ***Foreign Currency Translation***

The financial position and results of operations of the Company's significant foreign subsidiaries are measured using local currency as the functional currency. Assets and liabilities of such subsidiaries have been translated at current exchange rates and related revenues and expenses have been translated at weighted average exchange rates. The aggregate effect of translation adjustments is included as a component of accumulated other comprehensive income (loss) within shareholders' equity. Transaction gains and losses related to operating assets and liabilities are included in selling, general and administrative expense, and those related to non-operating assets and liabilities are included in other expenses, net.

### ***Research and Development***

Costs incurred in connection with the development of new products and applications are expensed as incurred. Research and development expenses for the creation of new and improved products and processes were \$63,978, \$68,058 and \$62,397, for the years 2009, 2008 and 2007, respectively.

### ***Environmental Obligations***

The Company recognizes the potential cost for environmental remediation activities when site assessments are made, remediation efforts are probable and related amounts can be reasonably estimated; potential insurance reimbursements are not recorded. The Company regularly assesses its environmental liabilities through reviews of contractual commitments, site assessments, feasibility studies and formal remedial design and action plans.

### ***Net Income per Common Share***

Basic income per common share is based on the net income attributable to Amphenol Corporation for the year divided by the weighted average number of common shares outstanding. Diluted income per common share assumes the exercise of outstanding,

dilutive stock options using the treasury stock method. On January 17, 2007, the Company announced a 2-for-1 stock split that was effective for stockholders of record at March 16, 2007 and these additional shares were distributed on March 30, 2007. The share information herein reflects the effect of such stock split.

### ***Derivative Financial Instruments***

Derivative financial instruments, which are periodically used by the Company in the management of its interest rate and foreign currency exposures, are accounted for as cash flow hedges. Gains and losses on derivatives designated as cash flow hedges resulting from changes in fair value are recorded in accumulated other comprehensive income, and subsequently reflected in net income in a manner that matches the timing of the actual income or expense of such instruments with the hedged transaction. As of December 31, 2009, the Company had interest rate protection in the form of swaps that effectively fixed the Company's LIBOR interest rate on \$150,000 of floating rate Revolving Credit Facility at 4.73%, expiring in July 2010.

### ***Recent Accounting Changes***

In June 2009, the FASB issued Statement No. 168, "The FASB Accounting Standards Codification ("ASC") and the Hierarchy of Generally Accepted Accounting Principles," which is a significant restructuring of accounting and reporting standards designed to simplify user access to all authoritative U.S. generally accepted accounting principles by providing the authoritative literature in a topically organized structure. The Company has adopted the ASC, which became effective for interim and annual periods ending after September 15, 2009.

Effective January 1, 2009, the Company adopted amended standards set forth in the Consolidation Topic of the ASC. These standards require companies to classify expenses related to noncontrolling interests' share in income below net income (earnings per share continues to be determined after the impact of the noncontrolling interests' share in net income of the Company). In addition, these standards require the liability related to noncontrolling interests to be presented as a separate caption within equity. The presentation and disclosure requirements of these standards were retroactively applied in the accompanying financial statements. In connection with the adoption of these standards, the Company also changed the presentation of certain information in the Notes to Consolidated Financial Statements as well as on the Consolidated Statements of Cash Flow within operating activities, investing activities and financing activities.

The Subsequent Events Topic of the ASC provides general standards of accounting for, and disclosure of, events that occur after the balance sheet date but before financial statements are issued or are available to be issued. In particular, these standards set forth: (1) the period after the balance sheet date during which management of a reporting entity should evaluate events or transactions that may occur for potential recognition or disclosure in the financial statements; (2) the circumstances under which an entity should recognize events or transactions occurring after the balance sheet date in its financial statements; and (3) the disclosures that an entity should make about events or transactions that occurred after the balance sheet date. Certain standards within the Subsequent Events Topic regarding disclosure became effective for interim or annual financial periods ending after June 15, 2009. The Company adopted such standards, which did not have a material impact on the Company's consolidated financial statements. The Company evaluated subsequent events through the date the accompanying financial statements were issued, which was February 23, 2010.

In June 2009, the Transfers and Servicing Topic and the Consolidation Topic of the ASC were amended specifically in terms of transfers of financial assets and consolidation of variable interest entities. These standards apply prospectively to financial asset transfers occurring in fiscal years beginning after November 15, 2009 to variable interest entities existing on or after November 15, 2009.

The objective of the amendment to the ASC Transfers and Servicing Topic is to improve the relevance, representational faithfulness and comparability of the information that a reporting entity provides in its financial statements about a transfer of financial assets; the effects of a transfer on its financial position; financial performance and cash flows; and a transferor's continuing involvement, if any, in transferred financial assets. This amendment eliminates the exemption from consolidation for qualifying special purpose entities ("QSPEs"). As a result, a transferor must evaluate existing QSPEs to determine whether they must be consolidated in the reporting entity's financial statements.

The objective of the amendment to the Consolidation Topic of the ASC is to require an enterprise to perform an analysis to determine whether the enterprise's variable interest or interests give it a controlling financial interest in a variable interest entity. This analysis identifies the primary beneficiary of a variable interest entity as the enterprise that has both of the following characteristics: (1) the power to direct the activities of a variable interest entity that most significantly impact the entity's economic per-



formance and (2) the obligation to absorb losses of the entity that could potentially be significant to the variable interest entity or the right to receive benefits from the entity that could potentially be significant to the variable interest entity.

The Company evaluated the amendments discussed above, and as a result, the Company will report receivables sold under its receivable securitization agreement as accounts receivable and short-term debt on its Consolidated Balance Sheets effective January 1, 2010. As of December 31, 2009 and December 31, 2008, approximately \$82,000 and \$85,000, respectively, of receivables were sold and are not reflected in accounts receivable or debt in the accompanying Consolidated Balance Sheets. Fees associated with the Accounts Receivable Agreement, which are currently included in other expenses, net will be included in interest expense in the Consolidated Statements of Income. The Company's credit ratios and ratings have treated receivables sold under the Accounts Receivable Agreement as debt; therefore, the Company believes these ratios and ratings will be unaffected by the adoption of the amendment to this Topic.

## ***Note 2—Long-Term Debt and Capital Lease Obligations***

Long-term debt consists of the following:

	<i>Average Interest Rate at December 31, 2009</i>	<i>Maturity</i>	<i>December 31,</i>	
			<i>2009</i>	<i>2008</i>
Senior Notes (less unamortized discount of \$1,085)	4.75%	2014	\$598,915	\$ -
Revolving Credit Facility	5.13%	2011	150,000	778,000
Notes payable to foreign banks and other debt	7.71%	2010-2018	4,534	8,459
			753,449	786,459
Less current portion			399	439
Total long-term debt and capital lease obligations			<u>\$753,050</u>	<u>\$786,020</u>

In November 2009, the Company issued \$600,000 of unsecured 4.75% Senior Notes due in November, 2014 at a discount of 99.813%. Net proceeds from the sale of the Senior Notes were used to repay borrowings under the Company's Revolving Credit Facility. In addition, the Company incurred fees and expenses related to the Senior Notes of \$4,650, which were capitalized and will be amortized over the term of the Senior Notes. Interest on the Senior Notes is payable semi-annually on May 15 and November 15 of each year, beginning on May 15, 2010. The Company will make each interest payment to the holders of record on the immediately preceding May 1 and November 1. The Company may, at its option, redeem some or all of the Senior Notes at any time by paying a make-whole premium, plus accrued and unpaid interest, if any, to the date of repurchase. The Senior Notes are unsecured and rank equally in right of payment with all of the Company's other unsecured senior indebtedness.

In conjunction with the note issuance, the Company's existing five-year senior unsecured Revolving Credit Facility, which matures in August 2011, was amended to reduce the commitment from \$1,000,000 to \$752,000. At December 31, 2009, borrowings and availability under the facility were \$150,000 and \$602,000, respectively. The Company's interest rate on borrowings under the Revolving Credit Facility is LIBOR plus 40 basis points. The Company also pays certain annual agency and facility fees. The Revolving Credit Facility requires that the Company satisfy certain financial covenants. At December 31, 2009, the Company was in compliance with the financial covenants under the Revolving Credit Facility, and the Company's credit rating from Standard & Poor's was BBB- and from Moody's was Baa3.

As of December 31, 2009, the Company had interest rate swap agreements of \$150,000 that fix the Company's LIBOR interest rate at 4.73%, expiring in July 2010. The fair value of such agreements represents the amounts that the Company would receive or pay if the agreements were terminated. The fair value of swaps indicated that termination of the agreements at December 31, 2009 would have resulted in a pre-tax loss of \$3,664; such loss, net of tax of \$1,356, was recorded in accumulated other comprehensive loss. In conjunction with the repayment of borrowings under the Revolving Credit Facility from the net proceeds from the issuance of Senior Notes, certain interest rate swap agreements were terminated and a one-time charge of \$4,575 (or \$.02 per share) was incurred related to the cost of such termination.

The maturity of the Company's long-term debt over each of the next five years ending December 31, is as follows: 2010 - \$399; 2011 - \$150,937; 2012 - \$278; 2013 - \$204; 2014 - \$601,414; thereafter \$217.

The fair value of the Company's Senior Notes approximated its recorded value at December 31, 2009 based on recent bid prices. The fair value of the Company's Revolving Credit Facility approximated its fair value at December 31, 2009.

### ***Note 3—Fair Value Measurements***

Effective January 1, 2008, the Company adopted standards set forth in the Fair Value Measurements and Disclosures Topic of the ASC, which includes a new framework for measuring fair value of financial and non-financial instruments and expands related disclosures. The Company does not have any non-financial instruments accounted for at fair value on a recurring basis. Broadly, the framework within the Fair Value Measurements and Disclosures Topic requires fair value to be determined based on the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants. These standards establish market or observable inputs as the preferred source of values. Assumptions based on hypothetical transactions are used in the absence of market inputs.

The valuation techniques required are based upon observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Company's market assumptions. These two types of inputs create the following fair value hierarchy:

- Level 1 Quoted prices for identical instruments in active markets.
- Level 2 Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.
- Level 3 Significant inputs to the valuation model are unobservable.

The Company believes that the assets or liabilities subject to such standards with fair value disclosure requirements are short-term investments that are independently valued using market observable Level 2 inputs and derivative instruments, which represent interest rate swaps that are independently valued using market observable Level 2 inputs including interest rate yield curves. As of December 31, 2009 and 2008, the fair values of short-term investments were \$37,770 and \$4,428, respectively, and were included in other current assets in the accompanying Condensed Consolidated Balance Sheets. As of December 31, 2009 and 2008, the fair values of derivative instruments were \$3,664 and \$24,957, respectively, and were included in other accrued expenses at December 31, 2009 and in other accrued expenses and other long-term liabilities at December 31, 2008 (Note 4) in the accompanying Consolidated Balance Sheets. The impact of the credit risk related to these financial assets is immaterial.

The Company does not have any other significant financial or non-financial assets and liabilities that are measured at fair value on a non-recurring basis.

### ***Note 4—Derivative Instruments***

Effective January 1, 2009, the Company adopted standards set forth in the Derivatives and Hedging Topic of the ASC, which require disclosure of: (1) how and why an entity uses derivative instruments; (2) how derivative instruments and related hedged items are accounted for in accordance with the Derivatives and Hedging Topic; and (3) how derivative instruments and related hedged items affect an entity's financial position, financial performance, and cash flows.

The Company is exposed to certain risks related to its ongoing business operations. The primary risk managed by using derivative instruments is interest rate risk. Forward interest rate swap agreements are entered into to manage interest rate risk associated with the Company's variable-rate borrowings.

Companies are required to recognize derivative instruments as either assets or liabilities at fair value in the Consolidated Balance Sheets. In accordance with the Derivatives and Hedging Topic, the Company designates forward interest rate swap agreements on variable-rate borrowings as cash flow hedges.

As of December 31, 2009 and December 31, 2008, the Company had the following derivative activity related to cash flow hedges:

	Balance Sheet Location	Fair Value	
		December 31, 2009	December 31, 2008
Derivatives designated as hedging instruments under the Derivatives and Hedging Topic of the ASC:			
Interest rate contracts	Other accrued expenses	\$ 3,664	\$ 12,053
Interest rate contracts	Other long-term liabilities	-	12,904
Total derivatives designated as hedging instruments		\$ 3,664	\$ 24,957

For the years ended December 31, 2009 and 2008, a gain of \$13,354 and a loss of \$8,691, respectively, was recognized in accumulated other comprehensive loss associated with interest rate contracts. Approximately \$20,700 was reclassified from accumulated other comprehensive loss into net income during the period. The Company expects to reclassify approximately \$3,600 from accumulated other comprehensive loss into net income in the next twelve months.

As of December 31, 2009, the derivatives of the Company were considered effective hedges as defined in the Derivatives and Hedging Topic.

#### ***Note 5—Income Taxes***

The components of income before income taxes and the provision for income taxes are as follows:

	Year Ended December 31,		
	2009	2008	2007
Income before income taxes:			
United States	\$ 98,170	\$ 179,292	\$ 216,311
Foreign	348,357	413,288	295,191
	<u>\$446,527</u>	<u>\$ 592,580</u>	<u>\$ 511,502</u>
Current provision:			
United States	\$ 38,621	\$ 63,052	\$ 74,900
Foreign	89,969	100,744	64,137
	<u>\$128,590</u>	<u>\$ 163,796</u>	<u>\$ 139,037</u>
Deferred provision:			
United States	\$ (2,295)	\$ 2,564	\$ 11,829
Foreign	(6,984)	(3,357)	(3,076)
	<u>(9,279)</u>	<u>(793)</u>	<u>8,753</u>
Total provision for income taxes	<u>\$ 119,311</u>	<u>\$ 163,003</u>	<u>\$ 147,790</u>

At December 31, 2009, the Company had \$49,182 and \$3,429 of foreign tax loss and credit carryforwards, and state tax credit carryforwards net of federal benefit, respectively, of which \$21,142 and \$132, respectively, expire or will be refunded at various dates through 2024 and the balance can be carried forward indefinitely.

A valuation allowance of \$13,816 and \$9,946 at December 31, 2009 and 2008, respectively, has been recorded which relates to the foreign net operating loss carryforwards and state tax credits. The net change in the valuation allowance for deferred tax assets was an increase of \$3,870 and \$3,860 in 2009 and 2008, respectively, which was related to foreign net operating loss and foreign and state credit carryforwards.

Differences between the U.S. statutory federal tax rate and the Company's effective income tax rate are analyzed below:

	<i>Year Ended December 31,</i>		
	<i>2009</i>	<i>2008</i>	<i>2007</i>
U.S. statutory federal tax rate	35.0%	35.0%	35.0%
State and local taxes	.9	.6	1.1
Foreign earnings and dividends taxed at different rates	(9.6)	(8.4)	(7.3)
Valuation allowance	1.0	.4	-
Other	(.6)	(.1)	.1
Effective tax rate	<u>26.7%</u>	<u>27.5%</u>	<u>28.9%</u>

The Company's deferred tax assets and liabilities, excluding the valuation allowance, comprised the following:

	<i>December 31,</i>	
	<i>2009</i>	<i>2008</i>
Deferred tax assets relating to:		
Accrued liabilities and reserves	\$14,075	\$10,138
Operating loss and tax credit carryforwards	16,758	10,683
Pensions, net	37,278	35,666
Interest rate derivatives	1,355	9,234
Inventory reserves	13,724	12,734
Employee benefits	18,463	14,275
	<u>\$101,653</u>	<u>\$92,730</u>
Deferred tax liabilities relating to:		
Goodwill	\$45,657	\$35,081
Depreciation	1,591	437
	<u>\$47,248</u>	<u>\$35,518</u>

At December 31, 2009 and 2008, the amount of the liability for unrecognized tax benefits, including penalties and interest, which if recognized would impact the effective tax rate, was approximately \$40,208 and \$35,666. As of December 31, 2009, the Company does not have any tax positions for which management believes it is reasonably possible that the total amounts of unrecognized benefits will materially increase or decrease within the next twelve months.

A tabular reconciliation of the gross amounts of unrecognized tax benefits excluding interest and penalties at the beginning and end of the year for both 2009 and 2008 is as follows:

	<i>2009</i>	<i>2008</i>
Unrecognized tax benefits as of January 1	\$31,272	\$29,412
Gross increases and gross decreases for tax positions in prior periods	4,576	964
Gross increases - current period tax position	6,027	4,140
Settlements	-	(19)
Lapse of statute of limitations	(6,347)	(3,225)
Unrecognized tax benefits as of December 31	<u>\$35,528</u>	<u>\$31,272</u>

The Company includes estimated interest and penalties related to unrecognized tax benefits in the provision for income taxes. During the year ended December 31, 2009, the provision for income taxes included \$864 in estimated interest and penalties. As of December 31, 2009, the liability for unrecognized tax benefits included \$7,516 for tax-related interest and penalties.

The Company files income tax returns with the U.S., various states as well as foreign jurisdictions. With few exceptions, the Company is subject to income tax examinations by tax authorities for years on or after 2006.



## Note 6—Shareholders' Equity

### Stock Options:

In May 2009, the Company adopted the 2009 Stock Purchase and Option Plan (the “2009 Option Plan”) for Key Employees of Amphenol Corporation and Subsidiaries. The Company currently also maintains the 1997 Option Plan (the “1997 Option Plan”) and maintains the 2000 Stock Purchase and Option Plan (the “2000 Option Plan”). As of April 2009, all previously awarded options under the 1997 Option Plan have been exercised or forfeited, and the 1997 Option Plan has been terminated per the terms of the 1997 Option Plan. The 2000 Option Plan and the 2009 Option Plan authorize the granting of additional stock options by a committee of the Company’s Board of Directors, although the Board of Directors has indicated that it does not intend to make any additional option grants under the 2000 Option Plan. As of December 31, 2009, there were 12,404,500 shares of common stock available for the granting of additional stock options under the 2009 Option Plan. Options granted under the 2000 Option Plan and the 2009 Option Plan vest ratably over a period of five years and are exercisable over a period of ten years from the date of grant.

In 2004, the Company adopted the 2004 Stock Option Plan for Directors of Amphenol Corporation (the “Directors Option Plan”). The Directors Option Plan is administered by the Company’s Board of Directors. As of December 31, 2009, the maximum number of shares of common stock available for the granting of additional stock options under the Directors Option Plan was 200,000. Options granted under the Directors Option Plan vest ratably over a period of three years and are exercisable over a period of ten years from the date of grant.

The grant-date fair value of each option grant under the 2000 Option Plan, the 2009 Option Plan and the Directors Option Plan is estimated using the Black-Scholes option pricing model. The fair value is then amortized on a straight-line basis over the requisite service periods of the awards, which is generally the vesting period. Use of a valuation model requires management to make certain assumptions with respect to selected model inputs. Expected share price volatility was calculated based on the historical volatility of the stock of Amphenol Corporation and implied volatility derived from related exchange traded options. The average expected life was based on the contractual term of the option and expected employee exercise and historical post-vesting employment termination experience. The risk-free interest rate is based on U.S. Treasury zero-coupon issues with a remaining term equal to the expected life assumed at the date of grant. The expected annual dividend per share is based on Amphenol Corporation’s dividend rate.

Stock-based compensation expense includes the estimated effects of forfeitures, which are adjusted over the requisite service period to the extent actual forfeitures differ or are expected to differ from such estimates. Changes in estimated forfeitures are recognized in the period of change and impact the amount of expense to be recognized in future periods.

Stock option activity for 2007, 2008 and 2009 was as follows (on a post stock split basis):

	<i>Options</i>	<i>Weighted Average Exercise Price</i>	<i>Weighted Average Remaining Contractual Term (in years)</i>	<i>Aggregate Intrinsic Value</i>
<b>Options outstanding at December 31, 2006</b>	12,915,426	\$15.11	6.34	
Options granted	2,247,500	34.61		
Options exercised	(3,248,008)	10.79		
Options cancelled	(635,020)	25.45		
<b>Options outstanding at December 31, 2007</b>	11,279,898	19.72	6.55	
Options granted	2,142,700	45.93		
Options exercised	(2,063,881)	13.12		
Options cancelled	(128,880)	28.94		
<b>Options outstanding at December 31, 2008</b>	11,229,837	25.82	6.69	
Options granted	3,736,500	32.01		
Options exercised	(2,029,874)	12.55		
Options cancelled	(232,160)	35.89		
<b>Options outstanding at December 31, 2009</b>	12,704,303	29.58	7.16	\$ 210,902
<b>Vested and non-vested expected to vest at December 31, 2009</b>	11,651,971	29.12	7.04	198,741
<b>Exercisable at December 31, 2009</b>	5,194,317	\$22.70	5.38	\$ 121,996

A summary of the status of the Company's non-vested options as of December 31, 2009 and changes during the year then ended is as follows:

	<b>Options</b>	<b>Weighted Average Fair Value at Grant Date</b>
<b>Non-vested options at December 31, 2008</b>	5,852,838	\$ 11.03
Options granted	3,736,500	11.12 <sup>(1)</sup>
Options vested	(1,848,392)	9.39
Options cancelled	(230,960)	11.87
<b>Non-vested options at December 31, 2009</b>	<u>7,509,986</u>	\$ 11.45

<sup>(1)</sup> The weighted-average fair value at grant date of options granted during 2008 and 2007 were \$14.79 and \$10.98, respectively.

During the years ended December 31, 2009 and 2008, the following activity occurred under the Company's option plans:

	<b>2009</b>	<b>2008</b>
Total intrinsic value of stock options exercised	\$56,900	\$73,386
Total fair value of stock awards vested	17,360	12,745

On December 31, 2009 the total compensation cost related to non-vested options not yet recognized is approximately \$62,591, with a weighted average expected amortization period of 3.64 years.

*Other:*

The Company pays a quarterly dividend on its common stock of \$.015 per share. The Company paid its fourth quarterly dividend in the amount of \$2,596 or \$.015 per share on January 5, 2010 to shareholders of record as of December 16, 2009. Cumulative dividends declared during 2009 were \$10,307. Total dividends paid in 2009 were \$10,279 including those declared in 2008 and paid in 2009.

Balances of related after-tax components comprising accumulated other comprehensive loss included in shareholders' equity at December 31, 2007, 2008 and 2009 are as follows:

	<b>Foreign Currency Translation Adjustment</b>	<b>Revaluation of Interest Rate Derivatives</b>	<b>Defined Benefit Plan Liability Adjustment</b>	<b>Accumulated Other Comprehensive Income (Loss)</b>
<b>Balance at January 1, 2007</b>	\$ 10,859	\$ 3,044	\$ (94,987)	\$(81,084)
Translation adjustments	26,078	-	-	26,078
Revaluation of interest rate derivatives, net of tax of \$6,209	-	(10,070)	-	(10,070)
Defined benefit plan liability adjustment, net of tax of \$12,712	-	-	21,432	21,432
<b>Balance at December 31, 2007</b>	36,937	(7,026)	(73,555)	(43,644)
Translation adjustments	(36,589)	-	-	(36,589)
Revaluation of interest rate derivatives, net of tax of \$5,104	-	(8,691)	-	(8,691)
Defined benefit plan liability adjustment, net of tax of \$30,344	-	-	(51,667)	(51,667)
<b>Balance at December 31, 2008</b>	348	(15,717)	(125,222)	(140,591)
Translation adjustments	23,793	-	-	23,793
Revaluation of interest rate derivatives, net of tax of \$7,843	-	13,354	-	13,354
Defined benefit plan liability adjustment, net of tax of \$1,970	-	-	3,354	3,354
<b>Balance at December 31, 2009</b>	<u>\$ 24,141</u>	<u>\$ (2,363)</u>	<u>\$ (121,868)</u>	<u>\$ (100,090)</u>

## Note 7—Earnings Per Share

Basic earnings per share (“EPS”) is computed by dividing net income attributable to Amphenol Corporation by the weighted-average number of common shares outstanding. Diluted EPS is computed by dividing net income attributable to Amphenol Corporation by the weighted-average number of common shares and dilutive common shares outstanding, which relates to stock options. A reconciliation of the basic average common shares outstanding to diluted average common shares outstanding as of December 31 is as follows (dollars in thousands, except per share amounts):

	2009	2008	2007
Net income attributable to Amphenol Corporation	\$ 317,834	\$ 419,151	\$ 353,194
Basic average common shares outstanding	171,607,643	175,663,797	178,453,249
Effect of dilutive stock options	2,334,109	3,149,216	4,050,720
Dilutive average common shares outstanding	173,941,752	178,813,013	182,503,969
Earnings per share:			
Basic	\$ 1.85	\$ 2.39	\$ 1.98
Dilutive	\$ 1.83	\$ 2.34	\$ 1.94

Excluded from the computations above were anti-dilutive shares of 2,062,700, 5,939,750 and nil for the years ended December 31, 2009, 2008 and 2007, respectively.

## Note 8—Benefit Plans and Other Postretirement Benefits

The Company and certain of its domestic subsidiaries have a defined benefit pension plan (“U.S. Plan”), which, subject to the curtailment described below, covers its U.S. employees. U.S. Plan benefits are generally based on years of service and compensation and are generally noncontributory. Certain foreign subsidiaries have defined benefit plans covering their employees. Certain U.S. employees not covered by the U.S. Plan are covered by defined contribution plans. The following is a summary of the Company's defined benefit plans funded status as of the most recent actuarial valuations; for each year presented below, projected benefits exceed assets.

	December 31,	
	2009	2008
Change in benefit obligation:		
Benefit obligation at beginning of year	\$ 373,894	\$ 388,553
Service cost	7,043	7,337
Interest cost	23,276	23,000
Plan participants' contributions	339	370
Plan amendments	346	-
Acquisitions	6,050	-
Actuarial (gain) loss	33,525	(9,112)
Foreign exchange translation	6,418	(16,712)
Benefits paid	(21,091)	(19,542)
Benefit obligation at end of year	429,800	373,894
Change in plan assets:		
Fair value of plan assets at beginning of year	222,632	301,581
Actual return on plan assets	48,163	(64,729)
Employer contributions	2,565	22,596
Plan participants' contributions	339	370
Acquisitions	5,953	-
Foreign exchange translation	7,404	(18,346)
Benefits paid	(18,879)	(18,840)
Fair value of plan assets at end of year	268,177	222,632
Accrued benefit obligation	\$ 161,623	\$ 151,262

	<i>Year Ended December 31,</i>		
	<i>2009</i>	<i>2008</i>	<i>2007</i>
Components of net pension expense:			
Service cost	\$ 7,043	\$ 7,337	\$ 8,306
Interest cost	23,276	23,000	21,306
Expected return on plan assets	(25,026)	(26,256)	(23,020)
Net amortization of actuarial losses	11,238	8,106	9,479
Net pension expense	<u>\$16,531</u>	<u>\$12,187</u>	<u>\$16,071</u>

	<i>Weighted-average assumptions used to determine benefit obligations at December 31,</i>			
	<i>Pension Benefits</i>		<i>Other Benefits</i>	
	<i>2009</i>	<i>2008</i>	<i>2009</i>	<i>2008</i>
Discount rate:				
U.S. plans	5.75%	6.25%	5.40%	6.25%
International plans	5.46%	6.20%	n/a	n/a
Expected long-term return on assets				
U.S. plans	8.25%	8.25%	n/a	n/a
International plans	6.63%	6.74%	n/a	n/a
Rate of compensation increase:				
U.S. plans	3.00%	3.00%	n/a	n/a
International plans	2.96%	2.43%	n/a	n/a

	<i>Weighted-average assumptions used to determine net periodic benefit cost for years ended December 31,</i>			
	<i>Pension Benefits</i>		<i>Other Benefits</i>	
	<i>2009</i>	<i>2008</i>	<i>2009</i>	<i>2008</i>
Discount rate:				
U.S. plans	6.25%	6.25%	6.25%	6.25%
International plans	6.20%	5.57%	n/a	n/a
Expected long-term return on assets:				
U.S. plans	8.25%	9.25%	n/a	n/a
International plans	6.74%	8.11%	n/a	n/a
Rate of compensation increase:				
U.S. plans	3.00%	3.00%	n/a	n/a
International plans	2.43%	2.61%	n/a	n/a

The pension expense for U.S. and foreign plans (the “Plans”) is calculated based upon a number of actuarial assumptions established on January 1 of the applicable year, detailed in the table above, including a weighted-average discount rate, rate of increase in future compensation levels and an expected long-term rate of return on the Plans assets. The discount rate used by the Company for valuing pension liabilities is based on a review of high quality corporate bond yields with maturities approximating the remaining life of the projected benefit obligations. The Company’s U.S. Plan comprised the majority of the accrued benefit obligation, pension assets and pension expense. The discount rate for the U.S. Plan was 5.75% at December 31, 2009 and 6.25% at December 31, 2008. Although future changes to the discount rate are unknown, had the discount rate increased or decreased 50 basis points, the accrued benefit obligation would have increased or decreased by approximately \$16,200.

Effective January 1, 2007, the Company effected a curtailment related to the U.S. Plan which resulted in no additional benefits being credited to salaried employees who had less than 25 years service with the Company, or who had not attained age 50 and who had less than 15 years of service with the Company. This change had the impact of decreasing pension expense during 2007 by approximately \$2,900. For affected employees, the curtailment in additional U.S. Plan benefits was replaced with a Company match defined contribution plan to which the Company contributed approximately \$2,000 and \$1,900 in 2009 and 2008, respectively.

The pension expense is calculated based upon a number of actuarial assumptions established on January 1 of the applicable year, including an expected long-term rate of return on U.S. Plan assets. In developing the expected long-term rate of return assumption for the U.S. Plan, the Company evaluated input from our actuaries and investment consultants as well as long-term inflation assumptions. Projected returns by such consultants are based on broad equity and bond indices. The Company also



considered its historical twenty-year compounded return of approximately 10%, which has been in excess of these broad equity and bond benchmark indices. The expected long-term rate of return on the U.S. Plan assets is based on an asset allocation assumption of 60% with equity managers, with an expected long-term rate of return of 9.5% and 40% with fixed income managers, with an expected long-term rate of return of 7.0%. As of December 31, 2009, the asset allocation was 59% with equity managers and 38% with fixed income managers and 3% in cash. The Company believes that the long-term asset allocation on average will approximate 60% with equity managers and 40% with fixed income managers. The Company regularly reviews the actual asset allocation and periodically rebalances investments to its targeted allocation when considered appropriate. Based on this methodology, the Company's expected long-term rate of return assumption to determine the accrued benefit obligation of the U.S. Plan at both December 31, 2009 and 2008 is approximately 8.25%.

The fair values of the Company's pension plan assets at December 31, 2009 by asset category are as follows (refer to Note 3 for definitions of Level 1, 2 and 3 inputs):

Fair Value Measurements at December 31, 2009 (in millions)				
<u>Asset Category</u>	<u>Total</u>	<u>Quoted Prices in Active Markets for Identical Assets (Level 1)</u>	<u>Significant Observable Inputs (Level 2)</u>	<u>Significant Unobservable Inputs (Level 3)</u>
<b>Equity securities:</b>				
U.S. companies	\$ 74,238	\$ 74,183	\$ 55	\$ -
International companies	39,759	39,759	-	-
Emerging markets	11,582	11,582	-	-
	<b>125,579</b>	<b>125,524</b>	<b>55</b>	<b>-</b>
<b>Fixed income securities:</b>				
U.S. securities	60,130	45,100	15,030	-
International securities	24,683	24,683	-	-
	<b>84,813</b>	<b>69,783</b>	<b>15,030</b>	<b>-</b>
Pooled foreign separate accounts (a)	30,759	-	30,759	-
Cash and cash equivalents	26,882	26,882	-	-
Other	144	-	-	144
<b>Total</b>	<b>\$ 268,177</b>	<b>\$ 222,189</b>	<b>\$ 45,844</b>	<b>\$ 144</b>

(a) This category includes pooled funds in foreign plans of life insurance companies that primarily comprise common stocks and fixed income investments.

Fair Value Measurements Using Significant Unobservable Inputs (Level 3) (in millions)		
	<u>Total</u>	<u>Other</u>
<b>Beginning balance as of December 31, 2008</b>	\$ 4,465	\$ 4,465
Purchases, (sales and settlements)	(4,321)	(4,321)
<b>Ending balance at December 31, 2009</b>	<b>\$ 144</b>	<b>\$ 144</b>

The Company has also adopted an unfunded Supplemental Employee Retirement Plan ("SERP"), which provides for the payment of the portion of annual pension which cannot be paid from the retirement plan as a result of regulatory limitations on average compensation for purposes of the benefit computation. The largest non-U.S. pension plan, in accordance with local custom, is unfunded and had a projected benefit obligation of approximately \$53,000 and \$48,000 at December 31, 2009 and 2008, respectively. Such obligation is included in the accompanying Consolidated Balance Sheets and in the tables above.

The Company made cash contributions to the U.S. Plan of nil and \$20,000 in 2009 and 2008, respectively. The U.S. Plan made benefit payments of \$16,050 and \$16,450 in 2009 and 2008, respectively. The liability for accrued pension and post employment benefit obligations under the Company's pension and post-retirement benefit plans (the "Plans") increased in 2009 to \$176,455, (\$4,220 of which is included in other accrued expenses representing required contributions to be made during 2010 for foreign plans) from \$165,889 in 2008 primarily due to a reduction of the discount rate assumption compared to 2008 offset by an increase in plan assets in the U.S. Plan. The Company estimates that, based on current actuarial calculations, it may make a voluntary cash contribution to the U.S. Plan in 2010 of approximately \$15,000 to \$20,000. Cash contributions in subsequent years will depend on a number of factors, including the investment performance of the U.S. Plan assets.

The Company offers various defined contribution plans for U.S. and foreign employees. Participation in these plans is based on certain eligibility requirements. Effective January 1, 2007, in conjunction with the curtailment of certain additional U.S. Pension Plan benefits for salaried employees described above, the Company began matching the majority of employee contributions to the U.S. defined contribution plans with cash contributions up to a maximum of 5% of eligible compensation. The Company provided matching contributions of approximately \$2,000 for the year ended December 31, 2009.

The Company maintains self-insurance programs for that portion of its health care and workers compensation costs not covered by insurance. The Company also provides certain health care and life insurance benefits to certain eligible retirees through post-retirement benefit programs. The Company's share of the cost of such plans for most participants is fixed, and any increase in the cost of such plans will be the responsibility of the retirees. The Company funds the benefit costs for such plans on a pay-as-you-go basis. Since the Company's obligation for postretirement medical plans is fixed and since the accumulated postretirement benefit obligation ("APBO") and the net postretirement benefit expense are not material in relation to the Company's financial condition or results of operations, the Company believes any change in medical costs from that estimated will not have a significant impact on the Company. The discount rate used in determining the APBO was 5.40% at December 31, 2009 and 6.25% at December 31, 2008. Summary information on the Company's postretirement medical plans is as follows:

	<i>December 31,</i>	
	<i>2009</i>	<i>2008</i>
Change in benefit obligation:		
Accrued benefit obligation at beginning of year	\$14,627	\$14,832
Service cost	160	173
Interest cost	836	888
Paid benefits and expenses	(1,456)	(816)
Actuarial loss	665	(450)
Accrued benefit obligation at end of year	\$14,832	\$14,627

	<i>Year ended December 31,</i>		
	<i>2009</i>	<i>2008</i>	<i>2007</i>
Components of net post-retirement benefit cost:			
Service cost	\$ 160	\$ 173	\$ 178
Interest cost	836	888	864
Amortization of transition obligation	62	62	62
Net amortization of actuarial losses	773	984	1,151
Net postretirement benefit cost	\$1,831	\$2,107	\$2,255

### ***Note 9—Leases***

At December 31, 2009, the Company was committed under operating leases which expire at various dates. Total rent expense under operating leases for the years 2009, 2008, and 2007 was \$27,376, \$24,044 and \$25,176, respectively.

Minimum lease payments under non-cancelable operating leases are as follows:

2010	\$ 22,254
2011	16,678
2012	13,045
2013	9,414
2014	6,648
Beyond 2014	5,764
Total minimum obligation	<u>\$ 73,803</u>

### ***Note 10—Business Combinations***

Effective January 1, 2009, the Company adopted amended standards set forth in the Business Combinations Topic of the ASC. Such standards are applicable to the Company for acquisitions completed on or after January 1, 2009 and establish principles and requirements for how the acquirer: (1) recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any noncontrolling interest in the acquiree; (2) recognizes and measures the goodwill acquired in the business combination; and (3) determines what information to disclose in the financial statements. The principles in the Business Combinations Topic that are most applicable to the Company are: (1) companies are required to expense transaction costs as incurred; (2) any subsequent adjustments to a recorded performance-based liability after its recognition are adjusted through income as opposed to goodwill; and (3) any noncontrolling interests are recorded at fair value.

During the year ended December 31, 2009, goodwill of approximately \$136,000 attributable to the Interconnect Products and Assemblies segment was recognized related primarily to two businesses acquired during the period, which was not material to the Company either individually or in the aggregate.

### ***Note 11—Goodwill and Other Intangible Assets***

As of December 31, 2009, the Company has goodwill totaling \$1,368,672, of which \$1,295,123 related to the Interconnect Products and Assemblies segment with the remainder related to the Cable Products segment. In 2009, goodwill and intangible assets increased by approximately \$136,000 and \$34,000, respectively, primarily as a result of two acquisitions in the Interconnect Products and Assemblies segment made during the year. The Company is in the process of completing its analysis of fair value attributes of the assets acquired related to its 2009 acquisitions and anticipates that the final assessment of values will not differ materially from the preliminary assessment.

The Company does not have any intangible assets not subject to amortization other than goodwill. A summary of the Company's amortizable intangible assets as of December 31, 2009 and 2008 is as follows:

	<b>December 31, 2009</b>		<b>December 31, 2008</b>	
	<b>Gross Carrying Amount</b>	<b>Accumulated Amortization</b>	<b>Gross Carrying Amount</b>	<b>Accumulated Amortization</b>
Customer relationships	\$ 60,000	\$ 17,700	\$ 31,400	\$ 9,800
Proprietary technology	39,800	9,300	36,700	6,600
License agreements	6,000	3,100	6,000	2,200
Trade names and other	9,400	7,400	7,500	6,400
Total	<u>\$ 115,200</u>	<u>\$ 37,500</u>	<u>\$ 81,600</u>	<u>\$ 25,000</u>

Customer relationships, proprietary technology, license agreements and trade names and other amortizable intangible assets have weighted average useful lives of approximately 9 years, 14 years, 8 years and 15 years, respectively, for an aggregate weighted average useful life of approximately 11 years.

Intangible assets are included in other long-term assets in the accompanying Consolidated Balance Sheets. The aggregate amortization expense for the years ended December 31, 2009 and 2008 was approximately \$12,400 and \$9,800, respectively. Amortization expense estimated for each of the next five fiscal years is approximately \$12,200 in 2010, \$10,500 in both 2011 and 2012, \$7,200 in 2013 and \$5,000 in 2014.

#### ***Note 12—Reportable Business Segments and International Operations***

The Company has two reportable business segments: (i) Interconnect Products and Assemblies and (ii) Cable Products. The Interconnect Products and Assemblies segment produces connectors and connector assemblies primarily for the communications, aerospace, industrial and automotive markets. The Cable Products segment produces coaxial and flat ribbon cable and related products primarily for communication markets, including cable television. The accounting policies of the segments are the same as those for the Company as a whole and are described in Note 1 herein. The Company evaluates the performance of business units on, among other things, profit or loss from operations before interest, headquarters' expense allocations, stock-based compensation expense, income taxes, amortization related to certain intangible assets and nonrecurring gains and losses.

	<b><i>Interconnect Products and Assemblies</i></b>			<b><i>Cable Products</i></b>			<b><i>Total</i></b>		
	<b><i>2009</i></b>	<b><i>2008</i></b>	<b><i>2007</i></b>	<b><i>2009</i></b>	<b><i>2008</i></b>	<b><i>2007</i></b>	<b><i>2009</i></b>	<b><i>2008</i></b>	<b><i>2007</i></b>
Net sales									
—external	\$2,566,578	\$2,950,570	\$2,569,281	\$253,487	\$285,901	\$281,760	\$2,820,065	\$3,236,471	\$2,851,041
—intersegment	3,158	3,844	3,901	12,041	15,932	14,780	15,199	19,776	18,681
Depreciation and amortization	88,027	80,404	75,554	3,714	5,257	5,446	91,741	85,661	81,000
Segment operating income	505,772	648,605	558,646	38,751	32,535	34,864	544,523	681,140	593,510
Segment assets	1,623,556	1,490,695	1,366,234	77,319	87,113	86,388	1,700,875	1,577,808	1,452,622
Additions to property, plant and equipment	61,001	106,004	100,672	1,851	2,017	2,889	62,852	108,021	103,561

Reconciliation of segment operating income to consolidated income before income taxes:

	<b><i>2009</i></b>	<b><i>2008</i></b>	<b><i>2007</i></b>
Segment operating income	\$544,523	\$681,140	\$593,510
Interest expense	(36,586)	(39,627)	(36,876)
Other expenses, net	(36,595)	(32,617)	(32,688)
Early extinguishment of interest rate swaps	(4,575)	-	-
Stock-based compensation expense	(20,240)	(16,316)	(12,444)
Consolidated income before income taxes	<u>\$446,527</u>	<u>\$592,580</u>	<u>\$511,502</u>

Reconciliation of segment assets to consolidated total assets:

	<b><i>2009</i></b>	<b><i>2008</i></b>	<b><i>2007</i></b>
Segment assets	\$1,700,875	\$1,577,808	\$1,452,622
Goodwill	1,368,672	1,232,335	1,091,828
Other assets	149,637	184,016	131,283
Consolidated total assets	<u>\$3,219,184</u>	<u>\$2,994,159</u>	<u>\$2,675,733</u>



Geographic information:

	<i>Net sales</i>			<i>Land and depreciable assets, net</i>	
	<i>2009</i>	<i>2008</i>	<i>2007</i>	<i>2009</i>	<i>2008</i>
United States	\$ 1,001,742	\$ 1,159,349	\$ 1,155,846	\$ 109,229	\$ 112,000
China	611,877	557,243	382,489	98,730	102,734
Other International Locations	1,206,446	1,519,879	1,312,706	124,916	129,781
Total	\$ 2,820,065	\$ 3,236,471	\$ 2,851,041	\$ 332,875	\$ 344,515

Revenues by geographic area are based on the customer location to which the product is shipped.

***Note 13—Other Expenses, net***

The components of other income (expense) are set forth below:

	<i>Year Ended December 31,</i>		
	<i>2009</i>	<i>2008</i>	<i>2007</i>
Program fees on sale of accounts receivable	\$ (1,539)	\$ (3,093)	\$ (5,191)
Agency and commitment fees	(1,842)	(1,785)	(1,820)
Interest income	2,154	4,657	2,744
Other	2	189	(213)
	<u>\$(1,225)</u>	<u>\$ (32)</u>	<u>\$ (4,480)</u>

***Note 14—Commitments and Contingencies***

In the course of pursuing its normal business activities, the Company is involved in various legal proceedings and claims. Management does not expect that amounts, if any, which may be required to be paid by reason of such proceedings or claims will have a material effect on the Company's consolidated financial position or results of operations.

Certain operations of the Company are subject to environmental laws and regulations which govern the discharge of pollutants into the air and water, as well as the handling and disposal of solid and hazardous wastes. The Company believes that its operations are currently in substantial compliance with applicable environmental laws and regulations and that the costs of continuing compliance will not have a material effect on the Company's financial condition or results of operations.

Subsequent to the acquisition of Amphenol from Allied Signal Corporation ("Allied Signal") in 1987 (Allied Signal merged with Honeywell International Inc. in December 1999 ("Honeywell")), the Company and Honeywell were named jointly and severally liable as potentially responsible parties in connection with several environmental cleanup sites. The Company and Honeywell jointly consented to perform certain investigations and remediation and monitoring activities at two sites, the "Route 8" landfill and the "Richardson Hill Road" landfill, and they were jointly ordered to perform work at another site, the "Sidney" landfill. The costs incurred relating to these three sites are currently reimbursed by Honeywell based on an agreement (the "Honeywell Agreement") entered into in connection with the acquisition in 1987. For sites covered by the Honeywell Agreement, to the extent that conditions or circumstances occurred or existed at the time of or prior to the acquisition in 1987, Honeywell is obligated to reimburse the Company 100% of such costs. Honeywell representatives continue to work closely with the Company in addressing the most significant environmental liabilities covered by the Honeywell Agreement. Management does not believe that the costs associated with resolution of these or any other environmental matters will have a material adverse effect on the Company's consolidated financial condition or results of operations. The environmental investigation, remediation and monitoring activities identified by the Company, including those referred to above, are covered under the Honeywell Agreement.

The Company also has purchase obligations related to commitments to purchase certain goods and services. At December 31, 2009, the Company had commitments to purchase \$117,442 in 2010 and \$2,835 in 2011.

**Note 15—Selected Quarterly Financial Data (Unaudited)**

	<i>Three Months Ended</i>			
	<i>March 31</i>	<i>June 30</i>	<i>September 30</i>	<i>December 31</i>
<b>2009</b>				
Net sales	\$ 660,012	\$ 685,184	\$ 716,573	\$ 758,296
Gross profit	206,379	214,150	224,393	241,632
Operating income	110,685	115,478	124,290	138,460 (1)
Net income attributable to Amphenol Corporation	74,410	74,870	80,915	87,639 (1)
Net income per share—Basic	0.43	0.44	0.47	0.51 (1)
Net income per share—Diluted	0.43	0.43	0.47	0.50 (1)
<b>2008</b>				
Net sales	\$ 770,714	\$ 846,817	\$ 863,658	\$ 755,282
Gross profit	250,906	276,590	281,251	240,406
Operating income	150,296	168,223	171,320	142,400
Net income attributable to Amphenol Corporation	97,468	109,995	112,955	98,733
Net income per share—Basic	0.55	0.63	0.64	0.57
Net income per share—Diluted	0.54	0.61	0.63	0.56

- (1) Includes a one-time charge for expenses incurred in the early extinguishment of interest rate swaps of \$4,575, less tax benefit of \$1,221, or \$0.02 per share after taxes.

**Item 9. Changes in and Disagreements with Independent Accountants on Accounting and Financial Disclosure**

None.

**Item 9A. Controls and Procedures**

Under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, the Company has evaluated the effectiveness of the design and operation of its disclosure controls and procedures as of the period covered by this report. Based on their evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in reports that it files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms and such information is accumulated and communicated to management, including the Company's principal executive and financial officers, to allow timely decisions regarding required disclosure. There has been no change in the Company's internal controls over financial reporting during its most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, its internal control over financial reporting.

## **Management Report on Internal Control**

Management is responsible for establishing and maintaining adequate internal control over financial reporting of Amphenol Corporation and Subsidiaries (the “Company”). Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, the Company conducted an evaluation of the effectiveness of the internal control over financial reporting based on the Committee of Sponsoring Organizations of the Treadway Commission (COSO) Framework. Based on that evaluation, management concluded that the Company’s internal control over financial reporting was effective as of December 31, 2009.

Deloitte and Touche LLP has audited the Company’s internal control over financial reporting as of December 31, 2009 in accordance with the standards of the Public Company Accounting Oversight Board (PCAOB). Those standards require that Deloitte and Touche LLP plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Deloitte and Touche LLP has issued an unqualified report stating the Company has maintained effective internal control over financial reporting as of December 31, 2009.

February 23, 2010

## **Item 9B. Other Information**

None.

## **PART III**

### **Item 10. Directors, Executive Officers and Corporate Governance**

Pursuant to Instruction G(3) to Form 10-K, the information required by Item 10 with respect to the Directors of the Registrant is incorporated by reference from the Company's definitive proxy statement which is expected to be filed pursuant to Regulation 14A within 120 days following the end of the fiscal year covered by this report.

Pursuant to Instruction G(3) to Form 10-K, the information required by Item 10 with respect to the Executive Officers of the Registrant is incorporated by reference from the Company's definitive proxy statement which is expected to be filed pursuant to Regulation 14A within 120 days following the end of the fiscal year covered by this report.

Information regarding the Company's Code of Business Conduct and Ethics is available on the Company's website, [www.amphenol.com](http://www.amphenol.com). In addition a copy may be requested by writing to the Company's World Headquarters at:

358 Hall Avenue  
P.O. Box 5030  
Wallingford, CT 06492  
Attention: Investor Relations

### **Item 11. Executive Compensation**

Pursuant to Instruction G(3) to Form 10-K, the information required in Item 11 is incorporated by reference from the Company's definitive proxy statement, which is expected to be filed pursuant to Regulation 14A within 120 days following the end of the fiscal year covered by this report.

### **Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters**

Pursuant to Instruction G(3) to Form 10-K, the information required in Item 12 is incorporated by reference from the Company's definitive proxy statement, which is expected to be filed pursuant to Regulation 14A within 120 days following the end of the fiscal year covered by this report.

### **Item 13. Certain Relationships and Related Transactions, and Director Independence**

Pursuant to Instruction G(3) to Form 10-K, the information required in Item 13 is incorporated by reference from the Company's definitive proxy statement, which is expected to be filed pursuant to Regulation 14A within 120 days following the end of the fiscal year covered by this report.

### **Item 14. Principal Accountant Fees and Services**

Pursuant to Instruction G(3) to Form 10-K, the information required in Item 14 is incorporated by reference from the Company's definitive proxy statement, which is expected to be filed pursuant to Regulation 14A within 120 days following the end of the fiscal year covered by this report.



## **PART IV**

### **Item 15. Exhibits and Financial Statement Schedules**

#### **(a)(1) Consolidated Financial Statements**

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Report of Independent Registered Public Accounting Firm	26
Consolidated Statements of Income— Years Ended December 31, 2009, 2008 and 2007	27
Consolidated Balance Sheets— December 31, 2009 and 2008	28
Consolidated Statements of Changes in Shareholders' Equity and Other Comprehensive Income— Years Ended December 31, 2009, 2008 and 2007	29
Consolidated Statements of Cash Flow— Years Ended December 31, 2009, 2008 and 2007	30
Notes to Consolidated Financial Statements	31
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#### **(a)(2) Financial Statement Schedules for the Three Years Ended December 31, 2009** **Schedule**

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Schedules other than the above have been omitted because they are either not applicable or the required information has been disclosed in the consolidated financial statements or notes thereto.

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**SCHEDULE II**  
**AMPHENOL CORPORATION AND SUBSIDIARIES**  
**VALUATION AND QUALIFYING ACCOUNTS**  
**For the years ended December 31, 2009, 2008 and 2007**  
**(Dollars in thousands)**

	<b>Balance at beginning of period</b>	<b>Charged to cost and expenses</b>	<b>Additions (Deductions)</b>	<b>Balance at end of period</b>
Receivable Reserves:				
Year ended 2009	\$14,982	\$ 4,392	\$ (589)	\$18,785
Year ended 2008	12,468	2,089	425	14,982
Year ended 2007	14,677	371	(2,580)	12,468

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## Signatures

Pursuant to the requirements of Section 13 or 15d of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized in the Town of Wallingford, State of Connecticut on the 23rd day of February, 2010.

### AMPHENOL CORPORATION



R. Adam Norwitt  
President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and as of the date indicated below.

Signature	Title	Date
<u>/s/ R. Adam Norwitt</u> R. Adam Norwitt	President and Chief Executive Officer (Principal Executive Officer)	February 23rd, 2010
<u>/s/ Diana G. Reardon</u> Diana G. Reardon	Senior Vice President and Chief Financial Officer (Principal Financial Officer and Principal Accounting Officer)	February 23rd, 2010
<u>/s/ Martin H. Loeffler</u> Martin H. Loeffler	Executive Chairman	February 23rd, 2010
<u>/s/ Ronald P. Badie</u> Ronald P. Badie	Director	February 23rd, 2010
<u>/s/ Stanley L. Clark</u> Stanley L. Clark	Director	February 23rd, 2010
<u>/s/ Edward G. Jepsen</u> Edward G. Jepsen	Director	February 23rd, 2010
<u>/s/ Andrew E. Lietz</u> Andrew E. Lietz	Director	February 23rd, 2010
<u>/s/ John R. Lord</u> John R. Lord	Director	February 23rd, 2010
<u>/s/ Dean H. Secord</u> Dean H. Secord	Director	February 23rd, 2010

## Additional Financial Data

(dollars in thousands, except for per share data)

	<i>Year Ended December 31,</i>				
	<i>2009</i>	<i>2008</i>	<i>2007</i>	<i>2006</i>	<i>2005</i>
Net sales by business segment:					
Interconnect products and assemblies	\$2,566,578	\$2,950,570	\$2,569,281	\$2,207,508	\$1,592,439
Cable products	253,487	285,901	281,760	263,922	215,708
	<u>\$2,820,065</u>	<u>\$3,236,471</u>	<u>\$2,851,041</u>	<u>\$2,471,430</u>	<u>\$1,808,147</u>
Net sales by geographic area:					
United States	1,001,742	1,159,349	1,155,846	1,059,974	802,351
International	1,818,323	2,077,122	1,695,195	1,411,456	1,005,796
	<u>\$2,820,065</u>	<u>\$3,236,471</u>	<u>\$2,851,041</u>	<u>\$2,471,430</u>	<u>\$1,808,147</u>
Net income attributable to					
Amphenol Corporation	\$ 317,834	\$ 419,151	\$ 353,194	\$ 255,691	\$ 206,339
Net income per common share—diluted	1.83	2.34	1.94	1.39	1.14
Back log	534,011	505,424	522,644	472,616	397,029
Cash, cash equivalents and					
short-term investments	422,383	219,415	183,641	74,135	38,669
Long-term debt	753,050	786,020	721,561	677,173	765,970
Days sales outstanding in					
accounts receivable	64	72	69	66	6
Inventory turnover	4.2X	4.3X	4.2X	4.0X	4.2X
Working capital turnover	3.1X	4.6X	4.0X	5.1X	4.8X
Fixed asset turnover	8.5X	9.4X	9.0X	9.0X	7.1X
Average employees	30,258	33,077	28,830	24,295	19,399
Year end shares outstanding	173,209,928	171,186,218	179,876,061	178,265,978	178,623,916



## **Directors**

---

***Ronald P. Badie***

***Stanley L. Clark***

***Edward G. Jepsen***

***Andrew E. Lietz***

***Martin H. Loeffler***  
*Executive Chairman*

***John R. Lord***

***R. Adam Norwitt***  
*President and*  
*Chief Executive Officer*

***Dean H. Secord***

## **Officers**

*(Other than Directors)*

***David J. Jositas***  
*Treasurer*

***Craig A. Lampo***  
*Vice President and*  
*Corporate Controller*

***Jerome F. Monteith***  
*Vice President, Human Resources*

***Diana G. Reardon***  
*Senior Vice President and*  
*Chief Financial Officer*

***Edward C. Wetmore***  
*Vice President, Secretary*  
*and General Counsel*

***Gary A. Anderson***  
*Senior Vice President*

***Alessandro Perrotta***  
*Vice President*

***Zachary W. Raley***  
*Vice President*

***Richard Schneider***  
*Vice President*

***Luc Walter***  
*Senior Vice President*

## **Operating Units**

---

***World Headquarters***  
***Executive offices***  
358 Hall Avenue  
Wallingford, CT 06492  
Phone: (203) 265-8900

---

## **Amphenol Aerospace and Industrial Operations**

---

### ***Amphenol Aerospace and Industrial Operations***

40-60 Delaware Street  
Sidney, NY 13838  
Phone: (607) 563-5011

### ***Amphenol Backplane Systems***

18 Celina Avenue  
Nashua, NH 03063  
Phone: (603) 883-5100

### ***Amphenol Canada Corp.***

*Aerospace & Industrial*  
605 Milner Avenue  
Toronto, Ontario  
Canada M1B 5X6  
Phone: (416) 291-4401

### ***Amphenol Commercial Aero Div.***

40-60 Delaware Street  
Sidney, NY 13838  
Phone: (607) 563-5011

### ***Amphenol Japan, Ltd.***

*Mil/Aero & Industrial*  
471-1, Deba, Ritto-City  
Shiga 520 3041, Japan  
Phone: 81 77 553 8501

### ***Amphenol Middle East Enterprises FZE***

C-37, Old Office Bldg,  
P.O. Box 932 Ajman Free Zone  
Ajman, UAE  
Phone: 9716 742 2494

### ***Amphenol Nexus Technology***

50 Sunnyside Avenue  
Stamford, CT 06902  
Phone: (203) 327-7300

### ***Amphenol Printed Circuits, Inc.***

91 Northeastern Boulevard  
Nashua, NH 03062  
Phone: (603) 324-4500

### ***Amphenol Radsok Solutions***

34190 Riviera Drive  
Fraser, MI 48026  
Phone: (586) 294-7400

### ***Amphenol Steward Enterprises***

1921 Alta Vista Drive  
Midland, TX 79706  
Phone: (432) 687-2553

### ***Amphenol Technical Products International***

2110 Notre Dame Avenue  
Winnipeg, Manitoba  
Canada R3H 0K1  
Phone: (204) 697-2222

### ***Amphenol Technology Co. Ltd.***

*Industrial Operations*  
Phase 2, Sanzao Science and  
Technology Industrial Park  
State High Technology Zone  
Zhuhai, PRC 519040  
Phone: 86 755 2991 8389

### ***Amphenol Technology (Shenzhen) Co. Ltd.***

*Industrial Operations*  
Blk 5 Fuan 2nd Industrial Park  
Dayang Road, Fuyong Town,  
Shenzhen, China 518103  
Phone: 86 755 2991 8389

### ***Guangzhou Amphenol Sincere Flex Circuits Co. Ltd.***

#A Wan An Industrial Park  
Lanhe Town, Panyu District  
Guangzhou, China 511480  
Phone: 86 20 8483 4828

## **Amphenol Cable Group**

---

### ***Amphenol-TFC (Changzhou) Communications Equipment Co., Ltd.***

100 Hehai Rd, Changzhou New &  
High Technology & Industrial  
Development Zone  
Changzhou, Jiangsu 213022  
China  
Phone: 86 519 510 3918

### ***Amphenol TFC do Brasil Ltda.***

Rod. Governador Drive  
Adhemar P. de Barros  
Km. 121,5 (SP340)  
CEP 13088-061 Campinas  
Sao Paulo, Brasil  
Phone: 55 19 3757 1166

### ***Spectra Strip***

720 Sherman Avenue  
Hamden, CT 06514  
Phone: (203) 281-3200

### ***TFC Broadband Solutions Div.***

180 North Freeport Drive, W-10  
Attn: Plant 9 TFC-BBS Div  
Nogales, AZ 85621  
Phone: (520) 397-7026

### ***TFC South America S.A.***

Callao 930-2nd Floor  
Office "B" Plaza  
C1023 AAP Buenos Aires  
Argentina  
Phone: 54 11 4816 4876

### ***Times Fiber Canada Ltd.***

580 O'Brien Road  
Renfrew, Ontario  
K7V 3Z2 Canada  
Phone: (613) 432-8566

### ***Times Fiber Communications, Inc.***

358 Hall Avenue  
Wallingford, CT 06492  
Phone: (203) 265-8500

### ***Times Fiber Communications Inc.***

380 Tightsqueeze Industrial Road  
Chatham, VA 24531  
Phone: (434) 432-1800

### ***U-JIN Cable Industrial Co. Ltd.***

167-4 Nae Pan Ri, Dong-Meon  
Yeon Ki-Kun, Chung Nam-do  
South Korea 339-861  
Phone: 82 41 864 2858

## **Amphenol Global Cable Systems Group**

---

### ***Amphenol AssembleTech***

4850 Wright Road, Ste 190  
Stafford, TX 77477  
Phone: (281) 340-6500

### ***Amphenol AssembleTech (Xiamen)***

39B Qianpu Industrial Estate  
Xiamen, Fujian 361009  
China  
Phone: 86 592 593 6666

### ***Amphenol Cables on Demand***

20 Valley Street  
Endicott, NY 13760  
Phone: (607) 321-2115

### ***Amphenol ConneXus AB***

Norrbackagatan 47, S-100 31  
Stockholm, Sweden  
Phone: 46 8 5454 7070

### ***Amphenol ConneXus AEOU***

Laanemere tee 72A  
Tallinn, 139 14, Estonia  
Phone: 372 654 8419

### ***Amphenol do Brasil LTDA***

Rua Monte Azul, 465  
Charcaras Reunidas  
San Jose Dos Campos  
SP 12238-350 Brazil  
Phone: 55 1221 396 777

### ***Amphenol Fiber Optic Products***

1925A Ohio Street  
Lisle, IL 60532  
Phone: (630) 960-1010

### ***Amphenol Global Cable Systems***

26/F, Railway Plaza  
39 Chatham Road South  
TST, Kowloon, Hong Kong  
Phone: 852 2699 2663

### ***Amphenol Interconnect Products Corporation***

20 Valley Street  
Endicott, NY 13760  
Phone: (607) 754-4444

### ***Amphenol TAT Technologies***

5975 Andover Street  
Mount Royal, Quebec  
H4T 1H8, Canada  
Phone: (514) 737-4477

### ***ETD Amphenol Fiber Technology (Shenzhen) Co., Ltd.***

3rd FL, Block 25, Wangtang Ind.  
Xinwei, Xili Town, Nanshan District  
Guangdong Province  
Shenzhen 518055 China  
Phone: 86 755 2675 6086

### ***Guangzhou Amphenol Electronics Communications Co., Ltd.***

No.5 Jian Ta Shan Road  
Ke Xue Cheng, Guangzhou  
510663, China  
Phone: 86 20 6284 3688

## **Amphenol IT and Communications Products Group**

---

### ***Amphenol Canada Corporation***

*Data/Telecom*

605 Milner Avenue  
Toronto, Ontario  
Canada, M1B 5X6  
Phone: (416) 291-4401

### ***Amphenol Commercial Products (Chengdu) Co. Ltd.***

Block D3, Molding Tool Industry Park  
HongGuang Town  
West District of Gaoxin  
Chengdu, 611743, China  
Phone: 86 28 8798 8678

### ***Amphenol Commercial Products–Europe***

Hoofdveste 19, 3992 DH  
Houten, The Netherlands  
Phone: 31 30 63 58023

### ***Amphenol DaeShin Electronic and Precision Co., Ltd.***

*Commercial Products*  
558 SongNae-Dong SoSa-Gu  
Bucheon City, Kyunggi-Do  
Korea 420-130  
Phone: 82 32 610 3800

### ***Amphenol East Asia Limited–Taiwan***

5F, No.361, Fusing 1st Road  
Gueishan Township  
Taoyuan County 333, Taiwan  
Phone: 886 3 2647 200

### ***Amphenol East Asia Elect. Tech. Shenzhen Co., Ltd.***

The 4th Ind. Dist. Of Ind. Headquarters  
Dong Keng Road, Gong Ming Town  
Shenzhen 518132, China  
Phone: 86 755 2717 7945

### ***Amphenol European Design Center***

15 Rue Alexandre Vialatte-BP 349  
39 105 Dole Cedex, France  
Phone: 33 3 8482 9400

### ***Amphenol Intercon Systems, Inc.***

2800 Commerce Drive  
Harrisburg, PA 17110-9310  
Phone: (717) 540-5660

### ***Amphenol TCS***

200 Innovative Way  
Suite #201  
Nashua, NH 03062  
Phone: (603) 879-3000

### ***Amphenol TCS–Changzhou***

Fengxi Road, South District  
Wujin Hi-Tech Industrial Zone  
Changzhou City  
Jiangsu 213164, China  
Phone: 86 519 8652 6988

### ***Amphenol TCS de Mexico S.A. de C.V.***

El Dorado 65 Colorado 2  
Parque Industrial El Dorado  
Mexicali, G.C.,  
Mexico C.P. 21190  
Phone: 52 686 559 5700

### ***Amphenol TCS Integrated Systems***

576 Sycamore Drive  
Milpitas, CA 95035  
Phone: (408) 546-0105

### ***Amphenol TCS Ireland Ltd.***

Fitzwilliam Business Centre  
Singleton House, Laurence Street  
Drogheda County Louth, Ireland  
Phone: 353 41 9806970

### ***Amphenol TCS Japan***

72-1, Eda-cho, Aoba-ku  
Yokohama 225-0013 Japan  
Phone: 81 45 914 5100

### ***Amphenol TCS Japan***

*East Asia Connector Services Ltd.*  
Waigaoqiao Free Trade Zone  
2nd FL, No 271 Gang Ao Road  
Shanghai 200131  
Phone: 86 21 5865 1203

### ***Amphenol TCS Precision Metal Stamping & Insert Molding***

3936 West Point Boulevard  
Winston Salem, NC 27103  
Phone: (336) 794-1097

### ***Amphenol TCS Sdn Bhd***

No. 2233 (lot 7678)  
Lorong IKS Bukit Minyak 1m  
Tarman Perindustrian  
IKS Bukit Minyak  
14000 S.P.T. Bukit Mertajam  
Penang, Malaysia  
Phone: 60 4 501 3399

### ***Amphenol TCS Sdn Bhd (Malaysia)***

1478 Lorong Perusahaan Maju 8  
Tarman Perindustrian Bukit Tengah  
13600 Prai, Penang, Malaysia  
Phone: 60 4 509 6600

### ***Amphenol TCS–Shanghai***

Room 1703, Zhong Rong  
Heng-Rui International Plaza West  
No.560 Zhang Yang Road  
Pu Dong, Shanghai  
China 200122  
Phone: 86 21 5836 5500

### ***Amphenol TCS Sweden***

Box 1190  
Knarrarnasgatan 7  
SE-16440, Sweden  
Phone: 46 8522 91849

### ***Asia Pacific Sales Operations***

72 Bendemeer Road, No.03-32/33  
Hiap Huat House, Luzerne  
Singapore 339941  
Phone: 65 6294 2128

### ***North American Commercial Products***

10955 Westmoor Drive, Suite 400  
Westminster, CO 80021  
Phone: (303) 921-3871



## **Amphenol International Military Aerospace and Industrial Operations**

---

### ***Amphenol Air LB GmbH***

Am Kleinbahnhof 4  
Saarlouis D-66740  
Germany  
Phone: 49 6831 98 1000

### ***Amphenol Air LB-NA***

3335, 1ere rue  
Parc Gerard Leclerc  
Saint Hubert, Quebec  
J3Y8Y6 Canada  
Phone: (450) 445-6007

### ***Amphenol-Air LB SAS***

29, Voie d'Yvois  
F-08110 Blagny, France  
Phone: 33 3 2422 7849

### ***Amphenol Alden Products Company***

117 North Main Street  
Brockton, MA 02301  
Phone: (508) 427-7000

### ***Amphenol Australia Pty. Ltd.***

2 Fiveways Blvd, Suite 6, Lot B1  
Keysborough, Victoria 3173  
Melbourne, Australia  
Phone: 61 3 8796 8888

### ***Amphenol DaeShin Electronics and Precision Co., Ltd***

*Military/Aerospace and  
Industrial Products*  
558 SongNae-Dong SoSa-Gu  
Bucheon City, Kyunggi-Do  
Korea 420-130  
Phone: 82 32 610 3800

### ***Amphenol Interconnect India Private Limited***

61 Keonics Electronics City  
Hosur Road  
Bangalore 561100, India  
Phone: 91 80 2852 0030

### ***Amphenol Interconnect India Private Limited***

105 Bhosari Industrial Area  
Pune 411 026, India  
Phone: 91 20 3068 8302

### ***Amphenol International Military Aerospace & Industrial Operations***

Immeuble Le Doublon  
11, Avenue Dubonnet  
Courbevoie, 92407, France  
Phone: 33 1 49 05 30 00

### ***Amphenol Limited***

Thanet Way, Whitstable  
Kent, United Kingdom CT5 3JF  
Phone: 44 1227 773 200

### ***Amphenol Optimize Manufacturing Co.***

180 North Freeport Drive, W-10  
Nogales, AZ 85621  
Phone: (520) 397-7100

### ***Amphenol PCD, Inc.***

72 Cherry Hill Drive  
Beverly, MA 01915  
Phone: (978) 624-3400

### ***Amphenol PCD (Shenzhen) Co., Ltd.***

2/F, Bldg A5, Hua Feng, Tech Park  
Guan Tian, Bei Huan Rd, Shi Yan St  
Bao An District  
Shenzhen 518108, China  
Phone: 86 755 8173 8000

### ***Amphenol Sefee***

Z.I. des Cazes - B.P. 243  
12402 Saint Affrique  
Cedex, France  
Phone: 33 5 65 98 1100

### ***Amphenol Sine Systems***

22501 Highway 27  
Lake Wales, FL 33859  
Phone: (863) 676-9416

### ***Amphenol Sine Systems***

44724 Morley Drive  
Clinton Township, MI 48036  
Phone: (586) 465-3131

### ***Amphenol Socapex S.A.S.***

948, Promenade de l'Arve, BP 29  
74311 Thyez Cedex, France  
Phone: 33 4 5089 2800

### ***Amphenol Terrier Technologies Systems***

Unit 14, Northlake Ind. Park  
Malcolm Moodie Crescent  
Jet Park, South Africa  
Phone: 27 11 397 60 69

### ***Amphenol Tuchel Electronics (China) Industrial Operations***

20 Tianshan Road  
Changzhou, Jiangsu 213022  
Jiang Su Province, China  
Phone: 86 519 8511 0301  
86 519 8560 1880

### ***Amphenol Tuchel Electronics-Czechia Industrial Products***

Hroznetinska 1344  
363 01 Ostrov, Czech Republic  
Phone: 420 359 900 333

### ***Amphenol Tuchel Electronics GmbH Industrial Operations***

August-Haessler-Strasse 10  
74080 Heilbronn, Germany  
Phone: 49 7131 929 0

### ***European Sales Operations***

Via Barbaiana 5  
20020 Lainate, Milano, Italy  
Phone: 39 02 932 541

### ***Fiber Systems International, Inc.***

1300 Central Expressway N.  
Suite 100  
Allen, TX 75013  
Phone: (214) 547-2400

## **Amphenol Mobile Consumer Products Group**

---

### ***Amphenol East Asia Limited Singapore Branch***

72, Bendemeer Road  
#03-32/33 Hiap Huat House  
Luzerne, Singapore 339941  
Phone: 65 6294 2128

### ***Amphenol Finland Oy***

Kuojantie 2  
02630 Espoo, Finland  
Phone: 358 2085 0600

### ***Amphenol Japan Limited***

*Mobile Consumer Products*  
Dai 2 Miyahara Building 4F  
2-10-15 Akasaka  
Minato-Ku, Tokyo  
Japan 107-0052  
Phone: 81 3 6234 4666

### ***Amphenol Korea Air Electronics***

119-69 Sasa-Dong  
Sangrok-Ku, Ansan City  
Kyounggi Province,  
Korea 426220  
Phone: 82 31 3632810

### ***Amphenol Malaysia Sdn Bhd***

Plot 1A, Banyan Lepas FIZ 1  
Penang, 11900, Malaysia  
Phone: 604 644 8628

### ***Amphenol Mobile Communications Products India Pvt. Ltd.***

61, Keonics Electronic City, Hosur Rd  
Bangalore, 560100  
Phone: 91 988 0939 359

### ***Amphenol Mobile Communications Products India Pvt. Ltd.***

*Operation Location*  
No 680, RI Road North  
Sri City Sez, Sathyaveda  
Chittoor, 517 588, A.P. India  
Phone: 91 988 0939 359

### ***Amphenol Mobile Consumer Products Group***

2604, Railway Plaza  
39 Chatham Road South  
TST, Kowloon, Hong Kong  
Phone: 852 2699 2663

### ***Amphenol Phoenix Co. Ltd.***

843-12 Jaan-ri, BiBong-myun  
HwaSung City, Kyounggi-do  
Korea 445-843  
Phone: 82 31 355 2222

### ***Amphenol Shouh Min Industry Company***

Blk 6, 4th Ind. Zone, Dawangshan  
Shajing Town, Baoan District  
Shenzhen, Guandong, PRC 518104  
Phone: 86 755 8149 9081

### ***Amphenol T&M Antennas, Inc.***

Lincolnshire Corporate Center  
300 Knightsbridge Parkway—Ste 160  
Lincolnshire, IL 60069  
Phone: (847) 478-5600

### ***Amphenol Taiwan Corp.***

71, Lane 956, Jungshan Road,  
Taoyuan City, Taiwan ROC 330  
Phone: 886 3 3786 960

### ***Amphenol (Tianjin) Electronics Co. Ltd.***

Wujing Road #17, Dongli  
Economic Development Area  
Tianjin 300300, China  
Phone: 86 22 2498 3815

### ***Amphenol Tuchel Electronics (China)***

*Mobile Phone Products*  
20 Tianshan Road  
New & High Tech & Ind Dev Zone  
Changzhou, Jiangsu  
213022 China  
Phone: 86 519 8511 0301

### ***Amphenol Tuchel Electronics GmbH***

*Mobile Phone Products*  
August-Haeusser-Strasse 10  
D-74080 Heilbronn, Germany  
Phone: 49 7131 929 0

### ***Hangzhou Amphenol Phoenix Telecom Parts Co., Ltd.***

No. 98-5 (South) RD #19  
Hangzhou Eco Tec Dev Zone  
Hangzhou, Zhejiang  
310018 China  
Phone: 86 571 8671 4425

### ***Shanghai Amphenol Airwave Communication Electronic Co., Ltd.***

No. 689 Shennan Road  
Xinzhuang Industrial Area  
Shanghai 201108, China  
Phone: 86 21 6125 5222

### ***Tianjin Amphenol KAE Co., Ltd.***

#27 Yijin Road  
Dongli Economic Development Area  
Tianjin 300300, China  
Phone: 86 22 2498 3820

## **Amphenol Worldwide RF and Microwave Operations**

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### ***Amphenol Antel, Inc.***

1300 Capital Drive  
Rockford, IL 61109  
Phone: (815) 399-0001

### ***Amphenol CNT (Xi'an) Technology Co., Ltd.***

Building A  
181 South Tai Bai Road  
Xi'an City  
Shaanxi Province 710065 China  
Phone: 86 29 882 53388

### ***Amphenol Connex Corporation***

5069 Maureen Lane  
Moorpark, CA 93021  
Phone: (805) 378-6464

### ***Amphenol Japan, Ltd.***

*Infocom Products*  
Nara Bldg #2-7F, 2-2-8  
Kohoku-ku, Yokohama-City  
Kanagawa 222-003, Japan  
Phone: 81 45 493 9191

### ***Amphenol Kai Jack (Shenzhen) Co. Ltd.***

BLk DM 2 Tong Wei  
Industrial District  
Industry General Co.  
Guang Ming District  
518132 Shenzhen, China  
Phone: 86 755 2717 7843

### ***Amphenol Omnicomnect India Private Limited***

Plot #3/4B & 5A,  
CMDA's Industrial Area  
Maraimalai Nagar,  
Tamil Nadu - 603209 India  
Phone: 44 3748 0287

### ***Amphenol RF***

4 Old Newtown Road  
Danbury, CT 06810  
Phone: (203) 743-9272

### ***Amphenol RF Asia Corp***

19th FL-1, No. 307  
Sec 2, Minsheng Road  
Tainan City 700, Taiwan ROC  
Phone: 886 6 266 1811

### ***Amphenol RF-Europe***

Hoofdveste 19, 3992 DH  
Houten, The Netherlands  
Phone: 31 30 63 58023

### ***Amphenol RF Shanghai***

Room 806  
Yuanzhong Scientific Research Center  
No. 1905 Hongmei Road  
Shanghai 200233, PRC  
Phone: 86 21 5445 3602

### ***Changzhou Amphenol Fuyang Communication Equip Co., Ltd.***

#6 Fengi Road  
Wujin Hi-Tech District  
Changzhou, Jiangsu 213164, China  
Phone: 86 519 652 0303

### ***Jaybeam Ltd.***

Rutherford Drive, Park Farm South  
Wellingborough, Northamptonshire  
NW86AX United Kingdom  
Phone: 44 1933 408 409

### ***Jaybeam Wireless Inc. and C&S Antennas Inc.***

720 21st Street Drive SE  
Hickory, NC 28602  
Phone: (828) 324-6971

### ***Jaybeam Wireless SAS France***

Z.I. La De Boitardiere  
847 Chemin du Roy, 37400  
Amboise, France  
Phone: 33 2 47 60 51 58

### ***SV Microwave Components Group, Inc.***

2400 Centrepark West Drive  
Suite 100  
West Palm Beach, FL 33409  
Phone: (561) 840-1800

### ***Times Microwave Inc.***

358 Hall Avenue  
Wallingford, CT 06492  
Phone: (203) 949-8400

### ***Times Microwave Electronics (Shanghai), Ltd.***

Bldg 4, No.318, Yuan Shan Road  
XinZhuang Industrial Park  
Shanghai, China 201108  
Phone: 86 21 5176 1200

## **Amphenol Automotive Products Group**

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***Amphenol Filec, S.A.S.***  
21. rue de Dissee, B.P. 40  
79600 Airvault, France  
Phone: 33 5 4970 8973

***Amphenol Tuchel Electronics (China)***  
*Automotive Products*  
20 Tianshan Road  
New & High Tech & Ind Dev Zone  
Changzhou, Jiangsu  
213022 China  
Phone: 86 519 8511 0301

***Amphenol Tuchel Electronics–Czechia***  
*Automotive Products*  
Hroznetinska 1344  
363 01 Ostrov, Czech Republic  
Phone: 420 359 900 331

***Amphenol Tuchel Electronics GmbH***  
*Automotive Products*  
August-Haesser-Strasse 10  
74080 Heilbronn, Germany  
Phone: 49 7131 929 0

***Amphenol Tuchel Electronics – North America***  
6900 Haggerty Road  
Suite 200  
Canton, MI 48127  
Phone: (734) 451-6400

***Amphenol Tunisia Sarl***  
Zone Industrielle  
El Fahs, 1140  
Tunisia  
Phone: 216 72 670 393

***Filec-Lectric SARL***  
Z.I. El Fahs - B.P. 67  
El Fahs, 1140  
Tunisia  
Phone: 216 72 670 211

***KE Ostrov-Elektrik s.r.o.***  
Hronznetinska 1344  
Ostrov, CZ 363 01  
Czech Republic  
Phone: 420 359 900 314

***Konfektion E-CZ s.r.o.***  
Stare Sedliste 344, CZ 348 01  
Czech Republic  
Phone: 420 374 799 217

***Konfektion E Elektronik GmbH***  
Im Klingendorf 21  
74594 Kressberg-Marktlustena  
Germany  
Phone: 49 7957 9886 0

***Konfektion E-SK s.r.o.***  
Jilemnického 5  
Presov, SK 080 01  
Slovakian Republic  
Phone: 421 51 7470 701

## **Rest of World Sales Operations**

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***Amphenol Argentina***  
Avenida Callao 930, 2nd Floor  
C1023AAP Buenos Aires  
Argentina  
Phone: 54 11 4815 6886

***Amphenol do Brasil Ltda***  
Rua Diogo Moreira 132, 20 andar  
CEP 05423-010, Sao Paulo  
Brazil  
Phone: 55 11 3815 1003

***Amphenol Mexico***  
Prolongacion Reforma 61-6 B2  
Col. Paseo de las Lomas  
C.P. 01330 Mexico City  
Mexico  
Phone: 52 55 5258 9984

***Amphenol Russia***  
8-2 Yaroslavskaja Street  
129164 Moscow  
Russia  
Phone: 7 495 937 6341

***Amphenol South Africa***  
30 Impala Road  
2196 Chislehurst, Sandton  
South Africa  
Phone: 27 11 783 9517

***Amphenol Turkey***  
Maslak Mah.  
Bilim Sokak Sun Plaza, Kat 15,  
34398 Maslak Sisli  
Istanbul, Turkey  
Phone: 90 212 367 9219

## Shareholder Information

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***World Headquarters***

*358 Hall Avenue*

*P.O. Box 5030*

*Wallingford, CT 06492*

*(203) 265-8900*

*www.amphenol.com*

***Stock Listing***

*New York Stock Exchange*

*Symbol: APH*

***Registrar and Transfer Agent for  
Common Stock***

***Computershare Trust Company, N.A.***

*P.O. Box 43078*

*Providence, RI 02940-3078*

*Stockholder Inquiries 1-877-282-1168*

*http://www.computershare.com*

***Annual Meeting***

*See Proxy material for time  
and location.*

## Certifications

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The most recent certifications by the Company's Chief Executive Officer and Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 are filed as exhibits 31.1 and 31.2 to the Form 10-K for the year ended December 31, 2009. The Company has also filed with the New York Stock Exchange the most recent Annual CEO Certification as required by Section 303A.12(a) of the New York Stock Exchange Listed Company Manual.



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## WORLDWIDE MANAGEMENT MEETING

Westbrook, Connecticut ■ November 2009

# Amphenol

Amphenol Corporation  
World Headquarters  
358 Hall Avenue  
Wallingford, CT 06492

203-265-8900  
[www.amphenol.com](http://www.amphenol.com)