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2000 Annual Report

Bryn Mawr Bank Corporation





# CONSOLIDATED FINANCIAL HIGHLIGHTS

		2000		1999*	Change	Five-Year Compound Growth Rate
For the year (dollars in thousands)			-		•	
Net interest income	\$	24,913	\$	22,460	11%	9%
Other income		17,727		18,086	-2%	14%
Other expenses		29,696		28,456	4%	10%
Net income		8,261		7,961	4%	12%
At year-end (dollars in thousands)						
Total assets	\$	444,425	\$	436,820	2%	5%
Total net loans	***************************************	350,686		334,539	5%	9%
Total deposits		386,966		371,068	4%	4%
Shareholders' equity		50,970		46,719	9%	10%
Per common share						
Basic earnings per share	\$	1.92	\$	1.83	5%	13%
Diluted earnings per share	\$	1.85	\$	1.75	6%	12%
Dividends declared	\$	0.68	\$	0.60	13%	22%
Book value	\$	11.93	\$	10.81	10%	10%
Closing price	\$	21.13	\$	23.88	-11%	10%
Selected ratios						
Return on average assets		1.94%		1.99%		
Return on average shareholders' equity		17.20%		17.97%		

<sup>\*</sup> Reclassified for comparative purposes.

ear Fellow Shareholders:

It is a tremendous honor for me to serve as the eighth president in the 112-year history of The Bryn Mawr Trust Company and as the second president of its parent holding company, Bryn Mawr Bank Corporation. I consider my charge to be one of stewardship and a continuation of the legacy that has made our institution one of the most esteemed community banking organizations in the country.



Bryn Mawr Trust is extremely fortunate to have been led by Bob Stevens for these past 21 years. Not only has Bob maintained an enviable record of growth and profitability, but he has also led the aggressive movement of the Corporation into the wealth management area long before our competitors saw the wisdom in this strategy.

My vision for the future is very simple—that we will remain an independent, highperforming financial institution serving the needs of businesses, individuals, and affluent clients in our community and the region. By doing so, we will provide a superior return to our shareholders, all of whom are very important to us.

### A MESSAGE FROM THE PRESIDENT

With my arrival, we have made a number of changes in our management structure. Bob Ricciardi, Alison Gers, and Joe Rebl have agreed to head up, respectively, the Traditional Bank, the Support Bank, and the Finance Division. We are presently engaged in a national search to find the leader for our Wealth Bank. These individuals and I will comprise the Executive Management Committee and are charged with developing and executing the strategies, as approved by the Board of Directors, which will keep the Corporation moving forward.

In my past experiences, I have always welcomed a close relationship with shareholders. It will be no different here. If you have any thoughts, comments or suggestions, I would ask that you call me at 610-581-4800, which is my direct line. If you are in the main branch in Bryn Mawr, my office is just off the lobby. Please stop by and spend some time.

Sincerely,

Peters

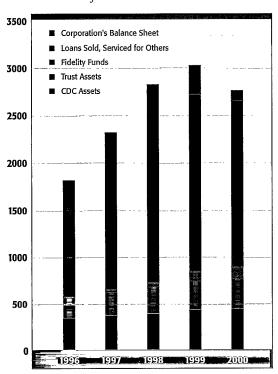
Ted Peters President and Chief Executive Officer February 23, 2001

### **Technological Advances**

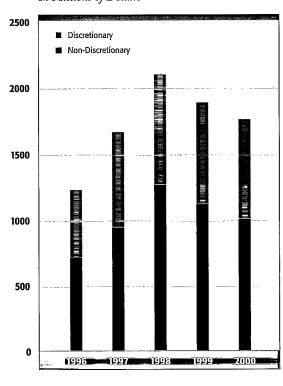
Great strides were made in our electronic communication capabilities. We have greatly improved our communications with our many audiences: professionals, clients, staff and the public at large.

- In mid-December, we launched our new web site (www.bmtc.com). The site provides detailed information about our organization and services. It is a gateway for clients to access their account information; Internet PC Banking Service and electronic bill payment for both individuals and businesses; our *TrustWeb*<sup>TM</sup>, a secure Internet client access to trust, investment management, and custody accounts; and the new *AdvisorWeb*<sup>TM</sup>. The site also affords visitors the opportunity to apply for a mortgage online.
- The introduction of the sophisticated new product, AdvisorWeb, proved to be a great benefit to our Custody Services Department. By taking advantage of this service, professional investment advisors can use the Internet for real-time access to portfolio and data activity. This service virtually eliminates the need for telephone calls, faxes, manual handling of data, and statement delivery. It provides significant increases in efficiency and convenience for both the advisor and custodian.
- A major effort was undertaken by Information Services to upgrade the internal communication
  capabilities for all employees. The internal system was converted from two separate systems to
  Lotus Notes, which incorporates both e-mail and scheduling capabilities into one program.
  The implementation program started in mid-March and was completed by the end of August.

Total Assets
In Millions of Dollars



Trust Assets
In Millions of Dollars

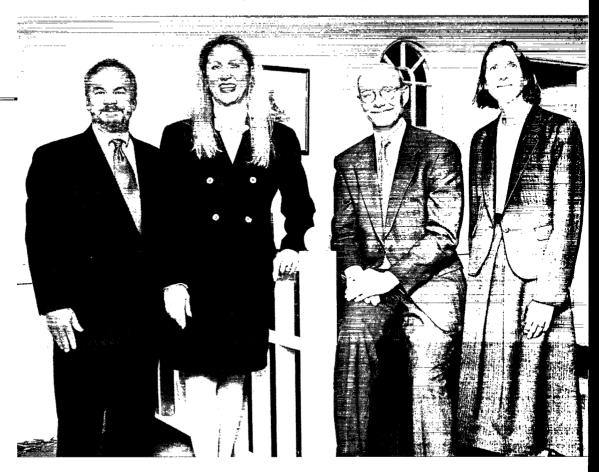


### Leadership Change

Early in 2001, organizational changes were announced. Frederick C. "Ted" Peters II was named President and Chief Executive Officer of Bryn Mawr Bank Corporation and The Bryn Mawr Trust Company. Mr. Peters was founder, President and Chief Executive Officer of the 1st Main Line Bank, and, before that, the founding President and Chief Executive Officer of the National Bank of the Main Line. Mr. Peters has 25 years of banking experience, and is a graduate of The Haverford School and Amherst College.

Robert L. Stevens, who plans to retire in August 2002, remains as Chairman for both Bryn Mawr Bank Corporation and The Bryn Mawr Trust Company. A graduate of Northwestern University, Mr. Stevens started his career at Bryn Mawr Trust in 1960, became President in 1980, and Chairman in 1995. Throughout the years, Mr. Stevens has been an influential member of the banking community and deeply committed to community service. He currently serves on the Board of Overseers of the School of Social Work at the University of Pennsylvania and is a Board Member of The Philadelphia Orchestra. During his 21 years at the helm, Bank assets have risen from \$74.7 million at year-end 1979 to \$444.4 million as of December 31, 2000.

> From left: Randy G. Thomas, Trust Tax; Michele M. Fritz, Employee Benefits; Joseph W. Roskos, Family Business Office; and Lisa M. Brinton, Trust Administration

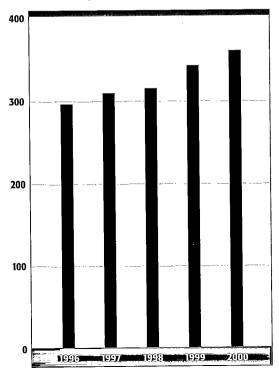


### Reorganization

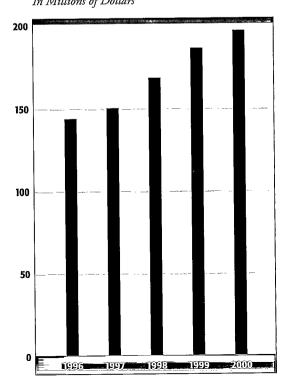
Along with the appointment of the new CEO and the retirement of the Vice-Chairman, it became necessary to create a more integrated organization structure to allow our leadership to more effectively manage the institution. There are four major divisions, each reporting to Mr. Peters:

- The Wealth Bank: Robert L. Stevens is acting as the interim head of this group that includes Investment Management, Trust Administration, Custody, Trust Tax, Employee Benefits, Insurance, and Family Office. Much attention will be paid to creating a new framework for our business development efforts to retain business, to expand relationships, and to acquire new business among the affluent segment of our market area.
- The Traditional Bank: Robert J. Ricciardi heads up this unit which brings together the deposit
  and loan side of the business for both individual and business customers. It includes all lending
  activities—business loans, personal loans and residential mortgages—as well as Community
  Banking, Bryn Mawr Brokerage, Risk Management and Compliance.
- The Support Bank: Alison E. Gers leads this group that includes Human Resources, Facilities, Information Systems, Banking Operations, and Marketing. This alliance includes all support activities relating to people, plant, technology and communication.
- The Finance Division: This unit is headed-up by Joseph W. Rebl, CPA. The division is currently installing a structured planning, monitoring and management process intended to keep the Corporation on track in reaching its target goals and assisting in our decision making process.

# **Total Average Deposits** *In Millions of Dollars*



# **Transaction Accounts Average Balance** *In Millions of Dollars*



The Bryn Mawr Trust Company 801, Lancaster Avenue

Bryn Mawr, Pennsylvania 19010-3396 610-525-1700

www.bmtc.com

#### **Senior Management**

Robert L. Stevens\*

Chairman

Frederick C. "Ted" Peters II\*

President and Chief Executive Officer

Alison E. Gers

Executive Vice President, Administration and Operations

Joseph G. Keefer

Executive Vice President and Chief Lending Officer

Thomas M. Petro

Executive Vice President, Investment Management

Joseph W. Rebl\*

Executive Vice President, Treasurer, and Chief Financial Officer

Robert J. Ricciardi\*

Executive Vice President, Chief Credit Policy Officer and Secretary

Lisa M. Brinton

Senior Vice President, Trust Administration

Jere E. Estes

Senior Vice President, Investment Management

June M. Falcone

Senior Vice President, Banking Operations

Carmen L. Fiorentino

Senior Vice President, Commercial & Real Estate Lending Services

Richard J. Fuchs

Senior Vice President, Community Banking

John M. Grib

Senior Vice President, Investment Management

Geoffrey L. Halberstadt\*

Senior Vice President and Risk Management Officer

William A. Keefe

Senior Vice President, Investment Management

Paul M. Kistler, Jr.

Senior Vice President, Facilities and Human Resources

Donald B. Krieble

Senior Vice President, Consumer Credit Services

William R. Mixon

Senior Vice President, Information Systems and Chief Technology Officer

Walter Smedley, III

Senior Vice President, Corporate Sales

Leo M. Stenson

Senior Vice President and Auditor

Paul C. Benedict

Group Vice President, Trust Administration

Stephen J. Collar

Group Vice President, Consumer Credit Services

Martin F. Gallagher, Jr.

Group Vice President, Commercial & Real Estate Lending Services

Joseph S. Saraceno

Group Vice President, Loan Accounting

Mame O. Skelly

Group Vice President and Comptroller

#### **Branch Offices**

801 Lancaster Avenue

Bryn Mawr, Pennsylvania 19010-3396

18 West Eagle Road

Havertown, Pennsylvania 19083

39 West Lancaster Avenue

Paoli, Pennsylvania 19301

330 East Lancaster Avenue

Wayne, Pennsylvania 19087

One Tower Bridge

West Conshohocken, Pennsylvania 19428

312 East Lancaster Avenue

Wynnewood, Pennsylvania 19096

#### **Investment Management Division**

6 South Bryn Mawr Avenue Bryn Mawr, Pennsylvania

#### **Trust Division**

10 South Bryn Mawr Avenue Bryn Mawr, Pennsylvania

#### **Limited Service Offices**

Beaumont at Bryn Mawr Retirement Community

Bryn Mawr, Pennsylvania

Bellingham Retirement Living

West Chester, Pennsylvania

Martins Run Life Care Community

Media, Pennsylvania

The Quadrangle

Haverford, Pennsylvania

Waverly Heights

Gladwyne, Pennsylvania

White Horse Village

Newtown Square, Pennsylvania

#### Other Financial Services

**BMT Mortgage Company** 

A division of The Bryn Mawr Trust Company

Bryn Mawr, Pennsylvania

Patrick J. Keenan, Senior Vice President

William F. Mannion, Jr., Senior Vice President

Bryn Mawr Asset Management, Inc.\*

A subsidiary of Bryn Mawr Bank Corporation

Bryn Mawr, Pennsylvania

Mark A. Rioboli, President and Chief Executive Officer

Bryn Mawr Brokerage Company, Inc.

A subsidiary of Bryn Mawr Bank Corporation

Bryn Mawr, Pennsylvania

Richard J. Fuchs, President and Chief Executive Officer

Bryn Mawr Finance, Inc.

A subsidiary of Joseph W. Roskos & Co.

Wilmington, Delaware

Joseph W. Rebl, President

Insurance Counsellors of Bryn Mawr, Inc.

A subsidiary of The Bryn Mawr Trust Company

Bryn Mawr, Pennsylvania

John G. Daniel, President and Chief Executive Officer

Joseph W. Roskos & Co.

A subsidiary of Bryn Mawr Bank Corporation

2011 Renaissance Boulevard, Suite 200

King of Prussia, Pennsylvania 19406 Joseph W. Roskos, Chairman

Robert M. Fedoris, President and Chief Executive Officer

# Selected Financial Data

			(in th	ousands, ex	cept f	for share and	per s	share data)		
For the years ended December 31,		2000		1999*		1998*		1997*		1996*
Interest income	<b>\$</b>	31,985 7,072	\$	28,317 5,857	\$	26,082 5,976	\$	24,960 6,929	\$	24,337 6,490
Net interest income		$24,913 \\ 250$		22,460 250		20,106 150		18,031 200		17,847 350
Net interest income after loan loss provision Other income		24,663 17,727 29,696		22,210 18,086 28,456		19,956 14,610 24,229		17,831 12,086 20,837		17, <del>1</del> 97 10, <del>1</del> 23 18,978
Income before income taxes		12,694 4,433		11,840 3,879		10,337 3,480		9,080 2,950		8,9 <del>1</del> 2 2,900
Net income	. \$	8,261	\$	7,961	\$	6,857	\$	6,130	\$	6,042
Per share data: Earnings per common share: Basic	\$ \$ \$	1.92 1.85 0.68 4,292,838 161,408	\$ \$ \$ 4	1.83 1.75 0.60 ,349,403 193,915	\$ \$ \$	1.58 1.51 0.465 :,327,297 225,708	\$ \$ \$	1.40 1.33 0.36 ,392,162 203,660	\$ \$ \$	1.38 1.33 0.46 ,385,094 151,698
Adjusted weighted-average shares	4	,454,246	4	,543,318	4	,553,005	4	,595,822	4	,536,792
At December 31,		2000		1999	(in	thousands) 1998		1997		1996
Total assets  Earning assets  Deposits  Shareholders' equity  Ratio of equity to assets  Loans serviced for others	<b>\$</b>	444,425 389,053 386,966 50,970 11.47% 325,040	\$	436,820 395,952 371,068 46,719 10.70% 306,147	\$	391,840 357,683 342,357 42,221 10.78% 290,675	\$	374,210 327,942 328,806 39,349 10.52% 255,571	\$	345,747 305,911 303,183 35,808 10.36% 224,366
For the years ended December 31,	٠	2000		1999		1998		1997		1996
Selected financial ratios:  Net interest margin  Net income to:		6.33%		6.12%		5.99%		5.59%		5.67%
Average total assets		1.94% 17.20%		1.99% 17.97%		1.91% 17.06%		1.74% 16.45%		1.79% 18.16%
assets	-	11.28% 35.42%		11.10% 32.79%		11.17% 29.43%		10.60% 25.71%		9.88% 33.33%

 $<sup>*</sup>Reclassified \ for \ comparative \ purposes.$ 

profitability. The mortgage banking segment increased its profit by 32%, compared to 1999's profit. The mortgage loan sales for 2000 were under 1999's amount by 3%, but the fees earned grew by \$248,000. Offsetting this income was a 23% decrease in profits for the Trust segment. Fees from Investment Management and Trust decreased by \$811,000 or 8% over similar revenues for 1999. During 1999, five Trust officers resigned from the Bank (the "Resignations"), taking some trust accounts with them. Both the Resignations and a decrease in trust asset values in 2000, because of the decline in overall market values, are primarily responsible for the fee decrease.

Return on average assets for the year was 1.94%, compared to 1.99% in 1999, while return on average equity for 2000 was 17.20% compared to 17.97% in 1999.

#### EARNINGS PERFORMANCE

#### Lines of Business

The Corporation continues to have four significant business segments or lines from which it derives its earnings. Its core business line is the Banking line of business. Additional earnings streams are obtained from its Investment Management and Trust line of business and its Mortgage Banking line of business - the origination, servicing and sale of mortgage loans to the secondary mortgage market. The fourth segment, included in "All Other" in the following segmentation analysis, derives net revenues from financial services and products, offered through the Corporations subsidiaries, as well as the Bank's subsidiary, ICBM and JWR&Co's subsidiary B M Finance.

The Banking segment's percentage of operating profits stood at 67% for 2000, compared to 52% for 1999. Investment Management and Trust's percentage of operating profit was 29%, down from 40% for 1999. The Mortgage Banking segment's share of operating profits increased from 7% in 1999 to 8% in 2000, while the "All Other" segment, including the Corporation and all nonbanking subsidiaries, went from 1% in 1999 to (4%) in 2000.

Following is a segmentation analysis of the results of operations for those lines of business for 2000 and 1999:

TABLE 1 - Lines of Business Segment Analysis

TABLE I - Lines of			2000		
// T	D 11	Tr	Mortgage	All	C1:1-1-1
(dollars in thousands)	Banking	Trust	Banking	Other	Consolidated
Net interest income Less loan loss provision	\$24,684 250	\$ <u>-</u>	\$ 216 ————————————————————————————————————	\$ 17 —	\$24,917 250
Net interest income after loan loss provision Other income: Fees for investment	24,434	_	216	17	24,667
management and trust services	-	8,973	_	_	8,973
deposit accounts Other fees and service	1,144	_	_	_	1,144
charges	295 8	_	729 1,232	_	1,024 1,240
Gain on sale of other real estate owned	14	_			14
Other operating income	925			4,789	5,714
Total other income Other expenses:	2,386	8,973	1,961	4,789	18,109
Salaries-regular	7,826	3,175	538	2,320	13,859
Salaries-other Fringe benefits	750 850	211 616	30 70	52 313	1,043 1,849
OccupancyOther operating	3,401	472	142	502	4,517
expenses	5,505	880	334	2,095	8,814
Total other expenses	18,332	5,354	1,114	5,282	30,082
Segment profit (loss)	\$ 8,488	\$3,619	\$1,063	\$ (476)	\$12,694
% of segment profit (loss)	679	% 29%	% 8% 1999*	6 (49	%) 100%
(dollars in thousands)	Banking	Trust	Mortgage Banking	All Other	Consolidated
Net interest income Less loan loss provision	\$22,310 250	\$ <u>_</u>	\$ 145 —	\$ 5 —	\$22,460 250
Net interest income after loan loss provision Other income:  Fees for investment	22,060	_	145	5	22,210
management and trust					
services		9,784	_	_	9,784
Service charges on deposit accounts	 1,156	9,784 —	_ _	 	9,784 1,156
Service charges on deposit accounts Other fees and service charges	 1,156 254 44	9,784 — —	— 762 984	-	· · · · · · · · · · · · · · · · · · ·
Service charges on deposit accounts Other fees and service charges	254 44 45	9,784			1,156 1,016 1,028
Service charges on deposit accounts Other fees and service charges	254 44 45 908	_ _ _ _	984 — —	4,568	1,156 1,016 1,028 45 5,476
Service charges on deposit accounts	254 44 45 908 2,407	9,784	984	4,568	1,156 1,016 1,028 45 5,476 18,505
Service charges on deposit accounts	254 44 45 908 2,407 7,251	9,784	984 — — 1,746 469	4,568 1,874	1,156 1,016 1,028 45 5,476 18,505
Service charges on deposit accounts Other fees and service charges	254 44 45 908 2,407 7,251 1,754	9,784 2,852 230	984	4,568	1,156 1,016 1,028 45 5,476 18,505 12,446 2,246
Service charges on deposit accounts	254 44 45 908 2,407 7,251 1,754 1,474 3,090	9,784 2,852 230 565 476	984 ————————————————————————————————————	4,568 1,874 184 215 456	1,156 1,016 1,028 45 5,476 18,505 12,446 2,246 2,334 4,171
Service charges on deposit accounts	254 44 45 908 2,407 7,251 1,754 1,474 3,090 4,694	9,784 2,852 230 565 476 948	984 — 1,746 469 78 80 149 310	4,568 1,874 184 215 456 1,726	1,156 1,016 1,028 45 5,476 18,505 12,446 2,246 2,334 4,171 7,678
Service charges on deposit accounts	254 44 45 908 2,407 7,251 1,754 1,474 3,090 4,694 18,263	9,784 2,852 230 565 476 948 5,071	984 ————————————————————————————————————	4,568 1,874 184 215 456 1,726 4,455	1,156 1,016 1,028 45 5,476 18,505 12,446 2,246 2,334 4,171 7,678 28,875
Service charges on deposit accounts	254 44 45 908 2,407 7,251 1,754 1,474 3,090 4,694	9,784 2,852 230 565 476 948 5,071 \$4,713	984 — 1,746 469 78 80 149 310 1,086 \$ 805	4,568 1,874 184 215 456 1,726 4,455 \$ 118	1,156 1,016 1,028 45 5,476 18,505 12,446 2,246 2,334 4,171 7,678

Bryn Mawr Bank Corporation, Tax Counsellors of Bryn Mawr, Inc., Insurance Counsellors of Bryn Mawr, Inc., Bryn Mawr Brokerage Company, Inc., CDC Capital Management, Inc. and Joseph W. Roskos & Co have all been aggregated in All Other.

The table reflects operating profits or losses of each Corporate line of business before income taxes.

<sup>\*</sup> Reclassified for comparative purposes.

the 'yield on the sale of loans is the main reason for the increase in the mortgage banking segment's profitability. Following is a table showing the volume of residential mortgage loans originated and sold in the secondary mortgage market, the total net gains realized, and the yield on these loan sales:

TABLE 2 - Summary of Loan Sale Activity

(dollars in thousands)	2000	1999
Volume of loans sold	\$71,737	\$73,921
Loan fees and net gains on		20.4
sales	1,232	984
Yield on sales	1.72%	1.33%

As of December 31, 2000, the Bank serviced \$291,903,000 in residential mortgage loans for others, compared to \$283,124,000 in loans serviced for others at year-end 1999.

#### Bryn Mawr Bank Corporation

The Corporation is a one-bank holding company, generating intercompany revenues from the rental of Corporation owned properties to the Bank. The Corporations expenses are primarily of an administrative nature. During 2000, the Corporation wrote-off \$155,000 in goodwill due to changes in the management of CDC. No such write-off was included in 1999 or 1998.

### Tax Counsellors of Bryn Mawr, Inc.

In July 1997, the Corporation established a new whollyowned subsidiary, TCBM, in order to add professional tax planning to its array of financial products and services offered to its customers. TCBM employed CPAs and an attorney (the "Tax Professionals"), having significant tax planning, preparation and financial planning capabilities. In connection with the formation of TCBM, a profit sharing agreement (the "Agreement") was developed that allowed the Tax Professionals to retain the net revenues generated by the clients brought to TCBM. The Agreement set revenue goals as a threshold to determine profitability. During 2000, TCBM did not exceed its revenue goals and reported a net profit of \$0, compared to a \$5,000 net profit reported of 1999. During 2000, an arrangement was reached between Corporation management and the Tax Professionals terminating the Agreement. Pursuant to the arrangement, the net assets of TCBM, (all assets, excluding cash less all liabilities) as of December 31, 2000, were sold to the Tax Professionals in exchange for a note in favor of TCBM. The face value of the note is \$422,000 with a rate of 9% and a due date of September 1, 2004.

### Insurance Counsellors of Bryn Mawr, Inc.

In January 1998, the Bank established a new wholly-owned subsidiary, ICBM (a full-service insurance agency), to enable the Bank to offer insurance products and related services to its customer base. ICBM offers a full line of life, property and casualty and commercial lines to its customer base. During 1999, ICBM earned commissions from traditional business and the sale of large premium life insurance policies resulting in a net profit of \$65,000. No such large premium life insurance policies were sold in 2000. Therefore, in 2000, ICBM reported a net loss of \$65,000.

### Bryn Mawr Brokerage Company, Inc.

The Corporation established B M Brokerage in January 1999, in order to make brokerage services available to its client base through an affiliation with an independent broker-dealer. Commissions earned in each year of operation were insufficient to cover related costs, therefore, during 2000, B M Brokerage reported a loss of \$40,000, compared to a loss of \$6,000 for 1999.

## CDC Capital Management, Inc. (now Bryn Mawr Asset Management, Inc.)

On January 6, 1999, the Corporation acquired CDC for \$281,000 in Corporation stock, a portion of which was issued at the time of the acquisition. One-half of the remaining shares were distributed on the first anniversary of the acquisition, January 6, 2000, and the remainder will be distributed on the second anniversary, January 6, 2001. CDC was acquired to enable the Corporation to enhance its array of financial services and products by offering investment advisory services to its clients. Goodwill of \$177,000 was recorded on the corporation's books, to be amortized over a 10-year life. During 2000, there were changes in CDC's management. Based on the foregoing events, in June 2000 the balance of the remaining goodwill of \$155,000 was written-off of the Corporation's books. CDC reported a net loss of \$65,000 for 2000, compared to a net profit of \$6,000 for 1999. In November 2000, an amendment was made to the Articles of Incorporation to change the name of the corporation to Bryn Mawr Asset Management, Inc. and registered CDC Capital Management, Inc. as a fictitious name.

#### Joseph W. Roskos & Co.

On April 1, 1999, the Corporation acquired JWR&Co, effective January 1, 1999, for \$4,195,000, through a combination of Corporation stock and cash. Goodwill in the amount of \$3,300,000 was recorded on the Corporation's books, to be amortized over a 20-year life. JWR&Co was acquired to expand the products and services being offered by the Corporation through its

The following table shows an analysis of the composition of net interest income for each of the last three years. Interest income on loans includes fees on loans of \$625,000, \$465,000 and \$413,000 in 2000, 1999 and 1998 respectively. The average loan balances include nonaccrual loans. All average balances are calculated on a daily basis. Yields on investment securities are not calculated on a tax-equivalent basis.

TABLE 3 - Analyses of Interest Rates and Interest Differential

		2000		1999**			1998**			
(dollars in thousands)	Average Balance	Interest Income/ Expense	Average Rates Earned/ Paid	Average Balance	Interest Income/ Expense	Average Rates Earned/ Paid	Average Balance	Interest Income/ Expense	Average Rates Earned/ Paid	
Assets:										
Cash and due from banks Interest-bearing deposits with	\$ 22,345	<b>\$</b> —	<b>—</b> %	\$ 22,060	\$ —	—%	\$ 19,065	\$ —	—%	
other banks*	1,623 6,174	90 373	5.5 6.0	2,173 12,272	103 609	4.7 5.0	1,345 15,665	68 824	5.1 5.3	
Taxable*	26,482 2,495	1,558 108	5.9 4.3	30,440 4,162	1,698 183	5.6 4.4	31,760 4,953	1,880 224	5.9 4.5	
Total investment securities	28,977	1,666	5.7	34,602	1,881	5.4	36,713	2,104	5.7	
Loans*	346,921 (4,352)	29,856 —	8.5	310,214 (4,257)	25,724 —	8.3	274,882 (4,088)	23,085 —	8.4	
Net loans Other assets	342,569 23,897	29,856	8.7	305,957 21,997	25,724 —	8.4	270,794 16,278	23,085 —	8.5 —	
Total assets	\$425,585	\$31,985		\$399,061	\$28,317		\$359,860	\$26,081		
Liabilities:  Demand deposits, noninterest- bearing	\$ 96,215	\$ <del></del>	<del></del> %	\$ 92,098	\$ —	<b>—</b> %	\$ 82,773	\$ —	<b>—</b> %	
Savings deposits	192,141 70,819 10,342	2,697 3,596 693	1.4 5.1 6.7	184,505 65,000 4,658	2,533 3,008 266	1.4 4.6 5.7	169,785 61,503	2,923 3,052	1.7 5.0	
Federal funds purchased Other liabilities	1,283 6,765	86	6.7	954 7,554	50 —	5.2 —	18 5,595	1	5.6 —	
Total liabilities	377,565 48,020	7,072 —		354,769 44,292	5,857 —		319,674 40,186	5,976 		
Total liabilities and shareholders' equity	\$425,585	\$ 7,072		\$399,061	\$ 5,857		\$359,860	\$ 5,976		
Total earning assets*	\$383,695	_	_	\$359,261	_	_	\$328,605	<del></del>		
Interest income to earning assets Interest expense to earning		_	8.3%		<del></del>	7.9%	_	_	7.9%	
assets	~	_	1.8		_	1.6	_		1.8	
assets  Average effective rate paid on interest-bearing liabilities	<b>-</b> ,		6.5 2.6		_	6.3 2.3	_	_	6.1 2.6	
Average effective cost on total deposits	. <del>-</del>		1.9			1.7			1.9	
Net interest margin Earning assets to interest-bearing	- 	_	6.33	_	_	6.12			5.99	
liabilities		-	1.40	1		1.41	1		1.42	

<sup>\*</sup>Indicates earning assets.

<sup>\*\*</sup>Reclassified for comparative purposes.

TABLE 6 - Allocation of the Allowance for Possible Loan Losses

The table below allocates the balance of the allowance for possible loan losses by loan category and the corresponding percentage of loans to total loans for each loan category for the last five years:

					Decemi	er 51,				
	2000		199	1999		1998		1997		06
		%		%		%		%		%
		Loans		Loans		Loans		Loans		Loans
•		to		to		to		_to .		_to .
		Total		Total		Total		Total		Total
(dollars in thousands)		Loans		Loans		Loans		Loans		Loans
Balance at end of period applicable to: Commercial and industrial Real estate—construction	\$1,193 7 56	41.5% 3.0 38.3	\$ 151 33 228	39.7% 4.2 35.4	\$ 427 81 161	31.8% 4.7 39.3	\$ 316 1,111 184	28.1% 5.1 38.2	\$ 483 751 289	28.8% 2.9 36.9
Real estate—mortgage	248 2,816	17.2	279 3,709	20.7	301 3,130	24.2	465 1,998	28.6	609 2,050	31.4
Total	\$4,320	100.0%	\$4,400	100.0%	\$4,100	100.0%	\$4,074	100.0%	\$4,182	100.0%

The loan loss reserve allocation reflects a reserve based on specific loan loss reserve allocations on loans reviewed individually as well as an average historical loan write-off percentage for loans in each specific loan category not individually reviewed and is also increased by an additional percentage to reflect current market conditions. As a part of the internal loan review process, loans considered impaired under SFAS No. 114 are individually reviewed and, when deemed appropriate, a specific portion of the loan loss reserve is allocated to the respective impaired loans. Refer to page 26 for further discussion of the Corporation's loan review process.

#### Other Income

The following table details other income for the years ended December 31, 2000 and 1999, and the percent change from year to year:

TABLE 7 - Other Income

	2000	1999*	% Change
Fees for trust services	\$ 8,973	\$ 9,784	(8%)
accounts	1,144	1,156	(1%)
Other fees and service charges	1,024	1,016	1%
Net gain on sale of loans	1,240	1,028	21%
Gain on the sale of other real estate	4.1	45	(609/)
owned Fees earned from family business	14	45	(69%)
office services	2,429	1,947	25%
Investment advisory and brokerage			
fees	957	1,218	(21%)
Tax consulting fees	793	702	13%
Insurance commission income	191	326	(41%)
Other operating income	962	864	11%
	\$17,727	\$18,086	(2%)

<sup>\*</sup> Reclassified for comparative purposes

In addition to net interest income, the Bank's three operating segments, as well as TCBM, ICBM, B M Brokerage, CDC and JWR&Co, generate various streams of fee-based income, including Investment Management and Trust income, service charges on deposit accounts, loan servicing income, consulting fees and gains/losses on loan sales.

As discussed in the "Lines of Business" section on pages 15, 16, 17 and 18, the decrease in other income in 2000 from 1999 levels was primarily a result of a decrease in revenues from investment management and trust services.

Fees for investment management and trust services declined \$811,000 or 8% from year to year. Refer to the discussion under the heading "Investment Management and Trust Line of Business" on page 16 of this report.

As discussed in the "Mortgage Banking Line of Business" section, the \$212,000 or 21% increase in gains on the sale of loans was directly attributable to a 39 basis point increase in the yield on the sale of residential mortgage loans to the secondary mortgage market.

Fees from the JWR&Co family office business amounted to \$2,429,000 for 2000, a \$482,000 or 25% increase of fees earned in 1999. This increase is directly attributable to increased client activity during 2000 compared to 1999.

Investment advisory and brokerage fees declined \$261,000 or 21% from \$1,218,000 for 1999 to \$957,000 for 2000. The primary reason for this decline was a reduction in fees earned by CDC in 2000, directly related to the change in CDC's management, as previously discussed.

Insurance commission income decreased \$135,000 or 41%, from \$326,000 for 1999 to \$191,000 for 2000. During 1999, ICBM earned commissions on some large life insurance premiums. No such commissions were earned during 2000. This is the primary reason for the decrease in insurance commission income.

Other operating income increased \$98,000 or 11% in 2000 from 1999 levels, primarily due to sweep fees paid on the commercial and personal accounts, which grew by \$187,000. This fee growth is directly attributable to growth in the Bank's off-balance sheet mutual fund balances, which increased from \$100,372,000 at

#### **Investment Securities**

Management has elected to classify 100% of the investment portfolio as available for sale. Therefore, the investment portfolio was carried at its estimated market value of \$26,907,000 and \$29,611,000 as of December 31, 2000 and 1999, respectively. The amortized cost of the portfolio as of December 31, 2000 was \$26,971,000, resulting in net unrealized losses of \$64,000. The amortized cost of the portfolio at December 31, 1999 was \$30,201,000, resulting in net unrealized losses of \$590,000.

The maturity distribution and weighted average yields on a fully tax-equivalent basis of investment securities at December 31, 2000, are as follows:

TABLE 9 - Investment Portfolio

(dollars in thousands)	Maturing during 2001	Maturing from 2002 through 2005	Maturing from 2006 through 2010	Maturing after 2010	Total
Obligations of the U.S. Government and agencies:					
Book value	\$3,994	\$18,918	\$	\$	\$22,912
yield	5.7%	5.7%			5.7%
subdivisions:					
Book value	365	1,392	_	_	1,757
yield	5.9%	6.4%	_	_	6.3%
Other investment securities:					
Book value		150	_	2,088	2,238
yield		7.7%	_	6.5%	6.6%
Total book value Weighted average	\$4,359	\$20,460	\$	\$2,088	\$26,907
yield	5.7%	5.8%		6.5%	6.2%

In addition to \$3,509,000 in maturities during 2000, \$252,000 in investments were sold. During 2000, purchases of investment securities amounted to \$445,000. Those transactions were primarily responsible for the \$2,704,000 or 9% decrease in the investment portfolio from December 31, 1999, to December 31, 2000. At December 31, 2000, approximately 85% of the investment portfolio consisted of fixed rate U.S. Government and U.S. Government Agency securities. The Corporation does not own any derivative investments and does not plan to purchase any of those investments in the foreseeable future.

#### Loans

For financial reporting purposes, both fixed and floating rate home equity loans, collateralized by mortgages, are included in other permanent mortgage loans. Floating rate personal lines of credit loans (the Bank's "CreditLine" product) are included in consumer loans.

A breakdown of the loan portfolio by major categories at December 31 for each of the last five years is as follows:

TABLE 10 - Loan Portfolio

	December 31							
(in thousands)	2000	1999	1998	1997	1996			
Real estate loans: Permanent								
mortgage loans	\$135,777	\$134,495	\$110,535	\$102,474	\$ 95,588			
Construction loans	10,642	14,398	13,204	13,647	7,639			
industrial loans	147,398	119,835	89,368	75,474	74,688			
Consumer loans	61,189	70,211	68,078	76,963	81,512			
Total	\$355,006	\$338,939	\$281,185	\$268,558	\$259,427			

The maturity distribution of the loan portfolio, excluding loans secured by one-family residential property and consumer loans, at December 31, 2000, is shown below.

(in thousands)	Maturing during 2001	Maturing from 2002 through 2005	Maturing after 2005	Total
Commercial, financial, and agricultural	\$78,767 8,268 2,667	\$34,423 2,374 8,182	\$34,208 — 35,620	\$147,398 10,642 46,469
Total	\$89,702	\$44,979	\$69,828	\$204,509
Interest sensitivity on the above	•			
loans:  Loans with predetermined rates  Loans with adjustable or floating	\$ 6,724	\$29,916	\$27,892	\$ 64,532
rates	82,978	15,063	41,936	139,977
Total	\$89,702	\$44,979	\$69,828	\$204,509

There are no scheduled prepayments on the loans included in the maturity distributions.

\$13,662,000 or 23% decrease in outstanding indirect automobile paper, from \$58,758,000 at December 31, 1999 to \$45,096,000 at December 31, 2000, is primarily responsible for this decrease. Competition from automobile manufacturers' credit facilities and lower costing financing from home equity loans continues to be a source of major competition for this product.

As of December 31, 2000, the construction loan portfolio decreased by \$3,756,000 or 26%, from \$14,398,000 at December 31, 1999, to \$10,642,000 at December 31, 2000. As of December 31, 1999 and 2000, the construction lending portfolio had neither any non-performing loans nor any loans delinquent 30 days or more.

### **Deposits**

The Bank attracts deposits from within its market area by offering various deposit instruments, including savings accounts, NOW accounts, money market accounts, and certificates of deposit.

Total deposits increased 4% to \$386,966,000 at December 31, 2000, from \$371,068,000 at year-end 1999. Short-term borrowings decreased by \$10,000,000 from December 31, 1999 to December 31, 2000. A more meaningful measure of the change in deposits and shortterm borrowings is average daily balances. As illustrated in Table 12, average daily deposit balances increased 5%. A change in the mix of deposits, growing higher cost CD balances by 9% on average and growth in average outstanding short-term borrowings, is primarily responsible for a 22 basis point increase in the Bank's overall cost of funds, from 1.69% for 1999 to 1.91% for 2000. However, strong growth in the Corporation's earning assets, combined with three increases in the prime rate during 2000, increasing the prime rate 100 basis points, are primarily responsible for a 21 basis point increase in the Corporation's net interest margin, from 6.12% for 1999 to 6.33% for 2000.

The following table presents the average balances of deposits and the percentage change for the years indicated:

**TABLE 12 - Average Daily Balances of Deposits** 

(dollars in thousands)	2000	1999	% Change 2000 vs. 1999	1998	% Change 1999 vs. 1998
Demand deposits, non-interest- bearing	\$ 96,215	\$ 92,098	4.5%	\$ 82,773	11.3%
Market rate					
accounts	50,633	49,871	1.5	44,325	12.5
NOW accounts	100,158	93,769	6.8	85,317	9.9
Regular savings	41,350	40,865	1.2	40,143	1.8
	192,141	184,505	4.1	169,785	8.7
Time deposits	70,819	65,000	9.0	61,503	5.7
Total	\$359,175	\$341,603	5.1%	\$314,061	8.8%

The following table shows the maturity of certificates of deposit of \$100,000 or greater as of December 31, 2000:

TABLE 13 - Maturity of Certificates of Deposit of \$100,000 or Greater

(in thousands)	
Three months or less	\$12,926
Three to six months	1,379
Six to twelve months	3,319
Greater than twelve months	
Total	\$20,112

#### Capital Adequacy

At December 31, 2000, total shareholders' equity of the Corporation was \$50,970,000, a \$4,251,000 or 9% increase over \$46,719,000 at December 31, 1999. Increasing the capital was the addition of earnings, less dividends for the year, as well as the increase in the market value of the investment securities year to year. As of December 31, 2000, shareholders' equity included unrealized losses on investment securities, net of deferred taxes, of \$42,000 compared to unrealized losses on investment securities, net of taxes, of \$389,000 at December 31, 1999. This change caused a \$347,000 increase to shareholders' equity from December 31, 1999 to December 31, 2000.

The Corporation and the Bank are required to meet certain regulatory capital adequacy guidelines. Under these guidelines, risk-based capital ratios measure capital as a percentage of risk-adjusted assets. Risk-adjusted assets are determined by assigning various weights to all assets and off-balance sheet arrangements, such as letters of credit and loan commitments, based on the associated risk.

The Bank's risk-based capital ratios at December 31, 2000 and 1999 are listed below. These ratios are all in excess of the minimum required capital ratios, also listed below.

**TABLE 14 - Risk-Based Capital Ratios** 

	20	000	1999		
	Actual	Minimum Required	Actual	Minimum Required	
Tier I capital ratio Total capital ratio	9.77% 10.91	4.00% 8.00	10.34% 11.54	4.00% 8.00	

The FDIC has created a statutory framework for capital requirements that established five categories of capital strength, ranging from a high of "well-capitalized" to a low of "critically under capitalized". As of December 31, 2000 and 1999, the Bank exceeded the levels required to meet the definition of a "well-capitalized" bank.

Management anticipates that the Corporation and the

adjustments deemed necessary to the loan loss reserve balance are made on a timely basis.

The Corporation is regulated and periodically inspected by The Federal Reserve Board. The Bank, a state member bank of the Federal Reserve System and the Pennsylvania Department of Banking, is also regulated and periodically examined by both these entities. There are no recommendations by the regulators, which would have a material effect on the Corporation's liquidity, capital resources, or results of operations.

#### **Asset and Liability Management**

Through its Asset/Liability Committee ("ALCO") and the application of Risk Management Policies and Procedures, the Bank seeks to minimize its exposure to interest rate risk as well as to maintain sufficient liquidity and capital compliance.

#### **Interest Rate Sensitivity**

The difference between interest sensitive assets and interest sensitive deposits, stated in dollars, is referred to as the interest rate sensitivity gap. A positive gap is created when interest rate sensitive assets exceed interest rate sensitive deposits. A positive interest rate sensitive gap will result in a greater portion of assets compared to deposits repricing with changes in interest rates within specified time periods. The opposite effect results from a negative gap. In practice, however, there may be a lag in repricing some products in comparison to others. A positive gap in the short-term, 30 days or less, in a rising interest rate environment should produce an increase in net interest income. The converse is true of a negative gap in a rising interest rate environment.

As shown in the following table, the Bank is presently asset interest rate sensitive in the short-term, 30 days or less category.

TABLE 16 - Interest Rate Sensitivity Analysis as of December 31, 2000

	Repricing Periods						
	0 to 30 Days	31 to 90 Days	91 to 180 Days	181 to 365 Days	Over 1 Year	Non-Rate Sensitive	Total
(dollars in thousands)	Days	Days	Days	Dayo	1 2001		
Assets:							
Interest-bearing deposits with other				•	٨	Φ 10	ф 900
banks	\$ 262	\$ —	\$ 48	\$ <del>-</del>	\$ <del>-</del>	\$ 12	\$ 322
Federal funds sold	6,395	_			40.500	4 005	6,395
Investment securities	69		1,000	7,365	16,538	1,935	26,907
Loans	109,597	9,358	15,522	29,508	191,021	(4,320)	350,686
Cash and due from banks	_		_		_	34,656	34,656
Other assets						25,459	25,459
Total assets	\$116,323	\$ 9,358	\$ 16,570	\$ 36,873	\$207,559	\$ 57,742	\$444,425
Liabilities and shareholders' equity:							
Demand, noninterest-bearing	\$ 32,946	\$ —	\$ —	\$ <del>-</del>	\$ —	\$ 82,684	\$115,630
Savings deposits	7,032	14,064	21,096	42,194	117,048	_	201,434
Time deposits	17,901	10,718	10,076	20,163	11,044	<del></del>	69,902
Other liabilities	´ —	· —	· •			6,489	6,489
Shareholders' equity	<u> </u>		_			50,970	50,970
Total liabilities and shareholders'	-						
equity	\$ 57,879	\$ 24,782	\$ 31,172	\$ 62,357	\$128,092	\$140,143	\$444,425
Gap	\$ 58,444	\$(15,424)	\$(14,602)	\$(25,484)	\$ 79,467	\$ (82,401)	\$ —
Cumulative gap	\$ 58,444	\$ 43,020	\$ 28,418	\$ 2,934	\$ 82,401	\$	\$ —
Cumulative earning assets as a ratio of interest bearing liabilities	201%	152%	125%	102%	127%		

December 31, 1998 and 1999, respectively. The ratio of the allowance for possible loan losses to total outstanding loans was 1.46% and 1.30% at December 31, 1998 and 1999, respectively.

#### Other Income

Other income increased \$3,476,000 or 24% in 1999 from 1998 levels. The Corporation acquired JWR&Co and CDC in January 1999 and established B M Brokerage at year-end 1998 (the "New Companies"). Fees earned by the New Companies amounted to \$3,165,000 for 1999. No such fees were earned in 1998. Fees for Investment Management and Trust services increased \$512,000 or 6%. Net gains on the sale of mortgage loans decreased \$654,000 or 39%, due primarily to a 45% decrease in the sale of residential mortgage loans to the secondary mortgage market, from \$134,676,000 in 1998 compared to \$73,921,000 in 1999.

#### Other Expenses

Other expenses increased by \$4,227,000 or 17% in 1999 over 1998. Regular salaries increased \$2,157,000 or 21%, due primarily to the addition of the New Companies' staffs. Exclusive of these companies, regular salary expense increased 10% in 1999, due primarily to merit increases and staffing additions during 1999. Salaries-other, primarily incentive based, dccreased \$149,000 or 6%. The decrease was primarily related to Investment Management and Trust incentive-based compensation.

Employee benefit costs increased by \$426,000 or 22%. Of this increase, \$119,000 relates to employee benefits costs associated with the New Companies. The cost of the Corporation's pension plan increased \$158,000, while social security and medical insurance premiums grew by \$76,000 and \$45,000, respectively.

Occupancy expenses increased \$536,000 or 39% in 1999, compared to 1998. The largest increase relates to occupancy costs associated with two buildings leased during 1999 by the Bank. These costs amounted to \$294,000. The Bank also received rental income from these buildings during 1999. The net cost of the buildings for 1999 was \$61,000. Occupancy costs associated with the New Companies amounted to \$182,000. No such expenses were incurred in 1998.

The \$151,000 or 8% increase in furniture, fixtures and equipment expense was primarily due to \$46,000 in rental expense for office equipment, as some Bank departments were relocated in anticipation of renovations within the main Bank building.

The cost of professional fees increased by \$337,000 or 42%. The primary reason for this increase was

solicitation fees paid for business referrals to CDC in the routine operation of CDC's investment advisory business. CDC incurred \$565,000 of solicitation fees in 1999. No such fees were incurred in 1998. Exclusive of these fees, professional fees decreased by \$228,000 due to a recovery of legal fees in 1999, related to a previously charged-off loan.

Stationery and supplies expense increased \$54,000 or 15%, due primarily to additional costs in 1999 for the production of new product brochures and letterhead for the New Companies.

Insurance, including the Corporation's business coverage premiums and FDIC deposit insurance premiums, increased by \$160,000 or 75% in 1999 compared to 1998. FDIC insurance premiums remained level to 1998. The cost of the Corporation's insurance coverage increased, partially reflecting the addition of the New Companies, as well as expanded policy limits.

In January 1999, goodwill amounting to \$3,477,000 was recorded on the Corporation's books as a result of the acquisition of CDC and JWR&Co. Amortization of \$183,000 of goodwill was incurred during 1999. No such amortization was incurred during 1998.

Other operating expenses increased \$373,000 or 12% from 1998 to 1999. Included in 1999's expense were expenses of the New Companies of \$238,000. Exclusive of these expenses, other operating expenses increased by 4% over 1998 levels.

#### **Income Taxes**

The income tax provision for 1999 was \$3,879,000, or a 32.8% effective rate, compared to \$3,480,000, or a 33.7% effective rate, for 1998.

### Consolidated Statements Of Income

	(in thousands, except for share and per shar			per share data)
For the years ended December 31	2	2000	1999*	1998*
Net interest income:				
Interest income: Interest and fees on loans Interest on federal funds sold	\$	29,856 373	\$ 25,72 <del>4</del> 609	\$ 23,085 824
Interest and dividends on investment securities: Taxable interest income Tax-exempt interest income Dividend income		1,512 108 136	1,702 183 99	1,864 224 85
Total interest income Interest expense on deposits Interest expense on federal funds purchased Interest expense on other borrowings		31,985 6,300 86 686	28,317 5,542 50 265	26,082 5,975 1
Total interest expense		7,072	5,857	5,976
Net interest income		24,913 250	22,460 250	20,106 150
Net interest income after loan loss provision		24,663	22,210	19,956
Other income:				
Fees for investment management and trust services		8,973 1,144	9,784 1,156	9,272 1,169
Other fees and service charges		1,024 1,240	1,016 1,028	$950 \\ 1,682$
Gain on sale of other real estate owned		1,240	1,020 <del>1</del> 5	$\frac{1,002}{224}$
Fees earned from family business office services		2,429	1,947	_
Investment advisory and brokerage fees Tax consulting fees		957 793	1,218 702	— 655
Insurance commission income		191	326	188
Other operating income		962	864	470
Total other income		17,727	18,086	14,610
Other expenses:				
Salaries-regular		13,859	12,446	10,289
Salaries-other		1,043 1,849	2,226 $2,334$	2,375 1,908
Occupancy expense		2,100	1,928	1,392
Furniture, fixtures, and equipment		2,140	1,968	1,817
Advertising		1,235	1,290	1,283
Professional fees.		1,667	1,148	811 569
Computer processing		556 391	560 408	354
Insurance		526	373	213
Goodwill amortization		324	183	_
Net (profit) cost of operation of other real estate owned	-	(1)	8	7
Other operating expenses		4,007	3,584	3,211
Total other expenses		29,696	28,456	24,229
Income before income taxes	-	12,694 4,433	11,840 3,879	10,337 3,480
Net income	\$	8,261	\$ 7,961	\$ 6,857
Basic earnings per share	\$	1.92	\$ 1.83	\$ 1.58
Diluted earnings per share	\$	1.85	\$ 1.75	\$ 1.51
Weighted-average shares outstanding		292,838 161,408	4,349,403 193,915	4,327,297 225,708
Adjusted weighted-average shares		454,246	4,543,318	4,553,005

The accompanying notes are an integral part of the consolidated financial statements.

\*Reclassified for comparative purposes.

# Consolidated Statements Of Changes In Shareholders' Equity

(in thousands, except for shares of common stock)

For the years ended December 31, 2000, 1999 and 1998	Shares of Common Stock issued	Common Stock	Paid-in Capital	Retained Earnings	Unrealized Gains (Losses)	Treasury Stock
Balance, December 31, 1997	2,519,379	\$2,519	\$ 4,589	\$34,946	\$ 62	(2,767)
Net income	· · · · · —		· · · · · · · · · · · · · · · · · · ·	6,857		—
Dividends declared, \$0.465 per share				(2,012)		_
Change in unrealized gains (losses), net of income				•		
taxes of \$21,000	_				38	
2-for-1 stock split	2,525,339	2,525	(2,525)		_	_
Tax benefit from gains on stock option exercise			173		_	_
Purchase of treasury stock		_			·	(2,519)
Retirement of treasury stock	(5,740)	(5)	(163)		_	71
Common stock issued	28,100	28	404			_
Balance, December 31, 1998	5,067,078	5,067	2,478	39,791	100	(5,215)
Net income			· —	7,961		· , _ ,
Dividends declared, \$0.60 per share				(2,603)		_
Change in unrealized gains (losses), net of income						
taxes of (\$252,000)		_	<u> </u>	_	(489)	
Tax benefit from gains on stock option exercise			213			_
Purchase of treasury stock	-			· —	_	(2,530)
Retirement of treasury stock	(11,059)	(11)	(241)			57
Common stock issued	123,589	124	2,017	<del></del>		
Balance, December 31, 1999	5,179,608	5,180	4,467	45,149	(389)	(7,688)
Net income	<u> </u>			8,261	`	· · · · · ·
Dividends declared, \$0.68 per share				(2,922)	_	
Change in unrealized gains (losses), net of income						
taxes of \$179,000			_	· —	347	_
Tax benefit from gains on stock option exercise	_		196	_	_	
Purchase of treasury stock	_	_		÷		(1,677)
Retirement of treasury stock	(21,083)	(21)	( <del>4</del> 15)	_	_	
Common stock issued	45,194	45	356			
Balance, December 31, 2000	5,203,719	\$5,204	\$ 4,604	\$50,488	\$ (42)	(9,284)

# Consolidated Statements Of Comprehensive Income

For the years ended December 31,	2000	1999	1998
Net income	\$8,261	\$7,961	\$6,857
Other comprehensive income: Unrealized holding gain (losses) arising during the period	526	(741)	59
Deferred income tax benefit (expense) on unrealized holding (losses) gains arising during the period	(179)	252	(21)
Comprehensive net income	\$8,608	\$7,472	\$6,895

The accompanying notes are an integral part of the consolidated financial statements.

the present value of expected future cash flows or at the loan's market price. Impaired loans measured by the fair value of the loan's collateral amounted to \$10,000 and \$720,000, respectively.

If the loan valuation is less than the recorded value of the loan, an impairment reserve is established for the difference. The impairment reserve is established by either an allocation of the reserve for loan losses or by a provision for loan losses, depending on the adequacy of the reserve for loan losses. All impairment reserves established in either 2000 or 1999 were allocated from the existing reserve for loan losses. As of December 31, 2000 there were no impaired loans for which there is a related allowance for loan losses. As of December 31, 1999 there were \$679,000 of impaired loans for which there is a related allowance for loan losses. There was no related allowance for loan loss on impaired as of December 31, 2000. The total related allowance for loan loss on impaired loans at December 31, 1999 was \$110,000. Impaired loans for which no loan loss allowance was allocated amounted to \$10,000 and \$41,000 at December 31, 2000 and 1999. Average impaired loans during both 2000 and 1999 amounted to \$337,000 and \$1,088,000, respectively.

When a loan is classified as impaired, it is put on nonaccrual status and any income subsequently collected is credited to the outstanding principal balance. Therefore, no interest income was reported on outstanding loans while considered impaired in either 2000 or 1999. Loans may be removed from impaired status and returned to accrual status when all principal and interest amounts contractually due are reasonably assured of repayment within an acceptable period of time and there is a sustained period of repayment performance by the borrower, with a minimum repayment of at least six months, in accordance with the contractual terms of interest and principal. Subsequent income recognition would be recorded under the existing terms of the loan. Based on the above criteria, \$41,000 in loan balances considered impaired was removed from impaired status during 2000 and \$1,283,000 in loan balances were removed from impaired status and returned to accrual status during 1999.

Smaller balance, homogeneous loans, exclusively consumer loans, when included in non-performing loans, for practical consideration, are not put on a non-accrual status nor is the current accrued interest receivable reversed from income. Once deemed uncollectable, the outstanding loan and accumulated interest balances are charged off through the loan loss reserve on a timely basis.

#### Loan loss provision:

The loan loss provision charged to operating expenses is based on those factors which, in management's judgement, deserve current recognition in estimating possible loan losses including the continuing evaluation of the loan portfolio and the Bank's past loan loss experience. The allowance for possible loan losses is an amount that management believes will be adequate to absorb losses inherent in existing loans.

#### Other real estate owned:

Other real estate owned ("OREO") consists of properties acquired by foreclosure. These assets are carried at the lower of cost or estimated fair value at the time the loan is foreclosed less estimated cost to sell. The amounts recoverable from OREO could differ materially from the amounts used in arriving at the net carrying value of the assets because of future market factors beyond the control of the Bank. Costs to improve the property are capitalized, whereas costs of holding the property are charged to expense.

#### Deferred loan fees:

The Bank defers all loan fees and related direct loan origination costs. Deferred loan fees and costs are generally capitalized and amortized as yield adjustment over the life of the loan using the interest method.

#### **Mortgage Servicing Rights:**

An asset is recognized for mortgage servicing rights acquired through purchase or origination. Capitalized amounts are amortized in proportion to and over the period of estimated net servicing rights. When mortgage loans are sold with servicing retained, the total cost of the mortgage loan is allocated to the loans and the servicing rights, based on their fair values. The Bank performs a periodic review for impairment of the fair value of outstanding mortgage servicing rights.

#### Premises and equipment:

Premises and equipment are stated at cost, less accumulated depreciation. The provision for depreciation is computed on a straight-line basis over the estimated useful lives, as follows: premises—10 to 50 years, and equipment—3 to 20 years. Leasehold improvements are amortized over the shorter of the estimated useful life or the term of the lease. Maintenance and repairs are charged to expense; major renewals and betterments are capitalized. Gains and losses on dispositions are reflected in current operations.

#### 4. Loans:

Loans outstanding at December 31 are detailed by category as follows:

(in thousands)	2000	1999
Real estate loans: Permanent mortgage loans Construction loans Commercial and industrial loans Loans to individuals for household, family,	\$136,113 10,717 147,398	\$134,960 14,496 119,835
and other consumer expenditures	61,189	70,211
Subtotal	355,417	339,502
Less: Allowance for loan losses  Net deferred loan fees	(4,320) (411)	(4,400) (563)
Loans, net	\$350,686	\$334,539
Unadvanced loan funds	\$126,522	\$113,682
Loans with predetermined rates Loans with adjustable or floating rates	189,810 165,196	187,413 151,526
Total	\$355,006	\$338,939

All loans past due 90 days or more, except consumer loans, are placed on nonaccrual status. Nonperforming loans amounted to \$81,000 and \$792,000 at December 31, 2000 and 1999, respectively. Forgone interest on nonaccrual loans was \$29,000, \$121,000, and \$230,000 in 2000, 1999, and 1998, respectively. There was one impaired loan at December 31, 2000 in the amount of \$10,000. There were three impaired loans at December 31, 1999, amounting to \$720,000. During 2000, one loan amounting to \$646,000 was paid off and no interest was recorded on this loan. A loan amounting to \$33,000 was charged off and a loan amounting to \$41,000 was returned to performing status, adding \$4,000 to interest income in 2000.

#### 5. Allowance For Possible Loan Losses:

The summary of the changes in the allowance for possible loan losses is as follows:

(in thousands)	2000	1999	1998
Balance, January 1 Charge-offs Recoveries	\$4,400	\$4,100	\$4,074
	(399)	(197)	(243)
	69	247	119
Net charge-offs / recoveries Loan loss provision	(330)	50	(124)
	250	250	150
Balance, December 31	\$4,320	\$4,400	\$4,100

#### 6. Premises and Equipment:

A summary of premises and equipment at December 31 is as follows:

(in thousands)	2000	1999
Land	\$ 2,973	\$ 2,973
Buildings	12,703	11,439
Furniture and equipment	12,117	11,484
Leasehold improvements	529	494
	28,322	26,390
Less accumulated depreciation	15,928	14,510
Total	\$12,394	\$11,880

Depreciation expense for the years ended December 31, 2000, 1999 and 1998 amounted to \$1,489,000, \$1,285,000 and \$1,221,000, respectively. Future minimum rent commitments under various operating leases are as follows:

2001	\$ 223,000
2002	\$ 223,000
2003	\$ 223,000
2004	\$ 248,000
2005	\$ 248,000
Thereafter	\$5,968,000

The leases contain options to extend for one 10 year period. The cost of such rentals is not included in the above. Total rent expense for the years ended December 31, 2000, 1999 and 1998 amounted to \$273,000, \$186,000, and \$0, respectively.

As of December 31, 2000, the Corporation has borrowings outstanding of \$638,000. The borrowings are collateralized by a property with a book value of \$1,651,000. The weighted average interest rate on the borrowings was 8.50% in 2000 and 1999.

#### 7. Deposits:

Following is a summary of deposits as of December 31,

	2000	1999
Regular savings	\$ 40,171	\$ 43,186
NOW accounts	111,087	98,834
Market rate accounts	50,176	52,037
Time deposits (less than \$100,000)	49,790	55,947
Time deposits, \$100,000 or more	20,112	22,274
Total interest bearing deposits	271,336	272,278
Non-interest bearing deposits	115,630	98,790
Total deposits	\$386,966	\$371,068

The aggregate amount of deposit overdrafts included as loans as of December 31, 2000 and 1999 were \$3,369,040 and \$160,787, respectively.

The carrying amount and estimated fair value of the Corporation's financial instruments at December 31 are as follows:

	2000		1999		
(in thousands)	Carrying Amount	Estimated Fair Value	Carrying Amount	Estimated Fair Value	
Financial assets: Cash and due from banks	\$ 34,656	\$ 34,656	\$ 17,914	\$ 17,914	
other banks	322	322	13,690	13,690	
Federal funds sold Investment	6,395	6,395	17,609	17,609	
securities	26,907	26,907	29,714	29,714	
Net loans	351,108	353,184	334,539	337,071	
Total financial assets	\$419,388	\$421,464	\$413,466	\$415,998	
Financial liabilities: Deposits Short term	\$386,966	\$387,049	\$371,068	\$370,704	
borrowings	_	,,,,,,	10,000	10,000	
Other liabilities	601	601	638	638	
Total financial liabilities	\$387,567	\$387,650	\$381,706	\$381,342	
Off-balance sheet instruments	\$137,221	\$137,221	\$121,564	\$121,564	

### 10. Applicable Federal Income Taxes:

The components of the net deferred tax asset as of December 31 are as follows:

(in thousands)	2000	1999
Deferred tax assets:		
Loan loss reserve	\$ 892	\$ 790
Pension and other postretirement benefits	_	307
Deferred compensation	. 22	257
Other reserves	.108	138
Unrealized depreciation on investment securities	22	201
	1,044	1,693
Deferred tax liabilities:		
Depreciation	(260)	(252)
Pension and other postretirement benefits	(12)	
Total net deferred tax assets	\$ 772	\$1,441

No valuation allowance was recorded as of December 31, 2000 and 1999.

The provisions for federal income taxes consist of the following:

(in thousands)	2000	1999	1998
Currently payable			
Total	\$4,433	\$3,879	\$3,480

The sources of temporary differences resulting in deferred federal income taxes and the approximate tax effect of each are as follows:

(in thousands)	2000	1999	1998	
Other real estate owned	\$ —	\$ —	\$ —	
Loan loss provision	_	_	(51)	
Depreciation	_	_	(12)	
Pension expense		11	(38)	
Deferred loan fees	-	_	57	
Other	_	(107)		
Change in deferred balance	(669)	(354)		
Change in unrealized gain on investment				
securities	179	253		
Total	\$(490)	\$(197)	\$(20)	

Applicable federal income taxes differed from the amount derived by applying the statutory federal tax rate to income as follows:

(in thousands)	2000	1999	1998
Computed tax expense @ stated rate  Benefit reductions in taxes resulting from	\$4,316	\$4,026	\$3,515
tax-exempt income	(121)	(164)	(334)
goodwill	110	62	
Other, net	128	(45)	299
Actual tax expense	\$4,433	\$3,879	\$3,480

The following table provides the components of net periodic cost (income) for the plans for years ended December 31, 2000, 1999 and 1998:

	]	Pension Benefits	Postretirement Benefits				
	2000	<b>2000</b> 1999		2000	1999	1998	
Service cost	\$ 733 1.123	\$ 927 1.078	\$ 701 900	\$ 7 107	\$ 7 83	\$ 9 141	
Expected return on plan assets	(1,962)	(1,739)	(1,428)	0	0	0	
Amortization of prior service cost	158 0	158 0	52 0	0 26	0 25	0 78	
Amortization of net actuarial (gain) loss	(895)	(418)	(375)	34	25	17	
Net periodic (benefit) cost	\$ (843)	\$ 6	\$ (150)	\$174	\$140	\$245	

Sensitivity Analysis, Postretirement Benefits	1-Percentage Point Increase	1-Percentage Point Decrease
Effect on total of service and interest cost components	\$ 7,544	\$ (6,906)
Effect on accumulated postretirement benefit obligation	93,868	(86,648)

### 12. Stock Option Plan:

Since December 31, 1988, the Corporation has maintained a stock option and stock appreciation rights plan (the "Stock Option Plan"), which is described below. The Corporation applies APB Opinion 25 and related interpretations in accounting for the Stock Option Plan. Accordingly, no compensation cost has been recognized for the Stock Option Plan. Had compensation for the Corporation's Stock Option Plan been determined based on the fair value at the grant date for awards in 2000, 1999 and 1998, consistent with the optional provisions of Statement of Financial Accounting Standards No. 123, "Accounting for Stock Based Compensation", the Corporation's net income and earnings per share would have been reduced to the pro forma amounts indicated below:

	2000	1999	1998
Net income—as reported	\$8,261	\$7,961	\$6,857
Net income pro forma	\$8,037	\$7,636	\$6,373
Basic earnings per share—as reported	\$ 1.92	\$ 1.83	\$ 1.58
Basic earnings per share—pro forma	\$ 1.87	\$ 1.76	\$ 1.47

The fair value of each option granted is estimated on the date of the grant using the Black-Scholes option pricing model with the following weighted-average assumptions used for grants in 1998, 1999 and 2000: dividend yield of 3.25 percent, expected volatility of 17.5 percent, expected life of six years and risk-free interest rates of 6.7, 7.1 and 6.5 percent, respectively.

The Plan had, prior to 1994, up to 216,000 authorized and unissued or Treasury shares of the Corporation's common stock reserved for issuance under the Plan. During 1994, the shareholders' approved an additional 217,720 shares for issuance under the Plan. The option to purchase shares of the Corporation's common stock was issued to key officers. During 1995, the shareholder's approved the issuance of 80,000 shares, 20,000 to be granted to outside directors, for 4 years after each Annual Meeting. The option price was set at the last sale price for the stock on the 3rd business day following the Corporation's Annual Meeting. Options totaling 76,000 shares of Corporation stock were issued under the outside directors' plan. During 1998, the shareholders approved the issuance of up to 217,606 shares available for issuance to both employees and directors. The price will be determined by the Corporation's Compensation Committee of the Board of Directors at the time the option is granted.

### 14. Financial Instruments with Off-Balance Sheet Risk and Concentration of Credit Risk:

The Corporation is a party to financial instruments with off-balance sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit and standby letters of credit. Those instruments involve, to varying degrees, elements of credit risk in excess of the amount recognized in the consolidated statements of financial condition. The contractual amounts of those instruments reflect the extent of involvement the Corporation has in particular classes of financial instruments.

The Corporation's exposure to credit loss in the event of nonperformance by the counterparty to the financial instrument of commitments to extend credit and standby letters of credit is represented by the contractual amount of those instruments. The Corporation uses the same credit policies in making commitments and conditional obligations as it does for on-balance sheet financial instruments.

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the agreement. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Some of the commitments are expected to expire without being drawn upon, and the total commitment amounts do not necessarily represent future cash requirements. Total commitments to extend credit at December 31, 2000 are \$126,522,000. The Corporation evaluates each customer's creditworthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary by the Corporation upon extension of credit, is based on management's credit evaluation of the counterparty. Collateral varies but may include accounts receivable, marketable securities, inventory, property, plant and equipment, residential real estate, and incomeproducing commercial properties.

Standby letters of credit are conditional commitments issued by the Bank to a customer for a third party. Such standby letters of credits are issued to support private borrowing arrangements. The credit risk involved in issuing standby letters of credit is similar to that involved in extending loan facilities to customers. The collateral varies, but may include accounts receivable, marketable securities, inventory, property, plant and equipment, and residential real estate for those commitments for which collateral is deemed necessary. The Corporation's obligation under standby letters of credit as of December 31, 1999 amounted to \$10,699,000. There were no outstanding bankers acceptances as of December 31, 2000.

As of December 31, 2000, the Corporation had no loans sold with recourse outstanding.

The Corporation grants construction, commercial, residential mortgage, and consumer loans to customers primarily in Southeastern Pennsylvania. Although the Corporation has a diversified loan portfolio, its debtors' ability to honor their contracts is substantially dependent upon the general economic conditions of the region.

#### 15. Risks and Uncertainties:

The earnings of the Corporation depend on the earnings of the Bank. The Bank's earnings are dependent upon both the level of net interest income and non-interest revenue streams, primarily fees for trust services, that are earned annually. Accordingly, the earnings of the Corporation are subject to risks and uncertainties surrounding both its exposure to changes in the interest rate environment and movements in financial markets.

Most of the Bank's lending activity is with customers located in southeastern Pennsylvania. Lending is spread between commercial, consumer and real estate related loans, including construction lending. While these loan concentrations represent a potential concentration of credit risk, the Bank's credit loss experience compares favorably to the Bank's peer group credit loss experience.

The financial statements of the Corporation are prepared in conformity with generally accepted accounting principles that require management to make estimates and assumptions that affect the reported amounts of assets and liabilities, as well as disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those estimates.

Significant estimates are made by management in determining the allowance for possible loan losses and the carrying value of other real estate owned. Consideration is given to a variety of factors in establishing these estimates, including current economic conditions, the results of the internal loan review process, delinquency statistics, borrowers perceived financial and managerial strengths and the adequacy of supporting collateral, if collateral dependent, or the present value of future cash flows. Since the allowance for possible loan losses and the carrying value of other real estate owned are dependent, to a great extent, on general and other economic conditions beyond the Bank's control, it is at least reasonably possible that the estimates of the allowance for possible loan losses could differ materially from currently reported values in the near term.

The Corporation's and the Bank's actual capital amounts and ratios as of December 31, 2000 and 1999 are presented in the following table:

	Actual		Minimum Requir	Minimum to be Well Capitalized	
	Amount	Ratio	Amount	Ratio	Amount
December 31, 2000					
Total (Tier II) Capital to Risk Weighted Assets:					
Consolidated	\$52,363	13.61%		8.0%	N/A
The Bank	41,240	10.91%	\$30,231	8.0%	\$37,789
Tier I Captial to Risk Weighted Assets:					
Consolidated	48,043	$\boldsymbol{12.49\%}$		4.0%	N/A
The Bank	$36,\!920$	9.77%	15,116	4.0%	$22,\!674$
Total Capital to Total Assets (Leverage Ratio):					
Consolidated	48,043	11.29%		4.0%	N/A
The Bank	$36,\!920$	$\boldsymbol{8.86\%}$	16,675	4.0%	20,844
December 31, 1999					
Total (Tier II) Capital to Risk Weighted Assets:					
Consolidated	\$48,214	12.19%		8.0%	N/A
The Bank	42,277	11.54%	\$29,298	8.0%	\$36,623
Tier I Captial to Risk Weighted Assets:	,				
Consolidated	43,814	11.08%		4.0%	N/A
The Bank	37,877	10.34%	14,649	4.0%	21,974
Total Capital to Total Assets (Leverage Ratio):					
Consolidated	46,719	10.70%		4.0%	N/A
The Bank	37,487	8.76%	17,126	4.0%	21,408
18. Selected Quarterly Financial Data (unaudited):		-			
			Quarters ending	2000	
(In thousands, except per share data)	3/31	6/	30	9/30	12/31
Interest income		\$7,	897	\$8,084	\$8,385
	1,599		677	1,835	1,961
Net interest income	6,020 . 63	6,	220 62	6,249 63	6,424 62
Provision for loan losses	2,945	2.	851	3,445	3,453
Net income	1,960		707	2,303	2,291
Basic earnings per share	0.45		).40	0.54	0.54
Diluted earnings per share	0.44		).38	0.52	0.52
•			Quarters ending	1999*	
(In thousands, except per share data)	3/31	6/	30	9/30	12/31
Interest income	\$6,632	\$7,	197	\$7,046	\$7,442
Interest expense	. 1,344	•	336	1,467	1,710
Net interest income	5,288	5,	861	5,579	5,732 63
Provision for loan losses	63 2,842		62 892	62 2,952	3,154
Net income	1,842		002	2,026	2,091
Basic earnings per share	0.42		).46	0.47	0.48
Diluted earnings per share	. 0.40	(	).44	0.45	0.46

 $<sup>*</sup>Reclassified \ for \ comparative \ purposes.$ 

#### 20. Segment Information:

The Corporation's principal operating segments are structured around the financial services provided its customers. The banking segment gathers deposits and makes funds available for loans to its customers. The Banks Investment Management and Trust segment provides both corporate and individual investment management and trust products and services. The Bank's mortgage banking segment originates and sells residential mortgage loans to the secondary mortgage market.

1998\*

Segment information for the years ended December 31, 2000, 1999, and 1998 is as follows:

			2000					1999*					1998*		
•	-		Mortgage	All				Mortgage	All				Mortgage	All	
(in thousands)	Banking	Trust	Banking	Other	Consolidated	Banking	Trust	Banking		Consolidated	Banking	Trust	Banking	Other	Consolidated
Net interest income	\$ 24,684	\$ —	\$ 216	\$ 17	\$ 24,917	\$ 22,310	\$ —	\$ 145	\$ 5	\$ 22,460	\$ 20,052	\$	\$ 51	\$ 3	\$ 20,106
Less loan loss provision	250		_	_	250	250	_	_		250	150		_	_	150
Net interest income after loan loss provision Other income:	24,434	-	216	17	24,667	22,060	_	145	5	22,210	19,902		51	3	19,956
Fees for investment management															
and trust services Service charges	. —	8,973		_	8,973										
on deposit accounts Other fees and	1,144	_		_	1,144	_	9,784	_	_	9,784	_	9,272	_	*******	9,272
service charges	295	_	729	_	1,024	1,156	_	_		1,156	1,169	_	_	_	1,169
Net gain on sale of loans Gain on sale of	8	_	1,232	_	1,240	254	_	762	-	1,016	249	_	701		950
other real estate owned .	14		_	_	14	44		984	_	1,028	35	_	1,647	_	1,682
Other operating income	925	_		4,789	5,714	908		_	4,568	5,476	487			1,079	1,566
Total other income .	2,386	8,973	1,961	4,789	18,109	2,407	9,784	1,746	4,568	18,505	2,164	9,272	2,348	1,079	14,863
Other expenses: Salaries-regular .				2,320 52		7,251 1,754	2,852 230	469 78	1,874 184	12,446 2,246	6,489 1,692	2,863 386	417 117	520 180	10,289 2,375
Salaries-other			30 70	313		1,474	565	80	215	2,334	1,232	549	74	53	1,908
Fringe benefits				502		3,090	476	149	456	4,171	2,785	422	62	188	3,457
Occupancy Other operating				2,095		4,694	948	310	1,726	7,678	4,537	898	400	618	•
expenses	5,505	000	334	2,050	0,014	4,034	340	010	1,720						
Total other expenses	18,332	5,354	1,114	5,282	30,082	18,263	5,071	1,086	4,455	28,875	16,735	5,118	1,070	1,559	24,482
Segment profit (loss) Intersegment	8,488	3,619	1,063	(476	) 12,694	6,204	4,713	805	118	11,840	5,331	4,154	1,329	(477	) 10,337
(revenues) expenses	. 176	181	_	(319	) —	176	181		(357)		38	181		(219	<u> </u>
Segment profit (loss) after eliminations	.\$ 8,626	\$3,800	\$ 1,063	\$ (795	) \$ 12,694	\$ 6,380	\$4,894	\$ 805	\$ (239)	\$ 11,840	\$ 5,369	\$4,335	\$ 1,329	\$ (696	) \$ 10,337
% of segment profit (loss)	. 68%	30%	8%	(6)%	100%	54%	41	% 79	% (2)°	% 100%	52	% 42	% 13	% (7)	% 100%
Total assets at December 31	. \$392,028	\$ 457	\$38,123	\$13,817	\$444,425	\$398,546	\$ 413	\$27,337	\$10,524	\$436,820	\$369,556	\$ 455	\$16,532	\$5,297	\$391,840
Capital expenditures	.\$ 2,108	3 \$ 47	'\$ 16	\$ 359	\$ 2,530	\$759	\$ 95	\$ 14	\$ 236	\$ 1,104	\$ 2,108	\$ 370	\$ 93	\$ 30	\$ 2,601
Depreciation and amortization	.\$ 1,314	l \$ 153	\$ 34	\$ 520	\$ 2,021	\$693	\$ 162	\$ 29	\$ 435	\$ 1,319	\$ 1,146	\$ 139	\$ 16	\$ 106	\$ 1,407

Bryn Mawr Bank Corporation, Tax Counsellors of Bryn Mawr, Inc., Insurance Counsellors of Bryn Mawr, Inc., Bryn Mawr Brokerage Company, Inc., CDC Capital Management, Inc., Joseph W. Roskos & Company and Bryn Mawr Finance, Inc. have all been aggregated in All Other.

<sup>\*</sup>Reclassified for comparative purposes.