### 2007 ANNUAL REPORT



# WATER - FOR DRINKING, RECREATION, THE ENVIRONMENT, AGRICULTURE, AND ENERGY

Since its founding, Tetra Tech has focused on protecting, restoring, and managing water. Over the years, we have grown to more than 8,500 associates and expanded geographically while staying true to our vision. Tetra Tech provides outstanding water and resource management services—using the best ideas to deliver the solutions for a complex world. We are working on projects that make a difference in meeting the challenges of today—by providing safe water to drink, swim in, and play in; by restoring lands to productive use; by reducing operating costs and managing waste; and by providing alternative sources of energy.





Dan Batrack Chief Executive Officer

## DEAR SHAREHOLDERS:

Tetra Tech's heritage has been to provide clients with consulting and engineering services focused on water and resource management. Over the years, we have grown to more than 8,500 associates and expanded geographically while staying true to our vision to provide outstanding water and resource management services—delivering the best solutions to meet our clients' needs. As we recognize the impacts associated with climate change and increased competition for resources, Tetra Tech has greater opportunities today than ever before. Tetra Tech's experts and local managers work with our clients worldwide to provide innovative solutions for water treatment, watershed protection, waste management, energy conservation, and alternative energy generation. The resource management and infrastructure services that we provide are even more important today. They are directly relevant to our everyday needs for safe and clean water, natural resources, and energy.

Last year we set ambitious goals: to strive for excellence in the markets we serve, to excel in all financial metrics, and to strengthen and expand our relationships with clients. I am pleased to report that in fiscal 2007, Tetra Tech excelled in all three areas. We were ranked number one in four markets, including Water and Environmental Management, as reported by *Engineering News-Record* magazine. We achieved outstanding financial performance, as demonstrated by our record \$1.6 billion annual revenue; by our 27 percent increase in net income compared to fiscal 2006; and by our 25 percent increase in earnings per share. Over the past year, we strengthened our relationships with key clients, not only delivering exemplary performance in thousands of projects, but also winning more than \$1.7 billion in new orders. This resulted in a \$1.3 billion backlog of funded projects—the largest in Tetra Tech's history.

In 2007 Tetra Tech won groundbreaking projects that address some of today's major programs—water supply, military base realignment and closure (BRAC), and urban water resources. The recently launched water treatment facility in North Miami Beach, Florida, designed by Tetra Tech, will provide essential water supplies for the largest county in Florida. The U.S. Air Force recognized our long service in environmental restoration with a new \$200 million environmental support

services contract that includes support for implementing the BRAC program with the Air Education and Training Command. We continued to expand our support for major municipalities in the United States with particular emphasis on urban water resources planning and management. In 2007, we supported the City of Los Angeles, California, in developing the Los Angeles River Revitalization Master Plan, and we began a major waterfront access and improvement program for the City of Destin, Florida. We also helped a growing number of communities address combined sewer overflow issues, including Onondaga County, New York, and Allegheny County, Pennsylvania.

Over the past year, we have invested in key emerging markets with acquisitions of companies that specialize in wind energy, mining resource management, and water conveyance systems, including dams and levees. At the same time, we continued to work toward achieving our vision of providing water, resource management, and infrastructures services to the world. Our international growth strategy includes investments in key geographic centers that are addressing major challenges, such as the Panama Canal expansion. For the U.S. Agency for International Development, we are leading the first watershed and environmental diversity study of the Panama Canal region. In 2007 we worked in more countries than ever before, supporting our global clients in 52 countries, including locations as diverse as Portugal, Iraq, Mongolia, Thailand, India, and Colombia. As the fiscal year came to an end, we completed negotiations for our largest investment in international markets, the acquisition of ARD, Inc. ARD adds more than 750 staff in offices across more than 25 countries that provide essential water management, rural development, and governance services.

Today, Tetra Tech is in an ideal position to address the challenges of 2008 and beyond. With the strength of our international experts and professional staff, our 245 offices, strong client relationships, and financial discipline, we are prepared to meet and exceed our goals for the next year and beyond. On behalf of all of our associates worldwide, I thank you for your continued confidence and support.

Sincerely,

Dan Batrack

Chief Executive Officer



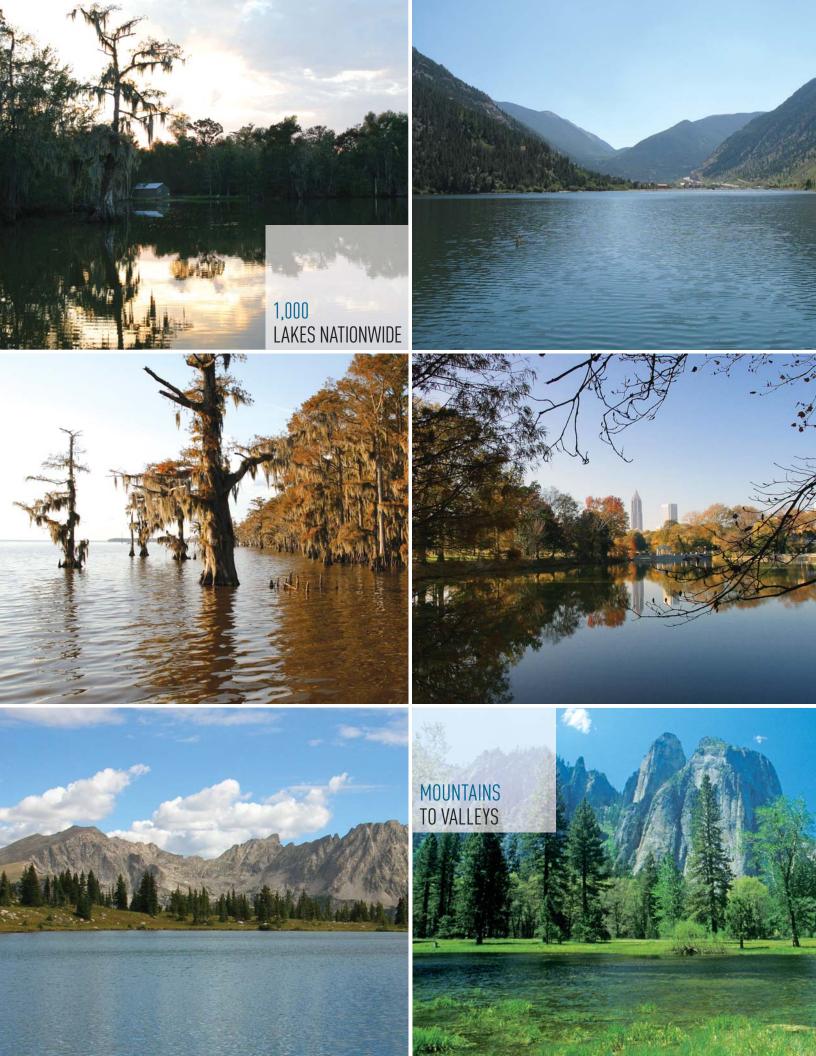
# MAKING A DIFFERENCE IN ASSESSING OUR WATER RESOURCES NATIONWIDE

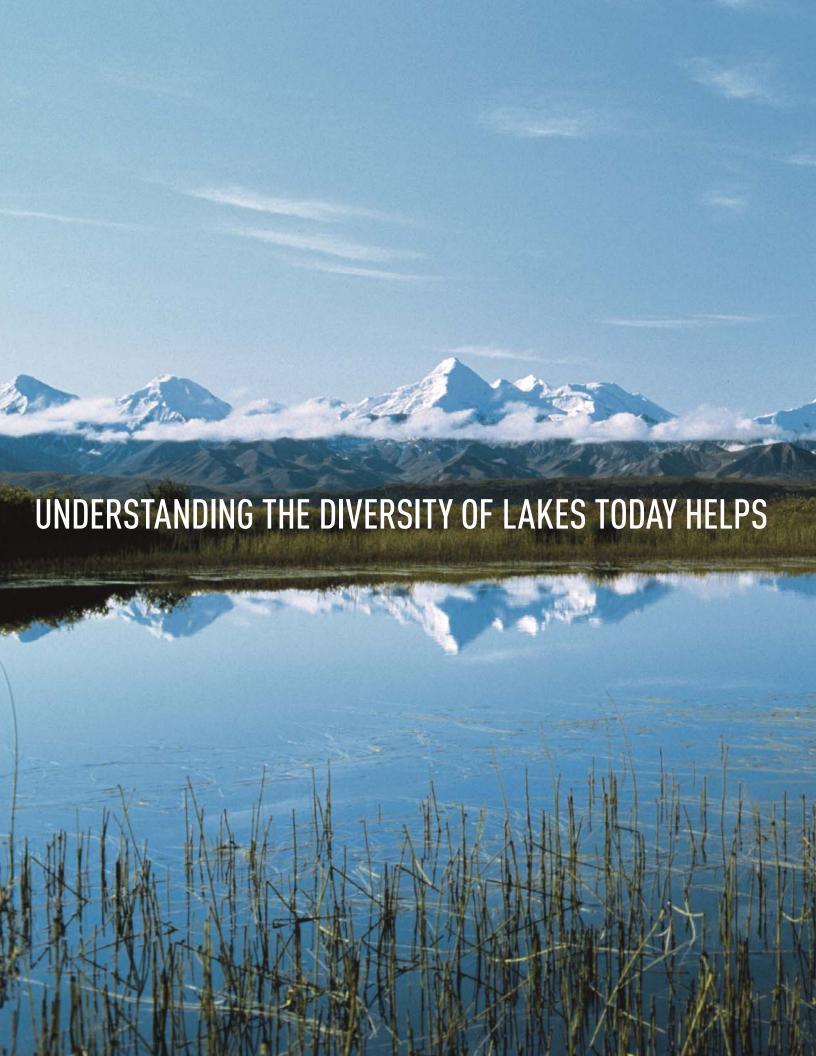
Tetra Tech is helping the U.S. Environmental Protection Agency (EPA) lead the first survey of the biological condition of our nation's lakes—an ambitious assessment of 1,000 lakes, ponds, and reservoirs across the continental United States. Tetra Tech coordinated 90 field crews with representatives from more than 30 states and tribes—traveling by foot or even by pack horse to reach the lakes in the most remote regions. By 2010, the survey results will be used in the nation's first lakes report card—a snapshot of the health of our lakes.

From glacial lakes in Minnesota to subtropical lakes in Louisiana and the Gulf Coast area, this study spans the full diversity of lakes of the United States. Whether a lake is found in a pristine mountainous region or in a crowded metropolis, this study will show how lakes reflect the conditions of the surrounding environment. Understanding the diversity of lakes today helps us to build a baseline for evaluating changes over time and for determining management options for the future.

The Survey of the Nation's Lakes is one of a series of surface water quality surveys that will ultimately include our lakes, coastal waters, wadeable streams, rivers, and wetlands.

Lake ecological condition and recreation potential are assessed by measuring dissolved oxygen content, chemical and nutrient concentrations, and the composition of plant and animal life.







# MAKING A DIFFERENCE BY BALANCING NEEDS FOR ENERGY AND THE ENVIRONMENT

Tetra Tech is performing multidisciplinary studies for relicensing the 1,070-megawatt Boundary Dam in eastern Washington, one of the largest conventional hydropower projects in the United States. The project is a vital component of Seattle's power generation system, supplying energy that fulfills more than 31 percent of the city's electrical power needs. Working closely with our client, Seattle City Light, Tetra Tech is conducting 24 major studies and developing environmental protection, mitigation, and enhancement measures to address the impacts of operating under a new license. The dam is situated along the Pend Oreille River, and Tetra Tech had to address logistical issues to access the remote sampling locations.

Hydropower is a clean, renewable resource. Most states are including hydropower as part of their state-mandated renewable energy goals of 10 to 25 percent of energy production, leading utilities and developers to reexamine potential hydropower sites throughout the United States. The Boundary Dam is one of more than 2,000 Federal Energy Regulatory Commission-licensed projects, each requiring relicensing every 30 to 50 years. Through the relicensing process, existing dams are being brought up to today's environmental standards. In rare cases where the environmental effects outweigh benefits, dams are being recommended for removal. Tetra Tech has the engineering, scientific, and construction resources to conduct all studies necessary for hydropower licensing and to help implement the protection, mitigation, and enhancement conditions required by the new licenses.

The Boundary Dam produces about 3,786,000 megawatt-hours of electricity annually, helping to provide Seattle with some of the lowest electricity rates in the United States for a city of its size.

Clean energy produced by the Boundary Dam prevents the annual emission of approximately 2 million tons of carbon dioxide, 2,400 tons of nitrogen oxide (which causes smog), and more than 3,200 tons of sulfur dioxide (which causes acid rain)—equivalent to taking about 400,000 cars off the road.





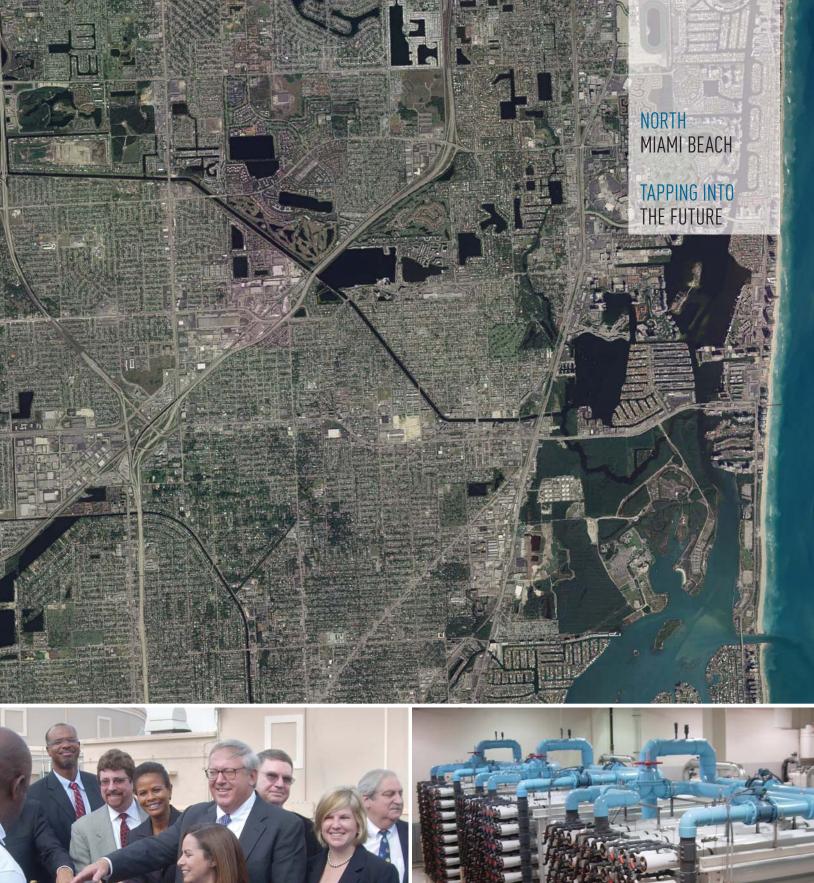
# MAKING A DIFFERENCE BY PROVIDING WATER TO COMMUNITIES

Tetra Tech is making a difference by helping the City of North Miami Beach, Florida, become the first public utility provider in Miami-Dade County to tap the brackish Floridan Aquifer as a source of drinking water. Using innovative membrane technologies, Tetra Tech is supporting the city in its efforts to make the best use of local water sources. The resulting facility provides clean, safe, drinking water for more than 180,000 customers in Florida's most populous county. The facility also provides water to Dolphin Stadium, home of the Miami Dolphins, the Florida Marlins, and the Orange Bowl. The expansion more than doubled the capacity of the Norwood-Oeffler Water Treatment Plant, from 15 million gallons per day (mgd) to 32 mgd. North Miami Beach honored the successful project with a December 2007 ribbon-cutting ceremony—a program that celebrated *Tapping Into the Future*.

For cities like North Miami Beach, available sources of fresh water have become increasingly limited. Maximizing water resources through the use of alternative water supplies such as brackish water requires state-of-the-art desalination facilities to provide adequate treatment. Tetra Tech has broad experience applying membrane treatment technologies to successful water treatment projects nationwide. Recent examples include work for the Florida cities of Palm Bay and Port St. Lucie and for southern California utilities in Orange County. In recognition of our work, *Engineering News-Record* magazine named Tetra Tech the nation's number one provider of Water Treatment/Desalination services in 2007.

"We are tapping into the future today by being the first water utility in Miami-Dade County to draw water from the Floridan Aquifer and the first to use reverse osmosis in treating water." – City of North Miami Beach ribbon-cutting ceremony

Tetra Tech included energy recovery devices and recycling of the membrane system concentrate to ensure the economic viability of the water program and to provide a sustainable facility to the City.









## MAKING A DIFFFRENCE

## BY SETTING A NEW STANDARD FOR MUNICIPAL WASTEWATER TREATMENT

In 2000 the Ypsilanti Community Utilities Authority (YCUA) was faced with a major challenge and an opportunity. Expansion in its service area required an almost 60 percent increase in wastewater treatment plant capacity, from 29 to 46 mgd. Michigan's air toxics rules required additional measures beyond the conventional exhaust scrubbing typically used for new municipal incinerator installations. Tetra Tech addressed the community's expansion needs while providing a first-in-class solution to biosolids disposal—a fluidized bed biosolids incinerator system coupled with an activated carbon filter. The result is the cleanest burning, most advanced municipal biosolids incinerator system in the United States. In May 2007, the American Council of Engineering Companies awarded the YCUA biosolids project a prestigious Engineering Excellence Honor Award. The new incinerator system emits air discharges that are lower than permit requirements, while the wastewater system includes advanced ultraviolet disinfection and biological nutrient removal technologies that have helped improve the water quality of the nearby Rouge River.

More than half of the biosolids collected in the United States are incinerated. There are more than 150 aging incinerators operating across the country, all requiring upgrades. The state-of-the-art system that Tetra Tech designed for YCUA has demonstrated that we can provide a net reduction of emissions, contributing to both improved air and water quality in the local community. Engineers and municipalities from across the United States have visited the new Ypsilanti treatment and incinerator system to study the technology for application in other cities.

In the first municipal application of this kind in the United States, Tetra Tech combined a fluidized bed incinerator with a four-step air cleaning system, including a wet electrostatic precipitator and activated carbon filters.

With the new wastewater treatment system in place, the Michigan Department of Natural Resources has reported increased fish population and increased fish diversity in local rivers.

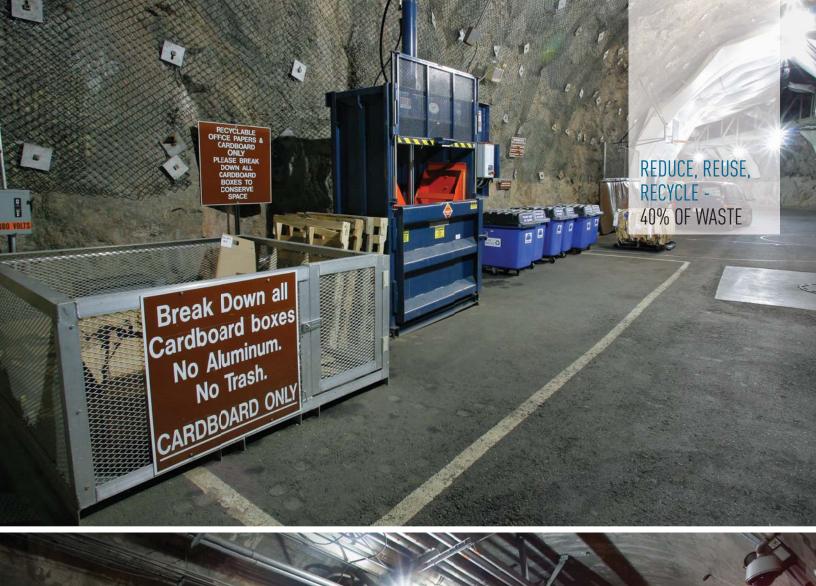
# MAKING A DIFFERENCE IN OPTIMIZING WASTE MANAGEMENT

Cheyenne Mountain is one of the most unique military installations in the world—a 4.5-acre grid of chambers and tunnels excavated from nearly 700,000 tons of solid rock, in which 15 buildings are sealed behind 25-ton steel blast doors and surrounded by 2,000 feet of solid, Rocky Mountain granite. Each product and resource that is brought into this enclosed facility must be properly managed throughout its life cycle—presenting a complex set of waste management challenges. The U.S. Air Force has established a goal of diverting 40 percent of the solid waste that it generates at Cheyenne Mountain through waste management and recycling programs. Tetra Tech is providing an economic analysis of Cheyenne Mountain's waste management and recycling program, including evaluation of alternative operating scenarios to reduce operating costs by selling its recyclable commodities—such as scrap metal, high-grade paper, cardboard, and aluminum.

Many of our U.S. Air Force recycling and reuse programs pose unique challenges—ranging from on-site materials recovery at Cape Canaveral Air Force Station; to recycling at remote locations such as the interior of Alaska and Thule Air Base, Greenland; to waste management within the confines of Cheyenne Mountain. Building on several years of experience working with Headquarters Air Education and Training Command, Tetra Tech has evaluated recycling, composting, reuse, and disposal programs at 14 U.S. Air Force Space Command installations around the world—helping them reduce costs and minimize their environmental footprints in their communities. Fortunately, for places like these, the mission of national defense can be compatible with environmental stewardship.

Cheyenne Mountain poses challenges to resource management because of the high sensitivity of the installation's mission and because of the unique logistical requirements for collecting materials and transporting them out of the facility for recycling.

Every Air Force installation generates significant quantities of marketable materials, including reusable concrete, green waste for composting, high-grade paper, and scrap metal.

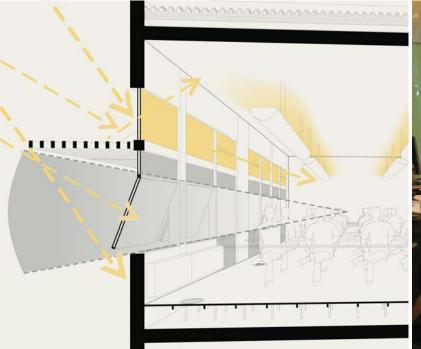




GREEN BUILDINGS FOR COMMUTERS

NATURAL LIGHT, LESS ENERGY







# MAKING A DIFFERENCE IN DESIGNING BUILDINGS THAT USE LESS ENERGY

With advancements in building technology and a better understanding of how buildings impact the environment, government and private industries around the world are incorporating green building practices to create more sustainable, safe, and cost-effective structures. King County Metro Transit, which serves 1.7 million commuters in the Seattle metropolitan area, has been honored as one of the best-run public transportation systems in the country. King County Metro Transit is committed to providing environmentally sensitive and energy-wise transportation. When King County Metro Transit decided to expand the Metro Atlantic and Central bus base complexes serving nearly half of the 1,300-bus fleet, it came as no surprise that they chose to "go green" in an eight-year, \$100 million base expansion program.

To date, Tetra Tech has designed and constructed five of the many planned sustainable green buildings. Two additional buildings are in the design phase, and Tetra Tech is aiming for LEED® (Leadership in Energy and Environmental Design) Gold and Platinum certification levels. Our architects and engineers are incorporating sustainable site development, water savings, energy efficiency, material selection, and indoor air quality in the designs. These landmark projects will demonstrate how transportation facilities can serve commuters while minimizing energy needs and providing a safe, aesthetic, and functional environment.

King County Metro Transit serves 1.7 million commuters, with an annual ridership of 100 million passengers within a 2,134 square mile area.

Green building design features employed in the transit facility designs include:

- Light wells to maximize natural lighting
- Green roofs
- Chilled beams that cool by natural convection
- Ground-source heat pumps
- Displacement ventilation systems
- Use of reclaimed, recycled, and sustainable building materials

## MAKING A DIFFFRENCE

## THROUGH SUSTAINABLE DEVELOPMENT OF OUR NATURAL RESOURCES

It's used in our power lines, roofing materials, water pipes, and circuit boards—copper is a critical element in our modern lives. More than 60 percent of our nation's copper is mined in Arizona. To meet a growing need, Tetra Tech is helping develop the first new copper mine in the greater Tucson area in more than a decade—a mine that is being designed with environmental considerations at the forefront. Once operational, the Rosemont project will be one of the larger copper mines in the United States.

Located on a working cattle ranch near Tucson, the new Rosemont project is a major "Greenfield" mining operation that will employ innovative water conservation and recycling techniques. These techniques will allow the mine to use about half as much water as traditional mining practices. Project owners plan to offset 105 percent of Rosemont's total water usage by recharging Colorado River water to the Tucson groundwater basin. Tetra Tech performed siting studies and helped design facilities to minimize land disturbance and keep the facility footprint to a minimum. All facilities designed by Tetra Tech are being engineered to meet the highest standards for environmental protection. Finally, Tetra Tech's closure and reclamation planning efforts will help ensure that only a small portion of the pit configuration will remain visible to the future desert traveler once mining operations have ceased.

Over its anticipated 20-year life cycle, the Rosemont mine is expected to annually produce an average of 220 million pounds of copper, 4.5 million pounds of molybdenum, and 2.7 million ounces of silver to help supply our nation's growing needs.

Mining companies are exploring worldwide to supply the essential materials for today's society. Tetra Tech is working with mining clients in Mongolia, Australia, Romania, Bulgaria, Peru, Chile, Argentina, Brazil, Canada, and most Central American countries to help meet this need.





## MAKING A DIFFERENCE BY PROVIDING ALTERNATIVE SOURCES OF ENERGY

On New York's Tug Hill Plateau, Tetra Tech has helped our client to site, design, permit, engineer, and construct the largest wind farm east of the Mississippi River—the Maple Ridge Wind Farm. Today, turning peacefully over herds of grazing dairy cows, the wind farm's 195 turbines are expected to generate enough clean, renewable electricity to power 100,000 homes, increasing the amount of wind power in the state by six-fold. For every kilowatt-hour of electricity produced by this wind farm, approximately 1.5 pounds of carbon dioxide from conventional power plants can be saved from entering the atmosphere. That's a potential savings of 586,117 tons of carbon dioxide per year.

Maple Ridge is just one of many new wind farms that are rising up across the country. The new wind farms are addressing general energy demand and helping to meet state-mandated renewable energy goals of 10 to 25 percent of energy production. Today, Tetra Tech is siting, designing, or constructing more than 70 wind projects in 35 states, in areas as diverse as Hawaii, Maine, Alaska, and offshore Delaware. We are a national expert in wind farm siting, and the American Wind Energy Association selected Tetra Tech to write the definitive *Wind Farm Siting Guide*. We are going where the winds are strong—to help our clients select the best sites, carefully screen the environmental impacts, and address the engineering, construction, and operational concerns.

While the entire Maple Ridge project area spans approximately 21,000 acres, the actual footprint of the turbines uses less than one percent of the total acreage. Landowners can continue using the remainder of the land for pastures, timberland, farming, and leisure activities.

Tetra Tech created New York's first-ever environmental construction compliance program for the Maple Ridge Wind Farm, which was featured in the *North American Windpower Journal*.

This wind project supports the local economy through property tax payments of about \$8 million per year. More than 400 jobs were created during the three years of construction activities.





# TETRA TECH IS MAKING A DIFFERENCE

Tetra Tech provides services that make a difference—today, tomorrow, and for the long term. The difference is our people—they are the best and brightest, and they are committed to delivering the best services to our clients; committed to learning, innovating, and adapting to today's needs; and committed to collaborating with our clients. The difference is proven by results—not just thinking, but creating; not just conceptualizing, but delivering. The results are what endure. We are proud of our long heritage of water, waste management, and resource protection services for our clients and look forward to future opportunities to make a difference in the markets we serve.



Our complete audited consolidated financial statements, including the notes referred to herein, appear in our Annual Report on Form 10-K as filed with the Securities and Exchange Commission for the year ended September 30, 2007. A copy of the Form 10-K is available on the Investor Relations section of our web site at www.tetratech.com.

## FINANCIAL HIGHLIGHTS

Fiscal Year Ended		eptember 30, 2007 (1),(5)	)	October 1, 2006 (2),(5)		October 2, 2005		October 3, 2004 (3)	Se	ptember 28, 2003 (4)
(in thousands, except per share data)										
Revenue Revenue, net of subcontractor costs Income (loss) from operations	\$	1,553,888 1,012,915 86,297	\$	1,414,704 958,641 69,495	\$	1,279,531 910,902 (73,899)	\$	1,288,998 947,481 57,303	\$	1,034,295 797,090 80,702
Basic earnings (loss) per share: Income (loss) from continuing operations Income (loss) from discontinued operations, net of tax <sup>(6)</sup> Cumulative effect of accounting change	\$	0.80 	\$	0.64 	\$	(1.30) (0.45) —	\$	0.50 (0.08) —	\$	0.78 0.12 (2.09)
Net income (loss)	\$	0.80	\$	0.64	\$	(1.75)	\$	0.42	\$	(1.19)
Diluted earnings (loss) per share: Income (loss) from continuing operations Income (loss) from discontinued operations, net of tax <sup>(a)</sup> Cumulative effect of accounting change	\$	0.79  	\$	0.63 — —	\$	(1.30) (0.45) —	\$	0.49 (0.08) —	\$	0.77 0.12 (2.06)
Net income (loss)	\$	0.79	\$	0.63	\$	(1.75)	\$	0.41	\$	(1.17)
Weighted average common shares outstanding: Basic Diluted		57,948 58,553		57,376 57,892		56,736 56,736		55,969 57,288		54,766 55,782
Working capital <sup>(7)</sup> Total assets <sup>(7)</sup> Long-term obligations, excluding current portion <sup>(7)</sup> Stockholders' equity <sup>(7)</sup>	\$	194,375 847,487 81,080 415,703	\$	150,313 701,679 57,608 354,803	\$	121,614 648,135 74,185 304,616	\$	144,829 808,507 92,346 397,500	\$	160,780 703,232 107,463 358,205

(4) Includes the results of operations and financial positions of Foster Wheeler Environmental Corporation and Hartman Consulting Corporation (collectively acquired March 7, 2003) and Engineering Management Concepts, Inc. (acquired July 31, 2003) from their respective acquisition dates.

[5] Includes pre-tax stock-based compensation expense of \$5.8 million (\$3.5 million, net of tax) and \$4.8 million (\$4.3 million, net of tax) in fiscal 2007 and 2006, respectively, in accordance with Statement of Financial Accounting Standards No. 123 (Revised 2004), Share-Based Payment.

(6) Reflects tax expense of \$0.1 million, tax benefit of \$1.0 million, \$16.1 million and \$2.8 million, and tax expense of \$4.4 million, in fiscal 2007, 2006, 2005, 2004 and 2003, respectively.

(7) Amounts include both continuing and discontinued operations.

<sup>(1)</sup> Includes the results of operations and financial positions of Vector Colorado, LLC (acquired January 12, 2007), Soil Testing Engineers, Inc. (acquired January 26, 2007), Vector Nevada, LLC (acquired March 5, 2007), Delaney Group (acquired April 16, 2007), Gore Engineering, Inc. (acquired September 7, 2007), Murphy Engineering Group, LLC (acquired September 17, 2007), and Northern Ecological Associates, Inc. (acquired September 24, 2007) from their acquisition dates.

<sup>(2)</sup> Includes the results of operations and financial positions of two small engineering companies (acquired January 2, 2006) from their acquisition dates.

<sup>(3)</sup> Includes the results of operations and financial positions of Advanced Management Technology, Inc. (acquired March 5, 2004) from its acquisition date.

STOCKHOLDERS' EQUITY [\$ IN MILLIONS] REVENUE (\$ IN MILLIONS) 1,600 1,500 1,300 1,200 1,000





# CONSOLIDATED BALANCE SHEETS

	Se	ptember 30, 2007	October 1, 2006	
(in thousands, except par value)				
ASSETS				
CURRENT ASSETS:				
Cash and cash equivalents	\$	76,741	\$	65,353
Accounts receivable—net		437,315		346,543
Prepaid expenses and other current assets		28,496		21,757
Income tax receivable		_		5,063
Current assets of discontinued operations		304		865
Total current assets		542,856		439,581
PROPERTY AND EQUIPMENT:				
Land and buildings		6,630		1,810
Equipment, furniture and fixtures		100,391		77,415
Leasehold improvements		10,738		8.798
Total		117,759		88,023
Accumulated depreciation and amortization		(63,382)		(56,033
PROPERTY AND EQUIPMENT—NET		54,377		31,990
		40.040		40.000
DEFERRED INCOME TAXES		12,342		12,909
INCOME TAXES RECEIVABLE		33,800		33,800
GOODWILL		180,952		158,581
INTANGIBLE ASSETS—NET		5,166		4,507
OTHER ASSETS		15,576		17,893
NON-CURRENT ASSETS OF DISCONTINUED OPERATIONS		2,418		2,418
TOTAL ASSETS	\$	847,487	\$	701,679
LIABILITIES AND STOCKHOLDERS' EQUITY				
CURRENT LIABILITIES:				
Accounts payable	\$	154,560	\$	104,626
Accrued compensation		78,029		67,592
Billings in excess of costs on uncompleted contracts		55,172		41,345
Deferred income taxes		13,035		15,386
Income taxes payable		1,576		_
Current portion of long-term obligations		3,304		17,760
Other current liabilities		42,794		42,200
Current liabilities of discontinued operations		11		359
Total current liabilities		348,481		289,268
LONG-TERM OBLIGATIONS		81,080		57,608
OTHER LONG-TERM LIABILITIES		2,223		_
COMMITMENTS AND CONTINGENCIES				
STOCKHOLDERS' EQUITY:				
Preferred stock—Authorized, 2,000 shares of \$0.01 par value; no shares issued and				
outstanding as of September 30, 2007 and October 1, 2006				_
Common stock—Authorized, 85,000 shares of \$0.01 par value; issued and outstanding, 58,387 and 57,676 shares		_		_
as of September 30, 2007 and October 1, 2006, respectively		584		577
Additional paid-in capital		280,022		265,444
Accumulated other comprehensive (loss) income		(37)		200,444
Retained earnings		135,134		88,781
TOTAL STOCKHOLDERS' EQUITY		415,703		354,803
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$	847,487	\$	701,679
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# CONSOLIDATED STATEMENTS OF OPERATIONS

Revenue         \$1,553,888         \$1,414,704         \$1,279,531           Subcontractor costs         [540,973]         (450,063)         368,629           Revenue, net of subcontractor costs         1,012,915         958,641         910,902           Other contract costs         811,270         (776,768)         758,554           Gross profit         200,645         181,873         152,348           Selling, general and administrative expenses         1114,348         (112,378)         1720,635           Impairment of goodwill and other intangible assets         -         -         -         -         105,612           Income (loss) from operations         86,297         69,495         (73,899)         117,801           Interest expense         [5,774]         [8,242]         [119,001           Loss on retirement of debt         [4,226]         -         -           Income (loss) from continuing operations before income tax (expense) benefit         79,781         64,397         (85,064)           Income (loss) from continuing operations         46,344         36,464         (74,038)           Income (loss) from discontinued operations, net of tax         9         140         (25,431)           Net income (loss) from discontinued operations, net of tax         -	Fiscal Year Ended (in thousands, except per share data)	Se	eptember 30, 2007	October 1, 2006	October 2, 2005
Revenue, net of subcontractor costs         1,012,915         950,641         910,902           Other contract costs         (812,270)         (776,768)         (758,554)           Gross profit         200,645         181,873         152,348           Selling, general and administrative expenses         (114,348)         (112,378)         (120,635)           Impairment of goodwill and other intangible assets         —         —         —         —         (105,612)           Income (loss) from operations         86,297         69,495         (73,899)         1         1         1         73,899         1         1         1         73,899         1         1         73,899         1         1         1         73,899         1         1         73,899         1         1         79,899         1         1         73,899         1         1         79,899         1         1         73,899         1         1         1,909         1         1         1         73,899         1         1         1,909         1         1         1         1,909         1         1         1,909         1         1         1,909         1         1         1,909         1         1         1,909         <	Revenue	\$	1,553,888	\$ 1,414,704	\$ 1,279,531
Other contract costs         (812,270)         (776,768)         (758,554)           Gross profit         200,645         181,873         152,348           Selling, general and administrative expenses         (114,348)         (112,378)         (120,635)           Impairment of goodwill and other intangible assets         —         —         —         —         (105,612)           Income (loss) from operations         86,297         69,495         (73,899)           Interest income         2,984         3,144         735           Interest expense         [5,774]         (8,242)         [11,900]           Loss on retirement of debt         4,226         —         —         —           Income (loss) from continuing operations before income tax (expense) benefit         79,781         64,397         (85,064)           Income (loss) from continuing operations         46,344         36,464         (74,038)           Income (loss) from discontinued operations, net of tax         9         140         (25,431)           Net income (loss) from continuing operations         \$ 0.80         \$ 0.64         \$ (13,01)           Income (loss) from continuing operations, net of tax         —         —         —         —         (9,45)           Net income (loss) from continuing oper	<u>Subcontractor costs</u>		(540,973)	(456,063)	(368,629)
Gross profit         200,645         181,873         152,348           Selling, general and administrative expenses         (114,348)         (112,378)         (120,635)           Impairment of goodwill and other intangible assets         —         —         —         (105,612)           Income (loss) from operations         86,297         69,495         (73,899)           Interest income         2,984         3,144         735           Interest expense         (5,274)         (8,242)         (119,001)           Loss on retirement of debt         (4,226)         —         —           Income (loss) from continuing operations before income tax (expense) benefit         79,781         64,397         (85,064)           Income (loss) from continuing operations         46,344         36,464         (74,038)           Income (loss) from discontinued operations, net of tax         9         140         (25,431)           Net income (loss) from continuing operations         \$ 0.80         \$ 0.64         \$ (1,30)           Income (loss) from discontinued operations, net of tax         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —         —	Revenue, net of subcontractor costs		1,012,915	958,641	910,902
Selling, general and administrative expenses         [114,348]         [112,378]         [120,635]           Impairment of goodwill and other intangible assets         —         —         —         [105,612]           Income (loss) from operations         86,297         69,495         [73,899]           Interest income         2,984         3,144         735           Interest expense         [5,274]         (8,242)         [11,900]           Loss on retirement of debt         [4,226]         —         —           Income (loss) from continuing operations before income tax (expense) benefit         79,781         64,397         (85,064)           Income (loss) from discontinuing operations         46,344         36,464         [74,038]           Income (loss) from discontinued operations, net of tax         9         140         [25,431]           Net income (loss) per share:         1         1         1         1           Income (loss) from continuing operations         \$ 0.80         0.64         \$ 1.30           Income (loss) from discontinued operations, net of tax         —         —         —         0.45           Net income (loss) from continuing operations         \$ 0.80         0.64         \$ 1.70           Income (loss) from discontinued operations         \$ 0.79 <td>Other contract costs</td> <td></td> <td>(812,270)</td> <td>(776,768)</td> <td></td>	Other contract costs		(812,270)	(776,768)	
Impairment of goodwill and other intangible assets         —         —         (105,612)           Income (loss) from operations         86,297         69,495         (73,899)           Interest income         2,984         3,144         735           Interest expense         (5,274)         (8,242)         (11,900)           Loss on retirement of debt         (4,226)         —         —           Income (loss) from continuing operations before income tax (expense) benefit         79,781         64,397         (85,064)           Income (loss) from continuing operations         46,344         36,464         (74,038)           Income (loss) from continuing operations, net of tax         9         140         (25,431)           Net income (loss) from discontinued operations, net of tax         —         —         —           Income (loss) from discontinued operations, net of tax         —         —         —           Income (loss) from discontinued operations, net of tax         —         —         —         —           Net income (loss) from continuing operations         \$ 0.80         \$ 0.64         \$ 1.75           Net income (loss) from continuing operations         \$ 0.79         \$ 0.63         \$ 1.30           Income (loss) from continuing operations         \$ 0.79         \$ 0.63 <td>Gross profit</td> <td></td> <td></td> <td></td> <td></td>	Gross profit				
Income (loss) from operations         86,297         69,495         (73,899)           Interest income         2,984         3,144         735           Interest expense         (5,274)         (8,242)         (11,900)           Loss on retirement of debt         (4,226)         —         —           Income (loss) from continuing operations before income tax (expense) benefit         79,781         64,397         (85,064)           Income (loss) from continuing operations         46,344         36,464         (74,038)           Income (loss) from discontinued operations, net of tax         9         140         (25,431)           Net income (loss)         \$0,80         \$0,64         \$1,300           Income (loss) from discontinued operations, net of tax         —         —         —         0,45           Net income (loss) from discontinued operations, net of tax         \$0,80         \$0,64         \$1,300           Income (loss) from continuing operations         \$0,80         \$0,64         \$1,500           Diluted earnings (loss) per share:         Income (loss) from continuing operations         \$0,79         \$0,63         \$1,300           Income (loss) from discontinued operations, net of tax         —         —         —         —         —         —         —         — <td></td> <td></td> <td>(114,348)</td> <td>(112,378)</td> <td>(120,635)</td>			(114,348)	(112,378)	(120,635)
Interest income   2,984   3,144   735     Interest expense   (5,274)   (8,242)   (11,900)     Loss on retirement of debt   (4,226)				_	(105,612)
Interest expense   15,274   18,242   11,900     Loss on retirement of debt   14,226	Income (loss) from operations		86,297	69,495	(73,899)
Loss on retirement of debt         (4,226)         —         —           Income (loss) from continuing operations before income tax (expense) benefit         79,781         64,397         (85,064)           Income tax (expense) benefit         (33,437)         (27,933)         11,026           Income (loss) from continuing operations         46,344         36,464         (74,038)           Income (loss) from discontinued operations, net of tax         9         140         (25,431)           Net income (loss) from continuing operations         \$ 46,353         \$ 36,604         (99,469)           Basic earnings (loss) per share:         Income (loss) from discontinued operations, net of tax         —         —         —         (0.45)           Net income (loss) from discontinued operations         \$ 0.80         \$ 0.64         \$ (1.30)           Income (loss) from continuing operations         \$ 0.80         \$ 0.64         \$ (1.75)           Diluted earnings (loss) per share:         Income (loss) from discontinued operations, net of tax         —         —         —         —         0.63         \$ (1.30)           Income (loss) from discontinued operations, net of tax         —         —         —         0.45         \$           Net income (loss) from discontinued operations, net of tax         —         —         —<	Interest income		2,984	3,144	735
Income (loss) from continuing operations before income tax (expense) benefit         79,781         64,397         (85,064)           Income tax (expense) benefit         (33,437)         (27,933)         11,026           Income (loss) from continuing operations         46,344         36,464         (74,038)           Income (loss) from discontinued operations, net of tax         9         140         (25,431)           Net income (loss) from continuing operations         \$ 46,353         \$ 36,604         (99,469)           Basic earnings (loss) per share:         Income (loss) from discontinued operations, net of tax         —         —         —         (0.45)           Net income (loss)         \$ 0.80         \$ 0.64         \$ (1.30)           Income (loss) from discontinued operations, net of tax         —         —         —         (0.45)           Net income (loss) from continuing operations         \$ 0.79         \$ 0.63         \$ (1.30)           Income (loss) from discontinued operations, net of tax         —         —         —         (0.45)           Net income (loss)         \$ 0.79         \$ 0.63         \$ (1.30)           Income (loss)         \$ 0.79         \$ 0.63         \$ (1.75)           Weighted average common shares outstanding:         \$ 0.794         \$ 0.63         \$ 0.736	Interest expense		(5,274)	(8,242)	(11,900)
Income tax (expense) benefit         (33,437)         (27,933)         11,026           Income (loss) from continuing operations         46,344         36,464         (74,038)           Income (loss) from discontinued operations, net of tax         9         140         (25,431)           Net income (loss)         46,353         36,604         (99,469)           Basic earnings (loss) per share:         8         0.80         0.64         (1.30)           Income (loss) from discontinued operations, net of tax         -         -         0.45           Net income (loss) per share:         1         -         -         0.64         (1.75)           Diluted earnings (loss) per share:         1         -         -         0.64         (1.30)           Income (loss) from continuing operations         \$ 0.80         \$ 0.64         \$ (1.75)           Diluted earnings (loss) per share:         -         -         -         0.63         \$ (1.30)           Income (loss) from continuing operations         \$ 0.79         \$ 0.63         \$ (1.30)           Income (loss) from discontinued operations, net of tax         -         -         -         0.45           Net income (loss)         \$ 0.79         \$ 0.63         \$ (1.75)           Weighted average comm	Loss on retirement of debt		(4,226)	_	_
Income (loss) from continuing operations	Income (loss) from continuing operations before income tax (expense) benefit		79,781	64,397	(85,064)
Income (loss) from discontinued operations, net of tax         9         140         (25,431)           Net income (loss)         \$ 46,353         \$ 36,604         (99,469)           Basic earnings (loss) per share:         Income (loss) from continuing operations         \$ 0.80         \$ 0.64         \$ (1.30)           Income (loss) from discontinued operations, net of tax         ———————————————————————————————————			(33,437)	(27,933)	
Net income (loss)         \$ 46,353         \$ 36,604         { 199,469}           Basic earnings (loss) per share:         Income (loss) from continuing operations         \$ 0.80         \$ 0.64         \$ (1.30)           Income (loss) from discontinued operations, net of tax         − 0.45           Net income (loss) per share:         Income (loss) from continuing operations         \$ 0.79         \$ 0.63         \$ (1.30)           Income (loss) from discontinued operations, net of tax         − 0.45           Net income (loss)         \$ 0.79         \$ 0.63         \$ (1.75)           Weighted average common shares outstanding:           Basic         57,948         57,376         56,736	Income (loss) from continuing operations		46,344	36,464	(74,038)
Section   Sect	Income (loss) from discontinued operations, net of tax		9	140	(25,431)
Income (loss) from continuing operations   \$ 0.80   \$ 0.64   \$ (1.30)     Income (loss) from discontinued operations, net of tax   -   -   (0.45)     Net income (loss)   \$ 0.80   \$ 0.64   \$ (1.75)     Diluted earnings (loss) per share:   Income (loss) from continuing operations   \$ 0.79   \$ 0.63   \$ (1.30)     Income (loss) from discontinued operations, net of tax   -   -   (0.45)     Net income (loss)   \$ 0.79   \$ 0.63   \$ (1.75)     Weighted average common shares outstanding:   Basic   57,948   57,376   56,736		\$	46,353	\$ 36,604	\$ (99 <u>,469</u> )
Income (loss) from discontinued operations, net of tax	Basic earnings (loss) per share:				
Net income (loss)         \$ 0.80         \$ 0.64         \$ 1.75           Diluted earnings (loss) per share:         Income (loss) from continuing operations         \$ 0.79         \$ 0.63         \$ (1.30)           Income (loss) from discontinued operations, net of tax         —	Income (loss) from continuing operations	\$	0.80	\$ 0.64	\$ (1.30)
Dituted earnings (loss) per share:         1ncome (loss) from continuing operations         \$ 0.79         \$ 0.63         \$ (1.30)           Income (loss) from discontinued operations, net of tax         -         -         -         (0.45)           Net income (loss)         \$ 0.79         \$ 0.63         \$ (1.75)           Weighted average common shares outstanding:         8 0.79         \$ 57,376         56,736           Basic         57,948         57,376         56,736	Income (loss) from discontinued operations, net of tax		_	_	(0.45)
Income (loss) from continuing operations   \$ 0.79   \$ 0.63   \$ (1.30)     Income (loss) from discontinued operations, net of tax   -   -   (0.45)     Net income (loss)   \$ 0.79   \$ 0.63   \$ (1.75)     Weighted average common shares outstanding:   Basic   57,948   57,376   56,736	Net income (loss)	\$	0.80	\$ 0.64	\$ (1.75)
Income (loss) from discontinued operations, net of tax         —         —         —         (0.45)           Net income (loss)         \$ 0.79         \$ 0.63         \$ (1.75)           Weighted average common shares outstanding:         8 57,948         57,376         56,736	Diluted earnings (loss) per share:				
Income (loss) from discontinued operations, net of tax         —         —         (0.45)           Net income (loss)         \$ 0.79         \$ 0.63         \$ (1.75)           Weighted average common shares outstanding:         8 57,948         57,376         56,736           Basic         57,948         57,376         56,736	Income (loss) from continuing operations	\$	0.79	\$ 0.63	\$ (1.30)
Net income (loss)         \$ 0.79         \$ 0.63         \$ 1.75           Weighted average common shares outstanding:         8 57,948         57,376         56,736			_	_	(0.45)
Basic 57,948 57,376 56,736		\$	0.79	\$ 0.63	\$ (1.75)
Basic 57,948 57,376 56,736	Weighted average common shares outstanding:				
<u>Diluted</u> 58,553 57,892 56,736			57,948	57,376	56,736
	Diluted		58,553	 57,892	56,736

# CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

	Exchangeable				Additional	Accumulate Othe	r		
-	Shares	tock	Amount	Comm Shares	on Stock Amount	Paid-in Capital	Comprehensiv Income (Los		Total
(in thousands)	Sildies		AIIIUUIII	Sildles	AIIIUUIII	Сарісас	IIICUIIIE (LUS	s) Larinings	Tutat
BALANCE AS OF									
OCTOBER 3, 2004 Comprehensive loss:	85	\$	1,426	56,305	\$ 563	\$ 243,490	\$ 375	\$ 151,646	\$ 397,500
Net loss	n+						382	(99,469)	(99,469) 382
Foreign currency translation adjustment Comprehensive loss	IIL						302		<u> </u>
Stock options exercised				302	3	2,714			2,717
Shares issued by Employee									
Stock Purchase Plan	(85)		(1 / 2 / )	308	3 1	3,144			3,147
Conversion of exchangeable stock Tax benefit for stock options	(00)		(1,426)	133	ı	1,425 339			339
BALANCE AS OF OCTOBER 2, 2005	_		_	57,048	570	251,112	757	52,177	304,616
Comprehensive income:									
Net income	_1						(1)	36,604	36,604
Foreign currency translation adjustment Reclassification of foreign currency	III						(1)		(1)
translation gain realized upon							(755)		(755)
liquidation of discontinued operatio Comprehensive income	IIS						(755)		(755) 35,848
Stock-based compensation						6,563			6,563
Stock options exercised				435	5	4,629			4,634
Shares issued by Employee Stock Purchase Plan				193	2	2,327			2,329
Tax benefit for stock options				173	L	813			813
BALANCE AS OF OCTOBER 1, 2006	_		_	57,676	577	265,444	1	88,781	354,803
Comprehensive income:								// 050	// 050
Net income Foreign currency translation adjustme	nnt						(38)	46,353	46,353 (38)
Comprehensive income	SIIL						(30)		46,315
Stock-based compensation						5,763			5,763
Stock options exercised				711	7	7,546			7,553
Tax benefit for stock options						1,269			1,269
BALANCE AS OF									
<u>SEPTEMBER 30, 2007</u>	_	\$		58,387	\$ 584	\$ 280,022	\$ (37)	\$ 135,134	\$ 415,703

# CONSOLIDATED STATEMENTS OF CASH FLOWS

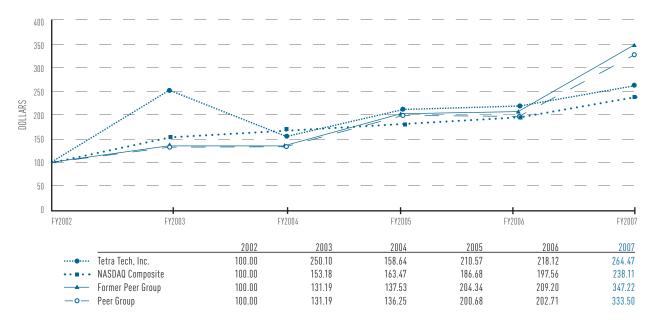
Fiscal Year Ended	September 30, 2007			October 1, 2006		October 2, 2005
(in thousands)						
CASH FLOWS FROM OPERATING ACTIVITIES: Net income (loss)	\$	46,353	\$	36,604	\$	(99,469)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:  Depreciation and amortization		13.723		12.696		16,321
Stock-based compensation		5.763		6.563		10,321
Excess tax benefits from stock-based compensation		(491)		(348)		_
Deferred income taxes		(1,785)		6,434		(19,542)
Write-off of unamortized debt financing costs		1,069		· –		
Provision for losses on contracts and related receivables		3,581		1,057		33,411
Impairment of goodwill and other assets		. –.				108,112
Gain on sale of discontinued operations		(414)		(2,061)		(930)
(Gain) loss on disposal of property and equipment		(732)		(307)		1,393
Changes in operating assets and liabilities, net of effects of acquisitions:		(DE /11)		(27 000)		0.070
Accounts receivable Prepaid expenses and other assets		(85,611) (6.110)		(27,888) 264		9,940 4.686
Accounts payable		44.813		204 9.849		4,000 (12.695)
Accounts payable Accrued compensation		10.416		15.747		(3.331)
Billings in excess of costs on uncompleted contracts		6,226		(7.266)		19.730
Other liabilities		1,969		(3,958)		(1,725)
Income taxes receivable/payable		7,906		9,644		(7,406)
Net cash provided by operating activities		46,676		57,030		48,495
CACILELOWIC FROM INVESTING ACTIVITIES						
CASH FLOWS FROM INVESTING ACTIVITIES:		(13.141)		(11.546)		(9,791)
Capital expenditures Payments for business acquisitions, net of cash acquired		(31,343)		(11,940)		(8,374)
Proceeds from sale of discontinued operations		3,901		5,184		500
Proceeds from sale of property and equipment		896		636		980
Net cash used in investing activities		(39,687)		(7,721)		(16,685)
CACH ELONG EDOM ENANGING ACTIVITIES						
CASH FLOWS FROM FINANCING ACTIVITIES:		(100 /77)		(20 172)		(110 001)
Payments on long-term obligations Proceeds from borrowings under long-term obligations		(130,677) 128.000		(28,173) 10.000		(119,091) 60.000
Proceeds from borrowings under long-term budgations  Payment of deferred financing fees		(1.032)		10,000		00,000
Excess tax benefits from stock-based compensation		491		348		_
Net proceeds from issuance of common stock		7.617		7,008		5,863
Net cash provided by (used in) financing activities		4,399		(10,817)		(53,228)
EFFECT OF EXCHANGE RATE CHANGES ON CASH		_		_		247
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		11,388		38,492		(21,171)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR		65,353		26,861		48,032
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$	76,741	\$	65,353	\$	26,861
SUPPLEMENTAL CASH FLOW INFORMATION:						
Cash paid (received) during the year for:						
Interest	\$	6,564	\$	8.417	\$	10,974
Income taxes, net of refunds received	\$	27,852	\$	11,979	\$	(401)
• • • • • • • • • • • • • • • • • • • •	т	,	т		т	,

## STOCK PERFORMANCE GRAPH

The following graph shows a comparison of our cumulative total returns with those of the NASDAQ Composite—Total Returns Index and our self-constructed Peer Group Index (as defined below). The graph assumes that the value of an investment in our common stock and in each such index was \$100 on September 30, 2002, and that all dividends have been reinvested. No cash dividends have been declared on shares of our common stock. Our new self-constructed Peer Group Index includes the following companies: CACI International, Inc.; Jacobs Engineering Group, Inc.; AECOM Technology Corporation; TRC Companies, Inc.; and URS Corporation. We believe that the companies included in the Peer Group Index are among our primary competitors.

The comparison in the graph below is based on historical data and is not intended to forecast the possible future performance of our common stock.

### Comparison of Cumulative Total Return Among Tetra Tech, NASDAQ Composite-Total Returns, and Tetra Tech's Self-Constructed Peer Group



## CORPORATE INFORMATION

### DIRECTORS

Albert E. Smith Chairman Tetra Tech, Inc.

Dan L. Batrack Chief Executive Officer and Chief Operating Officer Tetra Tech, Inc.

J. Christopher Lewis General Partner Riordan, Lewis & Haden

Patrick C. Haden General Partner Riordan, Lewis & Haden

Hugh M. Grant Former Vice-Chairman and Regional Managing Partner Ernst & Young LLP

Richard H. Truly Vice Admiral U.S. Navy (Ret.) Retired NASA Administrator

J. Kenneth Thompson President and Chief Executive Officer Pacific Star Energy, LLC

### CHAIRMAN EMERITUS

Li-San Hwang

### CORPORATE OFFICERS

Albert E. Smith Chairman

Dan L. Batrack Chief Executive Officer and Chief Operating Officer

Sam W. Box President

David W. King Executive Vice President, Chief Financial Officer and Treasurer

Richard A. Lemmon Senior Vice President, Corporate Administration

Steven M. Burdick Senior Vice President, Corporate Controller

William R. Brownlie Senior Vice President and President of the Environmental Engineering and Consulting Group

Donald I. Rogers, Jr. Senior Vice President and President of the Remediation and Construction Group

Douglas G. Smith Senior Vice President and President of the Infrastructure Group

Patrick D. Haun Senior Vice President and President of the Systems Support and Security Group

Craig L. Christensen Vice President, Chief Information Officer Janis B. Salin Vice President, General Counsel and Secretary

Michael A. Bieber Vice President, Corporate Development

### CORPORATE OFFICES

Tetra Tech, Inc. 3475 East Foothill Boulevard Pasadena, California 91107 Telephone: (626) 351-4664 Fax: (626) 351-1188

#### TRANSFER AGENT AND REGISTRAR

Computershare 1745 Gardena Avenue Second Floor Glendale, California 91204

### STOCK LISTING

The Company's common stock is traded on the Nasdaq Global Select Market (Symbol: TTEK)

### SHAREHOLDER INQUIRIES

Investor Relations
Tetra Tech, Inc.
3475 East Foothill Boulevard
Pasadena, California 91107
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Fax: (626) 351-1188
E-Mail: IR@tetratech.com
Web site: www.tetratech.com

### FORM 10-K

The Company's Form 10-K may be obtained by writing to Investor Relations. The Form 10-K is also available on the Investor Relations section of our web site at www.tetratech.com



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